



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

LEARN Magnet Schools: \$17,338,855

Programs & Services: \$34,615,114

Covid-19 Relief Funds: \$840,068

Net Organizational Support: \$2,268,957

TOTAL OPERATING BUDGET: \$55,062,994

*Expenditures funded through Admin Fees: \$4,107,909

NON-OPERATING ITEMS: \$30,246,591

AGENCYWIDE BUDGET: \$85,309,585

Approved June 8, 2023
By Board of Directors

**LEARN 2023-2024 BUDGET PROPOSAL
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April 28, 2023

To the LEARN Board of Directors,

I am happy to provide LEARN's comprehensive, agency-wide budget for the Board's review and approval. This year, our sights are set on reconfiguring LEARN's elementary magnet schools. Our overall goal with this magnet school project is to serve the region through high-quality, integrated schools. It is LEARN's intention to build a pre-kindergarten through grade 8 magnet school pathway for students and families. The budget presented here reflects shifts in our magnet-school programming that move us towards our longer-term school-based goals. As for LEARN's sales of programs and services, staff continue to design offerings that target the needs of the region. These offerings include back-office support in the business arena, as well as human resources and information technology. The proposed budget tells the story of LEARN's innovation, collaboration, and service to the educational community.

The LEARN agency budget is our financial forecast for the upcoming year. It is comprised of magnet school budgets (based on projected magnet student populations) and department budgets (based on trend data or already negotiated district/state contracts). LEARN's department budgets are conservative estimates of expected revenue. Throughout fiscal year 2024, this budget document will be supplemented by monthly budget reports. These budget reports track LEARN's projections and actuals, enabling Board members to follow LEARN's progress over time.

The proposed agency-wide budget for 2023-2024, including operating and non-operating revenues, is submitted at **\$85,309,585** (operating: \$55,062,994; non-operating: \$30,246,591).

The agency budget is LEARN's public accounting of how we use our resources to move toward our vision of ensuring *each child has access to high quality public education and opportunities through equitable systems of education, support, and service*. How LEARN works toward its vision/mission is captured in our mission framework.



MISSION

- As a Regional Educational Service Center, we
- *pursue equitable and just systems of education,*
 - *build the skills and knowledge of the educational community, and*
 - *design innovative, efficient, and effective programs, services, and solutions.*
- We are committed to forging a better future for each learner.

AGENCY GOALS

To provide exemplary, innovative, and equitable school-based programs that advance achievement for all students and nurture their cognitive, physical, and emotional well-being in safe, respectful, rigorous, and diverse learning communities.

To provide expertise, leadership, and innovative programs and services that build regional capacities and supports to create equity in education and positive outcomes for all students.

To provide cost-effective, customized organizational and operational services for our member districts, so they can maximize their resources and efforts to provide equitable access and outcomes for all students.

INNOVATE

Optimize Potential

Identify, develop, and deliver innovative and customized service, programs, and tools that meet our members' needs.

THEORY OF ACTION

COLLABORATE

Enhance the Quality of Learning

Cultivate collaborative partnerships, strategic alliances, and relationships to promote regional efficiencies.

SERVE

Meet Member Needs

Listen and respond to our stakeholders with respect and responsibility and provide high quality services.



VISION

To ensure that every child has access to high quality public education and opportunities through equitable systems of education, support, and service.

CORE VALUES

Student Success

Relationships

Service

Diversity

Communication

Integrity

Innovation

Creativity

This graphic represents a cyclical process of continuous improvement instituted by LEARN leaders. Continuous improvement is dependent upon the on-going growth of all LEARN staff. This growth does not happen by chance. The LEARN Leadership Team and their office/school teams outline goals, action steps, and indicators of progress (performance and development plans) each year to guide the work. Each office and school are expected to use LEARN's Theory of Action (innovation, collaboration, and service), as the driver for the development of those plans and in their process of continuous improvement.

- **Innovation** stems from listening, learning, and optimizing potential. We listen to our customers (both internal and external). We seek feedback and input to determine on what we should concentrate our resources. We listen to colleagues here in Connecticut and throughout the nation. We seek information from which we grow and learn. We innovate to meet current customer needs, while also positioning all for the future.
- **Collaboration** is how LEARN operates. LEARN's work is dependent on our internal and external collaboration. Each time staff work across schools, departments, districts, and RESCs, we increase our ability to problem solve and design new products for our customers.

- **Service** is truly the barometer of the agency's excellence. LEARN is committed to being responsive and flexible to the unique needs of each of our customers. A driving question for the region is “What can your RESC do for you?” When our customers answer this question, LEARN is poised to serve.

The 2022-2023 school year was laden with challenges and opportunities. Our leadership team spent time with our staff examining those challenges and identifying the opportunities that lie within each challenge. Three components of our current context showed strongly in the 2022-2023 year: low enrollment in our kindergarten classrooms, a 2025 end date to The Friendship School lease agreement, and the degree to which the educational landscape has changed in the region since the inception of our elementary magnet schools. To remain a model in the region and move toward the future of education versus resist it, LEARN made two strategic decisions. The first was the re-design of The Friendship School from a pre-kindergarten and kindergarten magnet school to a pre-kindergarten only magnet. The second was to begin a process of re-imagining our pre-kindergarten through grade 8 schools, including location. These moves clear the way to solve several issues that plague the region. We enthusiastically look forward to the opportunities these moves bring for students and families.

The agency-wide proposed budget includes the agency-wide operating budget, as well as the agency-wide non-operating budget. Not unlike your own school district budgets, most operating expenses (almost 80%) are payroll related, including salaries and benefits. To mitigate these costs, LEARN continues to lead the Eastern Connecticut Health and Medical Cooperative (ECHMC), an insurance cooperative promoting cost containment strategies for medical and health insurance. This next year is an important year for ECHMC, as it will welcome three new members to the group: Regional School District 17, Westbrook Board of Education, and the Town of Westbrook.

LEARN budgets are organized by our three primary agency goals:

Agency Goal One:

- *To provide exemplary, innovative, and equitable school-based programs that advance achievement for all students and nurture the cognitive, physical, and emotional well-being of students in safe, respectful, rigorous, and diverse learning communities.*

LEARN magnet school budgets are included in goal one. Overall, the LEARN magnet school 2023-2024 proposed budget is **\$17,338,855**, an increase of **0.4%** from current year projections. Below outlines the key factors/changes:

- In 2022-2023, the state of Connecticut magnet funding remained at a rate of \$8,058 per student. Legislators are debating school funding as this budget is being developed and no increase is expected for the 2023-2024 school year.
- 2023-2024 reflects an increase in magnet tuition across magnet programs:
 - 2.49% increase for Marine Science Magnet High School (\$6,409 per student)
 - 2.00% increase for Three Rivers Middle College Magnet High School (\$6,378 per student)

- 2.76% increase for the Regional Multicultural Magnet School (\$3,319 per student).
- 0% increase for The Friendship School. It is currently capped at the state maximum PreK tuition (\$4,053 per student).
- Not included in the budgets for Marine Science Magnet High School and The Friendship School are the Year 2 funds for the Magnet School Assistance Program Grant. This five-year \$10 million federal grant was awarded in October of 2022 and is shared with the Goodwin University Magnet Schools. The budget for this grant can be found under Programs & Services.

Agency Goal Two:

- *To provide expertise, leadership, and innovative programs and services that build regional capacities and supports to create equity in education and positive outcomes for all students.*

Represented in this portion of the budget are the sales for service components of the agency. Overall, the programs and services budget is **\$34,615,114**. Funds for programs and services come from sales of service and grants. LEARN is currently negotiating a lease for a new location for LEARN’s Transition Academy. Due to the timing of the negotiations, we did not assume the program would move for this upcoming year. Budgets are built on knowledge of ongoing contracts, as well as projections based on trend data over the past five years.

- The Office of Student Support Services is the agency's largest department.
 - For 2023-2024, SSS tuition and related services rates were increased by 3% across the board.
 - Current staff numbers are projected to be 194 FTE equivalent for this next year. Historically, the number shifts throughout the year based on the needs of students.
 - The Office of Young Children and Families (YCF) is comprised of a Director of Special Services, an Assistant Director of Young Children and Families, early childhood coordinators, and a program coordinator. YCF continues to build new services and is currently executing a federal grant on behalf of the Office of Early Childhood.
- The Office of Teaching Learning contains LEARN's Director of Teaching and Learning, content staff developers, and the online learning coordinator.
- LEARN has negotiated a final year contract with Goodwin University Magnet Schools (GUMS). In this new agreement, LEARN is no longer responsible for students. LEARN will only serve as the hiring service for GUMS. This change in services will decrease revenue for LEARN by over \$770,000.
- LEARN's Transportation contracts with a bus company to provide transportation for three of the four magnet schools in southeastern Connecticut. There is state revenue generated per student for transporting to magnet schools.

Agency Goal Three:

- *To provide cost effective, customized organizational and operational services for our members, so they can maximize their resources and efforts to provide equitable access and outcomes for all students.*

The infrastructure of the LEARN agency is built into this portion of the budget. It includes the Office of the Executive Director, the Associate Executive Director, a portion of the Deputy Executive Director, the newly reinstated Development Department, Human Resources Office, Information Technology Department, Business Office, a portion of the Magnet Office staff, and LEARN's Communications Team. In the 2022-2023 fiscal year, LEARN's Business Office and Information Technology (IT) Department successfully executed a handful of district contracts. In three short years, IT went from serving 2 districts to securing contracted services for 5 districts in Eastern Connecticut. The same growth has taken place in LEARN's Business Office with three-year-long service contracts. In all, these operating costs total **\$4,107,909**.

Non-operating expenses are anticipated at **\$30,246,591**. This cost center includes:

- Eastern Connecticut Health and Medical Cooperative (ECHMC). LEARN is a member and the fiscal agent. Current members include North Stonington, Old Saybrook, Region 18, and LEARN. There is a significant increase in the collaborative's reserve funds which total: \$7,319,311 as of June 30, 2022.
- Capital Projects. LEARN is mapping out a 5-year capital improvement plan for each LEARN property and location (resurfacing the Hatchetts Hill parking lot, safety security upgrades, Hatchetts Hill reroofing).
- Food Service. LEARN manages food service across the six magnet schools.

The goal of this document is to forecast revenue and expenditure for the 2023-2024 year. All resources and operations align with the mission and vision of this agency. We look forward to engaging in conversation regarding the agency's plans for the upcoming year.

Respectfully submitted,



Katherine Ericson
Executive Director

**LEARN 2023-2024 BUDGET PROPOSAL
STRATEGIC PLAN FOR LEARN**

Goal 1:

To provide exemplary, innovative, and equitable school-based programs that advance achievement for all students and nurture their cognitive, physical, and emotional well-being in safe, respectful, rigorous, and diverse learning communities.

Priority 1.1

Equitable Teaching and Learning

All LEARN schools and programs operate from a foundation of strong relationships with students and families to provide a unique and individualized learning experience. The LEARN Family of Schools is committed to providing an integrated, diverse learning environment where students from across the state of Connecticut are given equitable access to high-quality educational opportunities and experiences that support their ability to grow into thriving adults.

Strategies, Priority 1.1

- Develop a talent management strategy to seek diversity through recruitment, development, and retention strategies while diversifying the perspective and skills of existing educators
- Create a definition of high-quality instruction that is understood and implemented consistently throughout the organization
- Develop an instructional framework that is understood and implemented consistently throughout the organization
- Design a multi-tiered system of support (MTSS) that is understood and implemented consistently throughout the organization
- Develop a multi-year professional learning plan for leaders and teachers to support understanding and implementation of practices that develop anti-racist schools

Goal 2:

To provide expertise, leadership, and innovative programs and services that build regional capacities and supports in order to create equity in education and positive outcomes for all students.

Priority 2.1

Regional Professional Learning System

LEARN's Regional Professional Learning System is grounded in principles and practices of equity-based teaching and learning. LEARN's specialists collaborate with districts to develop dynamic and customized approaches as they aspire to expand access to educational opportunities and experiences for all learners.

Strategies, Priority 2.1

- Create innovative products and services by engaging in active listening
- Build a LEARN professional growth strategy that identifies and develops all learning opportunities/expectations for each unique non-certified role in the agency
- Develop a systematized and replicable multi-year regional professional learning plan to continuously support LEARN districts

Goal 3:

To provide cost-effective, customized organizational and operational services for our member districts, so they can maximize their resources and efforts to provide equitable access and outcomes for all students.

Priority 3.1

Organizational and Operational Excellence

LEARN's Operational System is framed on the efficient use of resources and tools that support and improve educational outcomes for all students. LEARN's professional team assists districts in identifying and remediating systemic inequities and modernizing district operations to maximize efficiency.

Strategies, Priority 3.1

- Develop and communicate a clear definition of organizational and operational excellence
- Share our expertise in developing equitable systems and structures to improve districts' operations offices
- Create a vision and plan for modernized systems, structures, and processes at LEARN to identify and maximize efficiencies in the agency
- Develop and implement a business strategy framework system to achieve budget goals
- Develop and implement an internal multi-year professional learning plan to continuously develop and norm the practices of LEARN staff members

**LEARN 2023-2024 BUDGET PROPOSAL
PRINCIPAL OFFICIALS**

**LEARN
Principal Officials**

Office	Name	District
Board of Directors:		
Chairperson	Craig Esposito	Stonington
Vice Chairperson	Aaron (Al) Daniels	Norwich
Fiscal Officer	Robert Mitchell	Montville
Secretary	Rita Volkmann	Groton
Committee Member	Michael Hornyak	Clinton
Committee Member	Bryan Perry	East Haddam
Committee Member	Amy Ordonez	East Hampton
Committee Member	Catherine Steel / Jill Carini	East Lyme
Committee Member	Kristen Peck	Guilford
Committee Member	Mary Harris	Ledyard
Committee Member	Mary Ann Connelly	Madison
Committee Member	Jefferey Hart	New London
Committee Member	Phil Mendolia	North Stonington
Committee Member	Steve Beeler	Old Saybrook
Committee Member	Cynthia (Cindy) Luty	Preston
Committee Member	Dale Bernardoni	Region # 4 Chester
Committee Member	Vacant	Region # 4 Deep River
Committee Member	Jennifer Favalora	Region #17 Haddam & Killingworth
Committee Member	Steven Wilson	Region #18 Lyme & Old Lyme
Committee Member	Carolyn Rotella	Region #4 Essex
Committee Member	Sean Reith	Salem
Committee Member	Mindy Stone	Waterford
Committee Member	interim Zack Hayden	Westbrook
Other Officials:		
Executive Directors	Katherine Ericson	LEARN

Principal Officials as of April 15, 2023

LEARN 2023-2024 BUDGET PROPOSAL

NARRATIVE SUMMARY OF OPERATING DIVISIONS

The 2023-2024 Budget Proposal is structured to present our planned revenues and expenditures in the context of LEARN’s Mission and Vision (included in this package). The three operating divisions (LEARN Magnet Schools, Programs & Services, and Organizational Support) align with each of our stated Agency Goals. A brief summary of each division, school, and department follows.

LEARN MAGNET SCHOOLS DIVISION

LEARN directly operates four magnet schools in Southeastern CT, which are included in the Magnet Schools division. (Three magnets operated in partnership with Goodwin University are included in the Programs & Services Division.)

The Regional Multicultural Magnet School (RMMS) is building on its legacy of inclusiveness and diversity as Connecticut’s first magnet elementary school (K-5). RMMS has begun a new chapter as an International Baccalaureate Primary Years Program (IB-PYP) school.

The Friendship School (TFS) inspires students to explore their curiosity and creativity. Previously a two-town partnership school, TFS changed to a full parent choice school in 2016-2017 and now accepts prekindergarten students from throughout the state.

Marine Science Magnet High School (MSMHS) has grown to become one the most academically challenging public institutions in Connecticut. MSMHS inspires students to be scholars and contributing members of a global society and serve as stewards of the ocean and the environment for students in grade 9 through 12.

Three Rivers Middle College High School (TRMC) offers 11th and 12th graders dual enrollment to earn credits toward a college degree. Students take Three Rivers Community College courses and have the potential to enter higher education with a year or more of credits already achieved.

PROGRAMS & SERVICES DIVISION

LEARN’s Programs & Services represent the specialized, customized work that we do with and for our member districts and the State. In this division, we also include our magnet school partnership with Goodwin University and our major grants (which are listed in the appendix), including the \$10-million, 5-year Magnet Schools Assistance Program grant awarded in September 2022 and ending in September 2028.

Goodwin Magnet Schools LEARN partners with Goodwin University to manage three schools in the Hartford region. LEARN has a contract with Goodwin University to hire and manage the staff of CT River Academy (grades 9-12), CT River Middle Grades (grades 6-8) and Riverside Magnet School (PreK - 5).

Magnet Schools Assistance Program Grants (MSAP) LEARN has been fortunate to be awarded Federal Magnet Schools Assistance Programs grants in both 2013 (“PEACE”), in 2017 (“EXPECT”) and again in 2022 (“LEAP”). Spending under the grants is conducted according to budget revisions approved by the Federal government. While the current grant is managed by the Associate Director, the budgets are tracked separately due to their nature and size and are part of our Programs & Services.

Office of Teaching and Learning (OTL) provides both regional and customized in-district professional development. In addition to workshops and district-specific supports, OTL hosts curriculum-based roundtables and support groups, and manages LEARN’s Digital Learning programs (Virtual Learning Academy – VLA, and Virtual High School – VHS), the Federal Perkins Grant for member districts, and several Title III consortia agreements.

Office of Student Support Services (SSS) offers specialized programs and supports for children with diverse needs, as well as their families, and the districts where they live. SSS offers customized programs across the educational continuum – from pre-kindergarten to the post-secondary level – and a full range of support and consultative services for individual students, classrooms, or district needs. SSS is providing new models of service delivery with the expansion of the Ocean Avenue LEARNing Academy.

Transportation Department Transportation’s budget includes contracted transportation to magnet schools funded by reimbursement from the State. This department also includes LEARN’s mail courier and vehicle maintenance needs. In 2021-2022 LEARN did not submit a bid for the Colchester Special Education Transportation Services.

Office of Young Children & Families (YCF) serves member districts and their communities, children, and their families through Early Care and Education programs. YCF works on behalf of the Connecticut Office of Early Childhood and in conjunction with non-profit agencies in Connecticut and similar agencies to support quality improvement in early care and education across all settings. YCF is the fiscal agent of a series of School Readiness grants which support several area agencies.

COVID-19 RELIEF FUNDS

We received four grants; Coronavirus Relief Funds (CRF), Elementary and Secondary School Emergency Relief Fund I (ESSER I), Elementary and Secondary School Emergency Relief Fund II (ESSER II), and American Rescue Plan Elementary and Secondary School Emergency Relief Fund (ARP ESSER) to support educational learning opportunities and pandemic related needs.

ORGANIZATIONAL SUPPORT

The Organizational Support division includes functions necessary to keep LEARN going and growing. These efforts are funded predominantly by inter-departmental administrative fees which are collected from the other two divisions.

Communications/Marketing and Special Projects – In July 2019, we expanded our existing marketing effort into a more broadly-based Communications Team to better address marketing, advertising, and outreach across all stakeholders. This important function is included under Organizational Support. Special Projects supports the region and agency in the design and development of new programming.

Information Technology – The IT Department oversees the health and capacity of all LEARN’s technology infrastructure and software for LEARN schools and programs. For 2023-2024 this department also includes revenues and expenditures for the Technology and PowerSchool Consortiums.

Executive Services – This portion of the budget includes the Office of the Executive Director, portions of the Deputy Director, Magnet Office, Business, and Human Resources Offices



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

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AGENCYWIDE

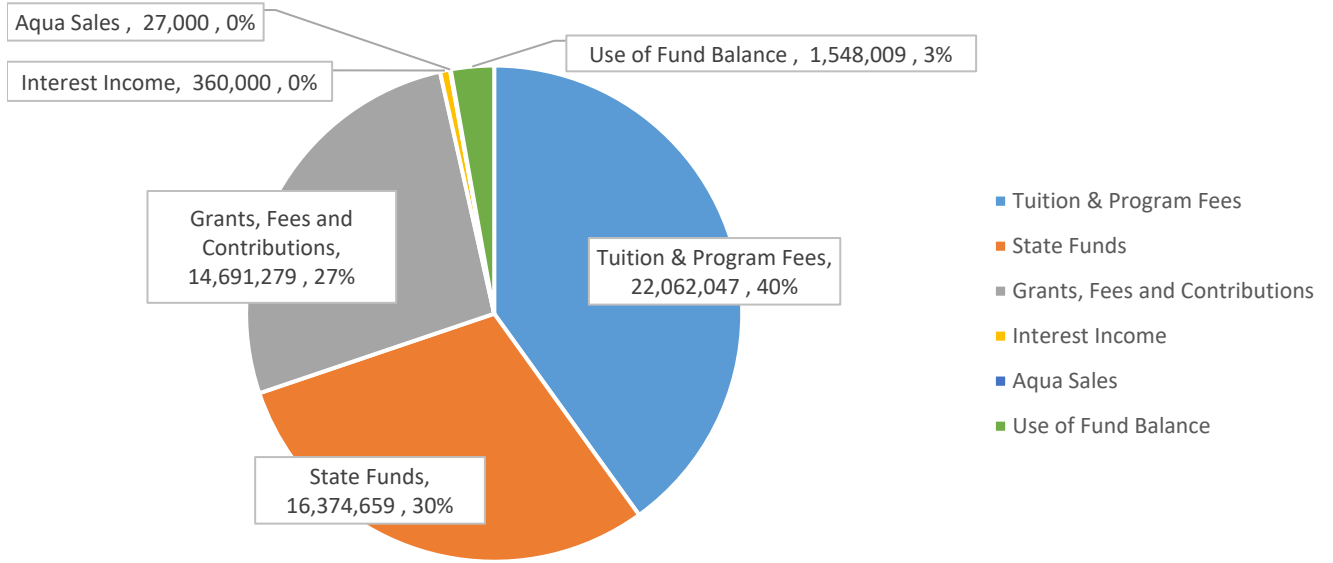
Total Budget: \$85,309,585

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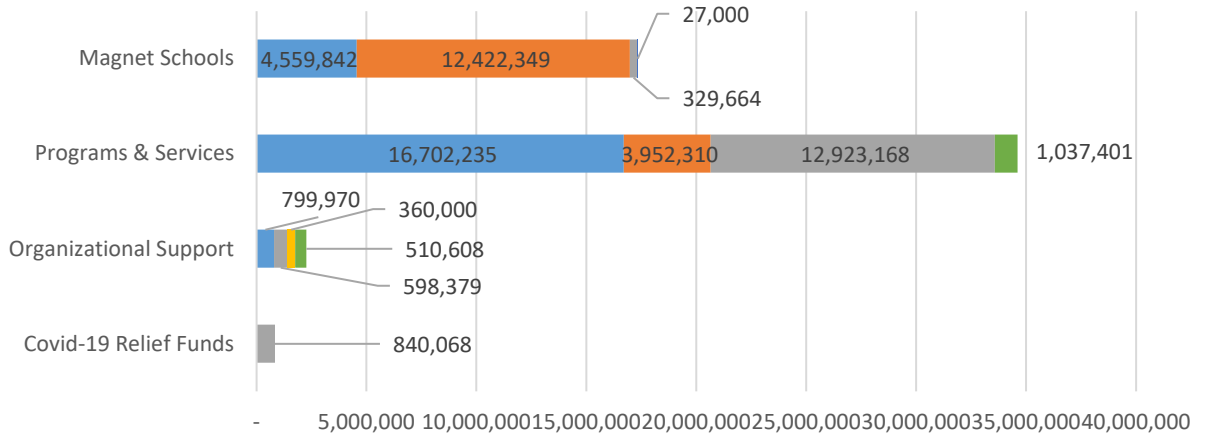
Operating Budget: \$55,062,994

Non-Operating Budget: \$30,246,591

Agency-Wide: 2023-2024 Revenues



Agency-Wide: 2023-2024 Revenues



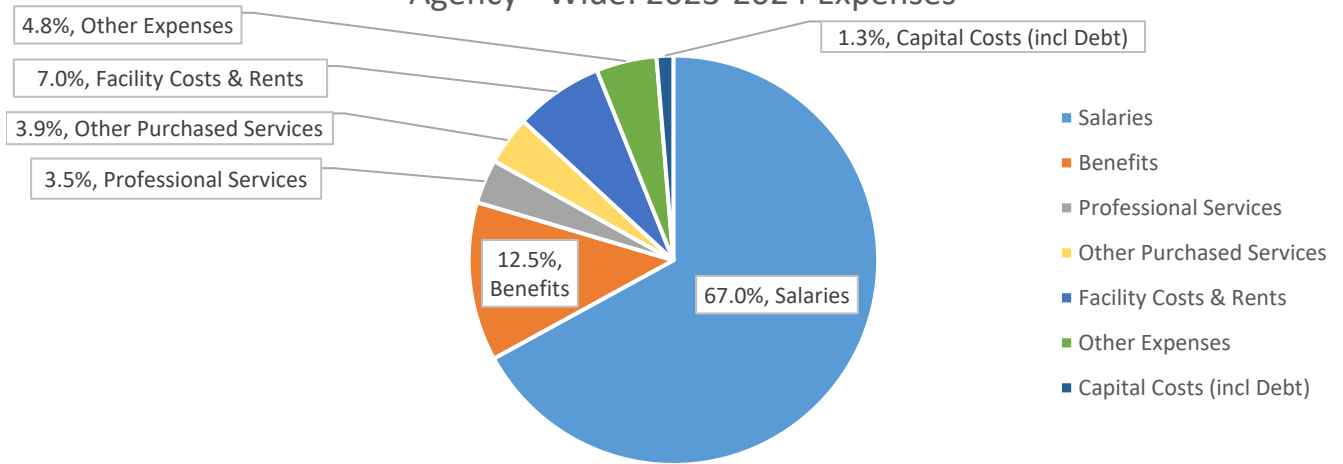
	Covid-19 Relief Funds	Organizational Support	Programs & Services	Magnet Schools
Tuition & Program Fees		799,970	16,702,235	4,559,842
State Funds			3,952,310	12,422,349
Grants, Fees and Contributions	840,068	598,379	12,923,168	329,664
Interest Income		360,000		
Aqua Sales				27,000
Use of Fund Balance		510,608	1,037,401	

LEARN 2023-2024 BUDGET PROPOSAL
AGENCYWIDE OPERATING BUDGET

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 21,292,200	\$ 20,888,000	\$ 22,712,722	\$ 24,086,176	\$ 22,062,047	\$ (650,675)	(2.9%)
State Funds	\$ 16,468,225	\$ 17,370,869	\$ 14,774,968	\$ 15,542,660	\$ 16,374,659	\$ 1,599,691	10.8%
Grants, Fees and Contributions	\$ 10,246,764	\$ 13,849,611	\$ 15,051,466	\$ 15,282,952	\$ 14,691,279	\$ (360,187)	(2.4%)
Interest Income	\$ 35,633	\$ 37,153	\$ 50,000	\$ 80,000	\$ 360,000	\$ 310,000	620.0%
Aqua Sales	\$ -	\$ 13,060	\$ 22,000	\$ 26,567	\$ 27,000	\$ 5,000	22.7%
Use of Fund Balance	\$ 625,713	\$ 697,459	\$ 777,151	\$ 805,401	\$ 1,548,009	\$ 770,858	99.2%
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 48,668,536	\$ 52,856,151	\$ 53,388,307	\$ 55,823,756	\$ 55,062,994	\$ 1,674,687	3.1%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 18,817,847	\$ 20,731,414	\$ 21,892,064	\$ 22,443,718	\$ 22,976,667	\$ 1,084,603	5.0%
Salaries, Non Certified	\$ 9,330,565	\$ 10,068,187	\$ 12,687,365	\$ 12,808,448	\$ 13,814,581	\$ 1,127,216	8.9%
Employee Benefits	\$ 9,058,160	\$ 7,359,183	\$ 7,987,086	\$ 7,938,183	\$ 6,885,639	\$ (1,101,447)	(13.8%)
Professional Services	\$ 2,498,154	\$ 3,240,108	\$ 1,839,165	\$ 2,291,101	\$ 1,905,539	\$ 66,374	3.6%
Administration/Management	\$ 3,520,198	\$ 3,593,218	\$ 3,998,424	\$ 3,922,399	\$ 4,107,909	\$ 109,485	2.7%
Property Services/Utilities	\$ 2,190,556	\$ 2,384,839	\$ 2,359,600	\$ 2,500,316	\$ 2,634,945	\$ 275,345	11.7%
Maintenance	\$ 599,785	\$ 599,567	\$ 746,563	\$ 782,813	\$ 793,922	\$ 47,359	6.3%
Rent/Internal Rent	\$ 435,681	\$ 345,283	\$ 390,762	\$ 338,924	\$ 417,686	\$ 26,924	6.9%
Transportation/Travel	\$ 374,000	\$ 403,586	\$ 459,319	\$ 563,415	\$ 572,423	\$ 113,104	24.6%
Advertising	\$ 19,841	\$ 14,180	\$ 22,796	\$ 45,578	\$ 45,600	\$ 22,804	100.0%
Other Purchased Services	\$ 1,822,252	\$ 1,894,323	\$ 1,996,239	\$ 2,192,820	\$ 2,113,166	\$ 116,928	5.9%
Insurance	\$ 357,204	\$ 297,576	\$ 321,440	\$ 364,785	\$ 373,581	\$ 52,141	16.2%
Phone, Postage & Printing	\$ 290,028	\$ 341,703	\$ 346,594	\$ 398,849	\$ 419,413	\$ 72,819	21.0%
Books & Supplies	\$ 367,388	\$ 480,557	\$ 710,766	\$ 507,901	\$ 518,277	\$ (192,489)	(27.1%)
Software & Small Equipment	\$ 36,751	\$ 737,112	\$ 612,759	\$ 654,580	\$ 565,203	\$ (47,556)	(7.8%)
Food For Programs	\$ 18,963	\$ 46,287	\$ 63,343	\$ 66,512	\$ 69,575	\$ 6,232	9.8%
Organizational Dues	\$ 57,069	\$ 53,307	\$ 49,933	\$ 48,934	\$ 56,648	\$ 6,715	13.4%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ 379,535	\$ 379,535	\$ 379,534	\$ 379,534	\$ 379,535	\$ 1	0.0%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 432,109	\$ 280,695	\$ 153,111	\$ 454,538	\$ 236,909	\$ 83,798	54.7%
Capital Set-Aside	\$ 164,776	\$ -	\$ 84,260	\$ 85,000	\$ 107,338	\$ 23,078	27.4%
Use of 12% Admin Fee	\$ (4,436,848)	\$ (3,593,217)	\$ (3,998,424)	\$ (4,279,216)	\$ (4,107,909)	\$ (109,485)	2.7%
Deferred Revenue	\$ -	\$ 1,140,492	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ 285,608	\$ 1,314,624	\$ 176,346	\$ (109,262)	(38.3%)
TOTAL EXPENDITURES	\$ 46,334,013	\$ 50,797,934	\$ 53,388,307	\$ 55,823,756	\$ 55,062,994	\$ 1,674,687	3.1%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 2,334,523	\$ 2,058,218	\$ -	\$ -	\$ -		

LEARN TOTAL AGENCYWIDE	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED
TOTAL OPERATING BUDGET:	\$ 48,668,536	\$ 52,856,151	\$ 53,388,307	\$ 55,823,756	\$ 55,062,994
NON-OPERATING ITEMS:					
Eastern Ct Health & Medical Cooperative (ECHMC)	\$ 16,755,064	\$ 13,894,709	\$ 16,584,219	\$ 12,441,830	\$ 27,816,642
School Lunch Program	\$ 824,940	\$ 2,046,773	\$ 1,126,690	\$ 1,452,625	\$ 1,523,394
Capital Projects	\$ 170,974	\$ 414,038	\$ 432,850	\$ 1,339,312	\$ 906,555
TOTAL NON-OPERATING:	\$ 17,750,978	\$ 16,355,520	\$ 18,983,810	\$ 15,233,767	\$ 30,246,591
TOTAL AGENCYWIDE BUDGET:	\$ 66,419,514	\$ 69,211,671	\$ 72,372,117	\$ 71,057,523	\$ 85,309,585

Agency - Wide: 2023-2024 Expenses



	Magnet Schools	Programs & Services	Organizational Support	Covid-19 Relief	Total	%
Salaries, Certified	7,911,085	14,446,781	488,017	130,784	22,976,667	41.9%
Salaries, Non-Certified	2,225,745	8,834,006	2,729,898	24,932	13,814,581	25.2%
Total Salaries	10,136,830	23,280,787	3,217,915	155,716	36,791,248	67.0%
Employee Benefits	1,927,875	4,290,967	643,631	23,166	6,885,639	12.5%
Total Benefits	1,927,875	4,290,967	643,631	23,166	6,885,639	12.5%
Professional Services	178,657	1,311,989	285,253	129,640	1,905,539	3.5%
Total Professional Services	178,657	1,311,989	285,253	129,640	1,905,539	3.5%
Other Purchased Services	310,579	1,675,881	60,487	66,219	2,113,166	3.9%
Total Other Purchased Services	310,579	1,675,881	60,487	66,219	2,113,166	3.9%
Property Services/Utilities	1,768,445	466,500	400,000		2,634,945	4.8%
Maintenance	282,215	152,840	358,867		793,922	1.4%
Rent/Internal Rent		169,169	248,517		417,686	0.8%
Total Facility Costs & Rents	2,050,660	788,509	1,007,384		3,846,553	7.0%
Transportation/Travel	37,700	475,733	58,990		572,423	1.0%
Advertising	8,250	15,850	21,500		45,600	0.1%
Insurance	130,632	64,400	178,549		373,581	0.7%
Phone, Postage & Printing	108,700	84,535	226,178		419,413	0.8%
Books & Supplies	228,023	194,756	40,151	55,347	518,277	0.9%
Software & Small Equipment	89,815	29,177	187,842	258,369	565,203	1.0%
Food For Programs	27,000	23,300	19,275		69,575	0.1%
Organizational Dues	15,472	3,000	38,176		56,648	0.1%
Total Other Expenses	645,592	890,751	770,661	313,716	2,620,720	4.8%
Interest & Principal			379,535		379,535	0.7%
Technology & Equipment	81,104	143,805	12,000		236,909	0.4%
Capital Set-Aside	107,338				107,338	0.2%
Total Capital Costs (incl Debt)	188,442	143,805	391,535		723,782	1.3%

LEARN 2023-2024 BUDGET PROPOSAL
OPERATING BUDGET: SUMMARY BY DIVISION

	Magnet Schools	Programs & Services	Organizational Support	Covid-19 Relief Funds	TOTAL 2023-2024 PROPOSED
REVENUES:					
Tuition & Program Fees	\$ 4,559,842	\$ 16,702,235	\$ 799,970	\$ -	\$ 22,062,047
State Funds	\$ 12,422,349	\$ 3,952,310	\$ -	\$ -	\$ 16,374,659
Grants, Fees, and	\$ 329,664	\$ 12,923,168	\$ 598,379	\$ 840,068	\$ 14,691,279
Contributions Interest Income	\$ -	\$ -	\$ 360,000	\$ -	\$ 360,000
Aqua Sales	\$ 27,000	\$ -	\$ -	\$ -	\$ 27,000
Use of Fund Balance	\$ -	\$ 1,037,401	\$ 510,608	\$ -	\$ 1,548,009
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 17,338,855	\$ 34,615,114	\$ 2,268,957	\$ 840,068	\$ 55,062,994
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 7,911,085	\$ 14,446,781	\$ 488,017	\$ 130,784	\$ 22,976,667
Salaries, Non Certified	\$ 2,225,745	\$ 8,834,006	\$ 2,729,898	\$ 24,932	\$ 13,814,581
Employee Benefits	\$ 1,927,875	\$ 4,290,967	\$ 643,631	\$ 23,166	\$ 6,885,639
Professional Services	\$ 178,657	\$ 1,311,989	\$ 285,253	\$ 129,640	\$ 1,905,539
Administration/Management	\$ 1,827,020	\$ 2,129,278	\$ -	\$ 151,611	\$ 4,107,909
Property Services/Utilities	\$ 1,768,445	\$ 466,500	\$ 400,000	\$ -	\$ 2,634,945
Maintenance	\$ 282,215	\$ 152,840	\$ 358,867	\$ -	\$ 793,922
Rent/Internal Rent	\$ -	\$ 169,169	\$ 248,517	\$ -	\$ 417,686
Transportation/Travel	\$ 37,700	\$ 475,733	\$ 58,990	\$ -	\$ 572,423
Advertising	\$ 8,250	\$ 15,850	\$ 21,500	\$ -	\$ 45,600
Other Purchased Services	\$ 310,579	\$ 1,675,881	\$ 60,487	\$ 66,219	\$ 2,113,166
Insurance	\$ 130,632	\$ 64,400	\$ 178,549	\$ -	\$ 373,581
Phone, Postage & Printing	\$ 108,700	\$ 84,535	\$ 226,178	\$ -	\$ 419,413
Books & Supplies	\$ 228,023	\$ 194,756	\$ 40,151	\$ 55,347	\$ 518,277
Software & Small Equipment	\$ 89,815	\$ 29,177	\$ 187,842	\$ 258,369	\$ 565,203
Food For Programs	\$ 27,000	\$ 23,300	\$ 19,275	\$ -	\$ 69,575
Organizational Dues	\$ 15,472	\$ 3,000	\$ 38,176	\$ -	\$ 56,648
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ 379,535	\$ -	\$ 379,535
CAPITAL OUTLAY:					
Technology & Equipment	\$ 81,104	\$ 143,805	\$ 12,000	\$ -	\$ 236,909
Capital Set-Aside	\$ 107,338	\$ -	\$ -	\$ -	\$ 107,338
Use of 12% Admin Fee	\$ -	\$ -	\$ (4,107,909)	\$ -	\$ (4,107,909)
Potential Surplus	\$ 73,200	\$ 103,146	\$ -	\$ -	\$ 176,346
TOTAL EXPENDITURES	\$ 17,338,855	\$ 34,615,114	\$ 2,268,957	\$ 840,068	\$ 55,062,994
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -

LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS

The non-operating budget includes three primary sources:

Eastern CT Health and Medical Cooperative (ECHMC)

- **Eastern CT Health and Medical Cooperative (ECHMC):** a health and medical consortium designed to mitigate health care costs. LEARN is the fiscal agent. For 2022-2023, the consortium includes Old Saybrook, North Stonington, Region 18 (Lyme/Old Lyme), and LEARN.
- As of June 30, 2022 the consortium fund balance is \$7,319,311
- As of March 31, 2023 the consortium fund balance is \$6,604,114

Capital Projects

- **Capital Projects:** As LEARN does not have taxing authority to fund major repairs and upgrades, the agency established a Capital Improvement line in the budget a few years ago. LEARN has established a 5-year Capital Improvement Plan detailed in Appendix C.
 - Planned for 2022-2023 are completion of roof and HVAC units (HH), laptop and desktop replacements (IT), Smartboard and technology replacements (RMMS), painting throughout the building (RMMS), staff laptop replacements (TFS), phone system update (MSMHS), purchase of a van (OALA) and building renovations (BPR).
 - Planned for 2023-2024 are second floor carpet replacement (HH), technology replacement for staff and students (RMMS), Fortinet Firewall Replacement (IT), technology replacements (TFS), and staff laptop replacement (MSMHS and OALA). A detailed list of completed and future capital plan expenditures is included in Appendix C.

Food Service

- **Food Service:** LEARN provides food services for LEARN's five magnet schools. In addition, LEARN provides food services for Goodwin University through an interdistrict school agreement. LEARN is in the process of choosing a food service management company for the next five years through an RFP process.
- For 2021-2022, participation and revenue dramatically increased due to the Federal Government providing free meals for all students. In 2022-2023 LEARN received SMART food grant in the amount of \$135,790.50 that provided free meals for all students through November 2022. Starting December 1, 2022 we began collecting lunch and breakfast payment by status until February 28, 2023. On March 1, 2023 through the end of the school year the Federal Government provided additional funds for free meals for all students. For 2023-2024, no determination has been made for governmental assistance. Our budget reflects students will be charged for all meals according to lunch status.

**LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Premiums Paid (ECHMC)	\$ 16,755,064	\$ 13,894,709	\$ 16,584,219	\$ 12,441,830	\$ 27,163,921	\$ 10,579,702	63.8%
Transfers In - Programs	\$ 150,000	\$ 155,988	\$ 150,258	\$ 85,000	\$ 107,338	\$ (42,920)	(28.6%)
Transfers In - Fund Balance	\$ 20,974	\$ 600,000	\$ 282,592	\$ 610,000	\$ 799,217	\$ 516,625	182.8%
Intergovernmental Revenues	\$ 819,653	\$ 5,289,756	\$ 1,675,898	\$ 5,318,370	\$ 1,129,000	\$ (546,898)	(32.6%)
Breakfast/Lunch Fees Collected	\$ 5,287	\$ 4,705	\$ 290,843	\$ 70,000	\$ 335,000	\$ 44,157	15.2%
Service Fees	\$ -	\$ -	\$ -	\$ -	\$ 59,394	\$ 59,394	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 644,312	\$ -	\$ -	-
Potential Defecit	\$ -	\$ -	\$ -	\$ 621,639	\$ 652,721	\$ 652,721	-
TOTAL REVENUES	\$ 17,750,978	\$ 19,945,158	\$ 18,983,810	\$ 19,791,151	\$ 30,246,591	\$ 11,262,781	59.3%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ -	\$ -	\$ -	\$ 89,673	\$ 92,363	\$ 92,363	-
Employee Benefits	\$ -	\$ -	\$ -	\$ 18,892	\$ 16,883	\$ 16,883	-
Professional Svcs (incl ECHMC)	\$ 13,060,809	\$ 15,668,546	\$ 16,163,291	\$ 13,133,468	\$ 27,886,642	\$ 11,723,351	72.5%
Transportation/Travel	\$ 100	\$ 641	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	-
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 358,357	\$ 629,637	\$ 498,304	\$ 450,000	\$ 690,000	\$ 191,696	38.5%
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 5,716	\$ 4,250	\$ 5,211	\$ 6,000	\$ 8,000	\$ 2,789	53.5%
Books & Supplies	\$ 6,066	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	-
Food For Programs	\$ 229,943	\$ 525,745	\$ 511,803	\$ 525,000	\$ 548,000	\$ 36,197	7.1%
CAPITAL OUTLAY:							
Capital Projects	\$ 293,457	\$ 3,539,908	\$ 1,277,901	\$ 7,075,916	\$ 959,555	\$ (318,346)	(24.9%)
Potential Surplus	\$ -	\$ -	\$ 520,300	\$ 280,060	\$ 37,148	\$ -	-
TOTAL EXPENDITURES	\$ 13,954,448	\$ 20,368,726	\$ 18,983,810	\$ 21,587,009	\$ 30,246,591	\$ 11,262,781	59.3%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 3,796,530	\$ (423,568)	\$ -	\$ (1,795,858)	\$ -		

NON-OPERATING ITEMS: SUMMARY BY PROGRAM	ECHMC	Capital Projects	Food Service	TOTAL 2023-2024 PROPOSED
REVENUES:				
Premiums Paid (ECHMC)	\$ 27,163,921	\$ -	\$ -	\$ 27,163,921
Transfers In - Programs	\$ -	\$ 107,338	\$ -	\$ 107,338
Transfers In - Fund Balance	\$ -	\$ 799,217	\$ -	\$ 799,217
Intergovernmental Revenues	\$ -	\$ -	\$ 1,129,000	\$ 1,129,000
Breakfast/Lunch Fees Collected	\$ -	\$ -	\$ 335,000	\$ 335,000
Service Fees	\$ -	\$ -	\$ 59,394	\$ 59,394
Potential Defecit	\$ 652,721	\$ -	\$ -	\$ 652,721
TOTAL REVENUES	\$ 27,816,642	\$ 906,555	\$ 1,523,394	\$ 30,246,591
EXPENDITURES:				
CURRENT:				
Salaries, Non Certified	\$ -	\$ -	\$ 92,363	\$ 92,363
Employee Benefits	\$ -	\$ -	\$ 16,883	\$ 16,883
Professional Services	\$ 27,816,642	\$ -	\$ 70,000	\$ 27,886,642
Transportation/Travel	\$ -	\$ -	\$ 1,000	\$ 1,000
Other Purchased Services	\$ -	\$ -	\$ 690,000	\$ 690,000
Phone, Postage & Printing	\$ -	\$ -	\$ 8,000	\$ 8,000
Books & Supplies	\$ -	\$ -	\$ 7,000	\$ 7,000
Food For Programs	\$ -	\$ -	\$ 548,000	\$ 548,000
CAPITAL OUTLAY:				
Capital Projects	\$ -	\$ 906,555	\$ 53,000	\$ 959,555
Potential Surplus	\$ -	\$ -	\$ 37,148	\$ 37,148
TOTAL EXPENDITURES	\$ 27,816,642	\$ 906,555	\$ 1,523,394	\$ 30,246,591
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -



LEARN

FISCAL YEAR 2023-2024

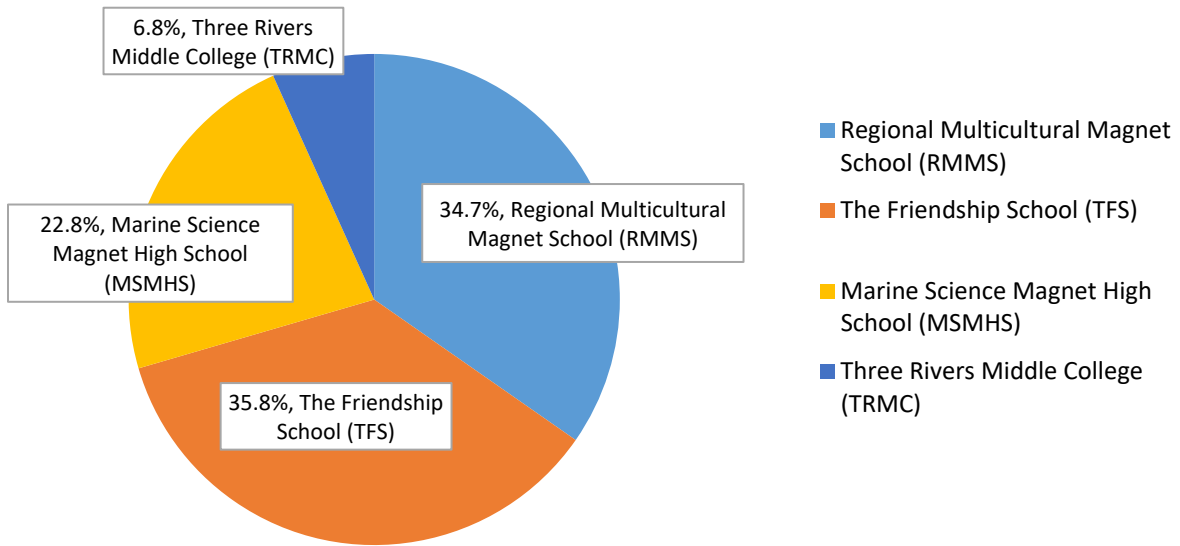
APPROVED BUDGET



LEARN MAGNET SCHOOLS

TOTAL BUDGET: \$17,338,855

LEARN Magnet Schools: 2023-2024 Revenues

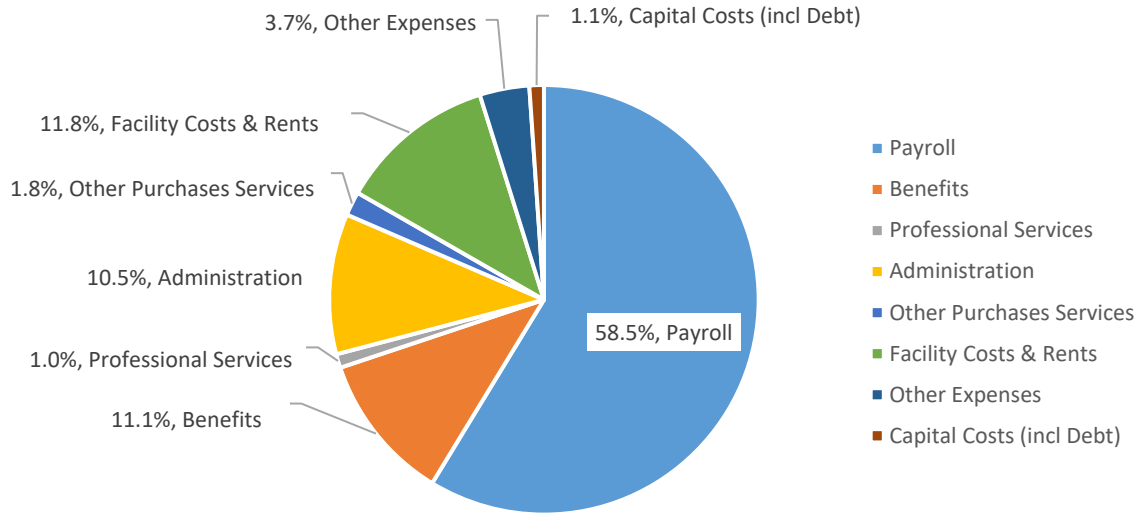


	RMMS	TFS	MSMHS	TRMC	Total	%
Tuition & Program Fees	1,806,138	506,625	1,736,839	510,240	4,559,842	26.3%
State Funds	4,045,116	5,548,875	2,183,718	644,640	12,422,349	71.6%
Grants, Fees, and Contributions	164,779	148,115		16,770	329,664	1.9%
Aqua Sales			27,000		27,000	0.2%
Use of Fund Balance						
Total Revenue	6,016,033	6,203,615	3,947,557	1,171,650	17,338,855	
Percentage	34.7%	35.8%	22.8%	6.8%	100%	
2023-2024 Enrollment	502	500	271	80	1,353	

LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 4,163,934	\$ 4,532,290	\$ 4,693,889	\$ 4,701,523	\$ 4,559,842	\$ (134,047)	(2.9%)
State Funds	\$ 11,754,713	\$ 12,936,068	\$ 12,070,218	\$ 11,944,959	\$ 12,422,349	\$ 352,131	2.9%
Grants, Fees, and Contributions	\$ 351,518	\$ 315,937	\$ 350,622	\$ 371,214	\$ 329,664	\$ (20,958)	(6.0%)
Aqua Sales	\$ -	\$ 13,060	\$ 22,000	\$ 26,567	\$ 27,000	\$ 5,000	22.7%
Use of Fund Balance	\$ 5,668	\$ -	\$ 127,268	\$ 85,174	\$ -	\$ (127,268)	(100.0%)
TOTAL REVENUES	\$ 16,275,833	\$ 17,797,356	\$ 17,263,997	\$ 17,129,437	\$ 17,338,855	\$ 74,858	0.4%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 7,377,955	\$ 7,531,293	\$ 7,942,889	\$ 7,644,365	\$ 7,911,085	\$ (31,804)	(0.4%)
Salaries, Non Certified	\$ 1,676,825	\$ 1,792,546	\$ 2,215,485	\$ 2,054,321	\$ 2,225,745	\$ 10,260	0.5%
Employee Benefits	\$ 2,490,610	\$ 2,174,530	\$ 2,250,461	\$ 2,213,401	\$ 1,927,875	\$ (322,586)	(14.3%)
Professional Services	\$ 56,258	\$ 232,739	\$ 240,684	\$ 230,072	\$ 178,657	\$ (62,027)	(25.8%)
Administration/Management	\$ 1,800,327	\$ 1,719,705	\$ 1,825,796	\$ 1,818,077	\$ 1,827,020	\$ 1,224	0.1%
Property Services/Utilities	\$ 1,500,348	\$ 1,661,405	\$ 1,619,700	\$ 1,711,951	\$ 1,768,445	\$ 148,745	9.2%
Maintenance	\$ 174,587	\$ 205,980	\$ 268,931	\$ 287,965	\$ 282,215	\$ 13,284	4.9%
Rent/Internal Rent	\$ -	\$ 1,800	\$ 1,800	\$ -	\$ -	\$ (1,800)	(100.0%)
Transportation/Travel	\$ 1,720	\$ 21,468	\$ 36,250	\$ 49,650	\$ 37,700	\$ 1,450	4.0%
Advertising	\$ 992	\$ 2,413	\$ 8,250	\$ 28,000	\$ 8,250	\$ -	-
Other Purchased Services	\$ 211,900	\$ 218,253	\$ 216,285	\$ 299,522	\$ 310,579	\$ 94,294	43.6%
Insurance	\$ 112,075	\$ 105,602	\$ 113,645	\$ 126,835	\$ 130,632	\$ 16,987	14.9%
Phone, Postage & Printing	\$ 74,796	\$ 105,896	\$ 102,300	\$ 107,400	\$ 108,700	\$ 6,400	6.3%
Books & Supplies	\$ 133,483	\$ 212,682	\$ 189,525	\$ 207,040	\$ 228,023	\$ 38,498	20.3%
Software & Small Equipment	\$ -	\$ 67,395	\$ 73,065	\$ 107,035	\$ 89,815	\$ 16,750	22.9%
Food For Programs	\$ 9,032	\$ 26,016	\$ 22,391	\$ 25,500	\$ 27,000	\$ 4,609	20.6%
Organizational Dues	\$ 9,675	\$ 6,011	\$ 7,759	\$ 7,987	\$ 15,472	\$ 7,713	99.4%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 106,238	\$ 93,117	\$ 44,521	\$ 104,189	\$ 81,104	\$ 36,583	82.2%
Capital Set-Aside	\$ 164,776	\$ -	\$ 84,260	\$ 85,000	\$ 107,338	\$ 23,078	27.4%
Deferred Revenue	\$ -	\$ 1,140,492	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ 21,127	\$ 73,200	\$ 73,200	-
TOTAL EXPENDITURES	\$ 15,901,597	\$ 17,319,343	\$ 17,263,997	\$ 17,129,437	\$ 17,338,855	\$ 74,858	0.4%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 374,237	\$ 478,014	\$ -	\$ -	\$ -		

LEARN Magnet Schools: 2023-2024 Expenses



	RMMS	TFS	MSMHS	TRMC	Total	%
Salaries, Certified	2,772,877	2,595,428	2,035,972	506,808	7,911,085	45.6%
Salaries, Non-Certified	854,564	1,145,121	178,508	47,552	2,225,745	12.8%
Total Payroll	3,627,441	3,740,549	2,214,480	554,360	10,136,830	58.5%
Employee Benefits	649,644	837,280	359,330	81,621	1,927,875	11.1%
Total Benefits	649,644	837,280	359,330	81,621	1,927,875	11.1%
Professional Services	61,450	55,290	46,199	15,718	178,657	1.0%
Total Professional Services	61,450	55,290	46,199	15,718	178,657	1.0%
Administration/Management	637,006	667,948	407,845	114,221	1,827,020	10.5%
Total Administration	637,006	667,948	407,845	114,221	1,827,020	10.5%
Other Purchased Services	38,225	34,553	5,231	232,570	310,579	1.8%
Total Other Purchases Services	38,225	34,553	5,231	232,570	310,579	1.8%
Property Services/Utilities	660,230	648,900	458,815	500	1,768,445	10.2%
Maintenance	103,706	67,560	108,149	2,800	282,215	1.6%
Total Facility Costs & Rents	763,936	716,460	566,964	3,300	2,050,660	11.8%
Transportation/Travel	5,100	500	22,000	10,100	37,700	0.2%
Advertising	1,500	3,750	1,000	2,000	8,250	0.0%
Insurance	50,432	23,500	50,000	6,700	130,632	0.8%
Phone, Postage & Printing	37,500	22,500	45,000	3,700	108,700	0.6%
Books & Supplies	57,626	44,500	92,597	33,300	228,023	1.3%
Software & Small Equipment	22,815	17,000	42,000	8,000	89,815	0.5%
Food For Programs	6,500	5,000	8,500	7,000	27,000	0.2%
Organizational Dues	9,020	1,185	4,407	860	15,472	0.1%
Total Other Expenses	190,493	117,935	265,504	71,660	645,592	3.7%
Technology & Equipment	22,500	11,600	22,004	25,000	81,104	0.5%
Capital Set-Aside	25,338	22,000	60,000		107,338	0.6%
Total Capital Costs (incl Debt)	47,838	33,600	82,004	25,000	188,442	1.1%

LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS - BY SCHOOL

	Regional Multicultural Magnet School	The Friendship School	Marine Science Magnet High School	Three Rivers Middle College	MAGNET SCHOOLS 2023-2024 PROPOSED
REVENUES:					
Tuition & Program Fees	\$ 1,806,138	\$ 506,625	\$ 1,736,839	\$ 510,240	\$ 4,559,842
State Funds	\$ 4,045,116	\$ 5,548,875	\$ 2,183,718	\$ 644,640	\$ 12,422,349
Grants, Fees, and Contributions	\$ 164,779	\$ 148,115	\$ -	\$ 16,770	\$ 329,664
Aqua Sales	\$ -	\$ -	\$ 27,000	\$ -	\$ 27,000
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 6,016,033	\$ 6,203,615	\$ 3,947,557	\$ 1,171,650	\$ 17,338,855
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 2,772,877	\$ 2,595,428	\$ 2,035,972	\$ 506,808	\$ 7,911,085
Salaries, Non Certified	\$ 854,564	\$ 1,145,121	\$ 178,508	\$ 47,552	\$ 2,225,745
Employee Benefits	\$ 649,644	\$ 837,280	\$ 359,330	\$ 81,621	\$ 1,927,875
Professional Services	\$ 61,450	\$ 55,290	\$ 46,199	\$ 15,718	\$ 178,657
Administration/Management	\$ 637,006	\$ 667,948	\$ 407,845	\$ 114,221	\$ 1,827,020
Property Services/Utilities	\$ 660,230	\$ 648,900	\$ 458,815	\$ 500	\$ 1,768,445
Maintenance	\$ 103,706	\$ 67,560	\$ 108,149	\$ 2,800	\$ 282,215
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation/Travel	\$ 5,100	\$ 500	\$ 22,000	\$ 10,100	\$ 37,700
Advertising	\$ 1,500	\$ 3,750	\$ 1,000	\$ 2,000	\$ 8,250
Other Purchased Services	\$ 38,225	\$ 34,553	\$ 5,231	\$ 232,570	\$ 310,579
Insurance	\$ 50,432	\$ 23,500	\$ 50,000	\$ 6,700	\$ 130,632
Phone, Postage & Printing	\$ 37,500	\$ 22,500	\$ 45,000	\$ 3,700	\$ 108,700
Books & Supplies	\$ 57,626	\$ 44,500	\$ 92,597	\$ 33,300	\$ 228,023
Software & Small Equipment	\$ 22,815	\$ 17,000	\$ 42,000	\$ 8,000	\$ 89,815
Food For Programs	\$ 6,500	\$ 5,000	\$ 8,500	\$ 7,000	\$ 27,000
Organizational Dues	\$ 9,020	\$ 1,185	\$ 4,407	\$ 860	\$ 15,472
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:					
Technology & Equipment	\$ 22,500	\$ 11,600	\$ 22,004	\$ 25,000	\$ 81,104
Capital Set-Aside	\$ 25,338	\$ 22,000	\$ 60,000	\$ -	\$ 107,338
Potential Surplus	\$ -	\$ -	\$ -	\$ 73,200	\$ 73,200
TOTAL EXPENDITURES	\$ 6,016,033	\$ 6,203,615	\$ 3,947,557	\$ 1,171,650	\$ 17,338,855
EXCESS OF REVENUE OVER EXPENDITURES					
	\$ -	\$ -	\$ -	\$ -	\$ -

**LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)

School Demographics & Tuition

- **Grades Served:** K-5
- **2023-2024 Enrollment Estimate:** 502 students
- **2022-2023 Number of Towns Served:** 18 towns
- **2023-2024 Staff FTE Estimate:** 59.8 FTE
- **2023-2024 Tuition:**
 - **Local Tuition** \$3,319 (2.76% increase over prior year)
 - **State Tuition** \$8,058 (no change from prior year)
 - **Total** \$11,377

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$1,806,138**
 - \$1,666,138 Local Tuition
 - \$140,000 Magnet Kingdom Revenue
- **State Funds: \$4,045,116**
 - \$4,045,116 State Tuition
- **Grants, Fees, and Other Contributions: \$164,779**
 - \$6,856 Bilingual State Grant (estimate)
 - \$148,398 Title I (estimate)
 - \$9,525 Title III (estimate)

Budget Narrative

- **Enrollment:** RMMS has reduced student enrollment from 535 (in 2017-2018 and prior) to 502 (beginning in 2019-2020). For 2023-2024, we are budgeting a total student enrollment of 502. In 2022-2023 school enrollment as of 10/1/22 was 501.
- **Tuition Caps & Local Tuition:** Under a compact agreement, the number of students allowed to be billed for local tuition are capped for the original compact districts. RMMS is focusing their recruitment efforts on non-capped districts to ensure adequate funding. Kindergarten local tuition is the responsibility of the sending district.
- **MSAP-EXPECT:** RMMS was the recipient of the MSAP-EXPECT grant which supported the development of a robust International Baccalaureate program. This grant is awarded for a 5-year period, beginning in October 2017. The grant budget is shown under "Programs & Services" in the budget package; no amounts related to MSAP are included above. The MSAP-EXPECT grant is scheduled to ended March 2023.
- **Capital Plan:** As of June 2022, the RMMS' capital fund balance was \$318,141. In 2022-2023 RMMS is planning to contribute \$20,000 and \$25,338 in 2023 - 2024 to capital fund. On March 3, 2023, the Board of Directors approved a contribution of \$75,000. Capital expenditures planned for 2023-2024 include replacement of Smart Boards, iPads, and teacher desks (see Appendix C).

LEARN 2023-2024 BUDGET PROPOSAL
REGIONAL MULTICULTURAL MAGNET SCHOOL (excludes MSAP-EXPECT grant)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,502,301	\$ 1,700,975	\$ 1,790,040	\$ 1,738,850	\$ 1,806,138	\$ 16,098	0.9%
State Funds	\$ 3,938,860	\$ 4,096,615	\$ 4,045,116	\$ 4,037,058	\$ 4,045,116	\$ -	-
Grants, Fees, and Contributions	\$ 169,484	\$ 41,805	\$ 178,766	\$ 200,363	\$ 164,779	\$ (13,987)	(7.8%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 5,610,645	\$ 5,839,395	\$ 6,013,922	\$ 5,976,271	\$ 6,016,033	\$ 2,111	0.0%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 2,631,386	\$ 2,610,836	\$ 2,784,265	\$ 2,727,353	\$ 2,772,877	\$ (11,388)	(0.4%)
Salaries, Non Certified	\$ 621,355	\$ 670,735	\$ 859,123	\$ 780,329	\$ 854,564	\$ (4,559)	(0.5%)
Employee Benefits	\$ 818,268	\$ 724,100	\$ 767,109	\$ 749,663	\$ 649,644	\$ (117,465)	(15.3%)
Professional Services	\$ 3,584	\$ 55,782	\$ 58,450	\$ 63,862	\$ 61,450	\$ 3,000	5.1%
Administration/Management	\$ 634,379	\$ 599,602	\$ 638,027	\$ 633,317	\$ 637,006	\$ (1,021)	(0.2%)
Property Services/Utilities	\$ 568,198	\$ 631,412	\$ 583,000	\$ 646,000	\$ 660,230	\$ 77,230	13.2%
Maintenance	\$ 61,500	\$ 64,805	\$ 87,876	\$ 106,068	\$ 103,706	\$ 15,830	18.0%
Rent/Internal Rent	\$ -	\$ 1,800	\$ 1,800	\$ -	\$ -	\$ (1,800)	(100.0%)
Transportation/Travel	\$ 91	\$ 4,542	\$ 3,900	\$ 8,800	\$ 5,100	\$ 1,200	30.8%
Advertising	\$ 200	\$ 278	\$ 500	\$ 1,500	\$ 1,500	\$ 1,000	200.0%
Other Purchased Services	\$ 28,192	\$ 52,193	\$ 38,225	\$ 37,254	\$ 38,225	\$ -	-
Insurance	\$ 42,898	\$ 39,861	\$ 44,145	\$ 50,432	\$ 50,432	\$ 6,287	14.2%
Phone, Postage & Printing	\$ 26,897	\$ 41,443	\$ 37,500	\$ 37,500	\$ 37,500	\$ -	-
Books & Supplies	\$ 34,209	\$ 36,462	\$ 44,000	\$ 61,878	\$ 57,626	\$ 13,626	31.0%
Software & Small Equipment	\$ -	\$ 23,171	\$ 22,815	\$ 22,815	\$ 22,815	\$ -	-
Food For Programs	\$ 1,992	\$ 10,243	\$ 6,500	\$ 6,500	\$ 6,500	\$ -	-
Organizational Dues	\$ 475	\$ 200	\$ 500	\$ 500	\$ 9,020	\$ 8,520	1704.0%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 33,479	\$ 39,752	\$ 12,500	\$ 22,500	\$ 22,500	\$ 10,000	80.0%
Capital Set-Aside	\$ 50,000	\$ -	\$ 23,687	\$ 20,000	\$ 25,338	\$ 1,651	7.0%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 5,557,103	\$ 5,607,216	\$ 6,013,922	\$ 5,976,271	\$ 6,016,033	\$ 2,111	0.0%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 53,542	\$ 232,179	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

THE FRIENDSHIP SCHOOL (TFS)

School Demographics & Tuition

- **Grades Served:** Prekindergarten
- **2023-2024 Enrollment Estimate:** 500
- **2022-2023 Number of Towns Served:** 16 towns
- **2023-2024 Staff FTE Estimate:** 81.4 FTE
- **2023-2024 Tuition:**
 - **Local Tuition:** \$4,053 (no change from prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$12,111

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$506,625**
 - \$506,625 Tuition paid by families for PreK (125 students)
- **State Funds: \$5,548,875**
 - \$1,519,875 Local Tuition paid by state for PreK (375 students)
 - \$4,029,000 State Tuition for PreK (500 students)
- **Grants, Fees, and Other Contributions: \$148,115**
 - \$131,949 Title I (estimate), \$3,215 Title III (estimate), \$2,751 Bilingual (estimate)
 - \$10,200 Carelot after school

Budget Narrative

- **Enrollment:** For the 2023-2024 school year, TFS is only enrolling Prekindergarten students, ages 3 and 4. TFS plans to have 25 classrooms with 20 students in each class. The enrollment projection for 2023-2024 is 500. In 2022-2023, school enrollment as of 10/1/22 was 484.
- **Prior Enrollment:** Prior to 2017-2018, TFS was a collaboration between New London and Waterford, operated by LEARN. With Waterford's withdrawal from the agreement at the end of 2017-2018, TFS began accepting students from other districts as a parent choice school. As of October 2022, students come from 16 different towns in the Southeastern Region.
- **Tuition:** For Pre-K students, local tuition is paid by families. Pre-K special education charges are the responsibility of the sending district. If a family is below the state's income threshold, they are eligible for a waiver and for tuition to be paid by the state. Historically, about 25% of families pay tuition and 75% qualify for a waiver. This same allocation is used for 2023-2024 budget.
- **MSAP-LEAP:** TFS is the recipient of the MSAP-LEAP grant which supports the addition of a Museum Studies theme. This grant is awarded for a 5-year period, beginning in October 2022 through September 2028. The grant budget is shown under "Programs & Services" in the budget package; no amounts related to MSAP are included above.
- **Capital Plan:** As of June 2022, the TFS' capital fund balance was \$205,286. In 2022-2023, TFS plans to contribute \$5,000 and \$22,000 in 2023-2024 to capital fund. On March 9, 2023, the Board of Directors approved a contribution of \$10,000. Capital expenditures planned for 2023-2024 include replacement of iPads, staff laptop replacements, and IT replacements (see Appendix C).

LEARN 2023-2024 BUDGET PROPOSAL
THE FRIENDSHIP SCHOOL (excludes MSAP-LEAP grant)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 600,055	\$ 759,037	\$ 790,335	\$ 774,123	\$ 506,625	\$ (283,710)	(35.9%)
State Funds	\$ 5,092,249	\$ 6,115,849	\$ 5,301,498	\$ 5,087,601	\$ 5,548,875	\$ 247,377	4.7%
Grants, Fees, and Contributions	\$ 168,728	\$ 274,132	\$ 159,965	\$ 154,081	\$ 148,115	\$ (11,850)	(7.4%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ 127,268	\$ 85,174	\$ -	\$ (127,268)	(100.0%)
TOTAL REVENUES	\$ 5,861,032	\$ 7,149,019	\$ 6,379,066	\$ 6,100,979	\$ 6,203,615	\$ (175,451)	(2.8%)
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 2,593,560	\$ 2,616,797	\$ 2,713,199	\$ 2,525,834	\$ 2,595,428	\$ (117,771)	(4.3%)
Salaries, Non Certified	\$ 841,419	\$ 905,532	\$ 1,129,212	\$ 1,049,597	\$ 1,145,121	\$ 15,909	1.4%
Employee Benefits	\$ 1,095,898	\$ 919,074	\$ 984,477	\$ 960,730	\$ 837,280	\$ (147,197)	(15.0%)
Professional Services	\$ 3,871	\$ 63,393	\$ 63,549	\$ 56,817	\$ 55,290	\$ (8,259)	(13.0%)
Administration/Management	\$ 674,756	\$ 660,772	\$ 679,872	\$ 668,270	\$ 667,948	\$ (11,924)	(1.8%)
Property Services/Utilities	\$ 496,360	\$ 618,558	\$ 609,700	\$ 620,000	\$ 648,900	\$ 39,200	6.4%
Maintenance	\$ 46,883	\$ 56,544	\$ 71,713	\$ 73,055	\$ 67,560	\$ (4,153)	(5.8%)
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 130	\$ 3,436	\$ 500	\$ 250	\$ 500	\$ -	-
Advertising	\$ 673	\$ -	\$ 3,750	\$ 10,500	\$ 3,750	\$ -	-
Other Purchased Services	\$ 7,669	\$ 7,559	\$ 10,060	\$ 24,567	\$ 34,553	\$ 24,493	243.5%
Insurance	\$ 20,644	\$ 19,239	\$ 20,500	\$ 22,424	\$ 23,500	\$ 3,000	14.6%
Phone, Postage & Printing	\$ 15,848	\$ 20,914	\$ 20,650	\$ 21,200	\$ 22,500	\$ 1,850	9.0%
Books & Supplies	\$ 14,887	\$ 88,601	\$ 34,021	\$ 31,500	\$ 44,500	\$ 10,479	30.8%
Software & Small Equipment	\$ -	\$ 16,388	\$ 17,000	\$ 17,000	\$ 17,000	\$ -	-
Food For Programs	\$ 780	\$ 3,492	\$ 3,500	\$ 3,500	\$ 5,000	\$ 1,500	42.9%
Organizational Dues	\$ 3,728	\$ 69	\$ 763	\$ 1,635	\$ 1,185	\$ 422	55.3%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 29,152	\$ 8,159	\$ 11,600	\$ 9,100	\$ 11,600	\$ -	-
Capital Set-Aside	\$ 14,776	\$ -	\$ 5,000	\$ 5,000	\$ 22,000	\$ 17,000	340.0%
Deferred Revenue	\$ -	\$ 1,140,492	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 5,861,032	\$ 7,149,019	\$ 6,379,066	\$ 6,100,979	\$ 6,203,615	\$ (175,451)	(2.8%)
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

MARINE SCIENCE MAGNET HIGH SCHOOL (MSMHS)

School Demographics & Tuition

- **Grades Served:** 9-12
- **2023-2024 Enrollment Estimate:** 271 students
- **2022-2023 Number of Towns Served:** 24 towns
- **2023-2024 Staff FTE Estimate:** 31.7 FTE
- **2023-2024 Tuition:**
 - **Local Tuition:** \$6,409 (2.49% increase over prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$14,467

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$1,736,839**
 - \$1,736,839 Local Tuition
- **State Funds: \$2,183,718**
 - \$2,183,718 State Tuition
- **Aqua Sales: \$27,000**
 - \$27,000 (estimate)

Budget Narrative

- **Enrollment:** For 2023-2024, we are budgeting a total student enrollment of 271. In 2022-2023, school enrollment as of 10/1/22, was 271.
- **MSAP-LEAP:** MSMHS is the recipient of the MSAP-LEAP grant which supports the addition of Career & College Pathways. This grant is awarded for a 5-year period, beginning in October 2022 through September 2028. The grant budget is shown under "Programs & Services" in the budget package; no amounts related to MSAP are included above.
- **Coral Sales:** MSMHS has created a business enterprise fund with the sale of coral. Revenue and expenses of this business enterprise are included in the MSMHS budget beginning in FY 2021-2022. We estimate about \$27,000 in revenue for FY 2023-2024. Expenses include an hourly intern, supplies, equipment, and scholarships.
- **Capital Plan:** MSMHS as a facility has a complex infrastructure. We continue to plan by building capital reserves for replacement costs and maintenance of major items such as the geothermal system and aqua-lab fish tank pumps, etc. As of June 2022, the MSMHS' capital fund balance was \$517,526. In 2022-2023, MSMHS is planning to contribute \$65,586 and \$60,000 in 2023-2024 to capital fund. On March 9, 2023, the Board of Directors approved a contribution of \$50,000. Capital expenditures planned for 2023-2024 are staff and student laptop replacement, IP camera replacement, and two HVAC heat pumps (see Appendix C).

LEARN 2023-2024 BUDGET PROPOSAL
MARINE SCIENCE MAGNET HIGH SCHOOL (excludes MSAP-LEAP grant)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,654,888	\$ 1,661,501	\$ 1,694,563	\$ 1,694,563	\$ 1,736,839	\$ 42,276	2.5%
State Funds	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ -	-
Grants, Fees, and Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Aqua Sales	\$ -	\$ 13,060	\$ 22,000	\$ 26,567	\$ 27,000	\$ 5,000	22.7%
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 3,838,606	\$ 3,858,279	\$ 3,900,281	\$ 3,904,848	\$ 3,947,557	\$ 47,276	1.2%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 1,698,219	\$ 1,838,366	\$ 1,948,276	\$ 1,899,156	\$ 2,035,972	\$ 87,696	4.5%
Salaries, Non Certified	\$ 154,588	\$ 162,808	\$ 171,576	\$ 168,913	\$ 178,508	\$ 6,932	4.0%
Employee Benefits	\$ 448,045	\$ 426,055	\$ 403,587	\$ 401,192	\$ 359,330	\$ (44,257)	(11.0%)
Professional Services	\$ 43,884	\$ 101,119	\$ 106,785	\$ 94,225	\$ 46,199	\$ (60,586)	(56.7%)
Administration/Management	\$ 382,761	\$ 370,033	\$ 404,281	\$ 399,296	\$ 407,845	\$ 3,564	0.9%
Property Services/Utilities	\$ 435,791	\$ 411,435	\$ 427,000	\$ 445,451	\$ 458,815	\$ 31,815	7.5%
Maintenance	\$ 64,468	\$ 83,703	\$ 106,042	\$ 106,042	\$ 108,149	\$ 2,107	2.0%
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 787	\$ 9,573	\$ 23,200	\$ 30,500	\$ 22,000	\$ (1,200)	(5.2%)
Advertising	\$ 120	\$ -	\$ 2,000	\$ 1,000	\$ 1,000	\$ (1,000)	(50.0%)
Other Purchased Services	\$ 9,273	\$ 4,706	\$ 16,500	\$ 5,131	\$ 5,231	\$ (11,269)	(68.3%)
Insurance	\$ 42,930	\$ 41,290	\$ 43,250	\$ 47,279	\$ 50,000	\$ 6,750	15.6%
Phone, Postage & Printing	\$ 27,567	\$ 40,610	\$ 41,000	\$ 45,000	\$ 45,000	\$ 4,000	9.8%
Books & Supplies	\$ 60,461	\$ 66,384	\$ 87,654	\$ 81,362	\$ 92,597	\$ 4,943	5.6%
Software & Small Equipment	\$ -	\$ 20,301	\$ 29,000	\$ 59,220	\$ 42,000	\$ 13,000	44.8%
Food For Programs	\$ 4,829	\$ 8,106	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	-
Organizational Dues	\$ 4,612	\$ 4,882	\$ 5,636	\$ 4,992	\$ 4,407	\$ (1,229)	(21.8%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 39,577	\$ 36,426	\$ 20,421	\$ 47,589	\$ 22,004	\$ 1,583	7.8%
Capital Set-Aside	\$ 100,000	\$ -	\$ 55,573	\$ 60,000	\$ 60,000	\$ 4,427	8.0%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 3,517,911	\$ 3,625,797	\$ 3,900,281	\$ 3,904,848	\$ 3,947,557	\$ 47,276	1.2%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ 320,695	\$ 232,482	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)

School Demographics & Tuition

- **Grades Served:** 11-12
- **2023-2024 Enrollment Estimate:** 80 students
- **2022-2023 Number of Towns Served:** 13 towns
- **2023-2024 Staff FTE Estimate:** 8.05 FTE
- **2023-2024 Tuition:**
 - **Local Tuition:** \$6,348 (2.0% increase over prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$14,406

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$510,240**
 - \$510,240 Local Tuition
- **State Funds: \$644,640**
 - \$644,640 State Tuition
- **Grants, Fees, and Other Contributions: \$16,770**
 - \$16,770 Title I (estimate)

Budget Narrative

- **Enrollment:** For 2023-2024, we are budgeting a total student enrollment of 80. In 2022-2023, school enrollment as of 10/1/22, was 79. In prior years, enrollment at TRMC was capped at 67.
- **Three Rivers Community College (TRCC):** TRMC partners with Three Rivers Community College to deliver coursework. This model keeps certain costs down (facilities and staffing costs), while adding the cost of TRCC tuitions. Students take classes directly with TRCC which are supplemented with “contract” classes where TRMC purchases instructional services for the entire student body. TRCC tuition costs are included in “Other Purchased Services.”
 - Due to a significant increase in students enrolling in community college classes in 2020-2021, TRMC collaborated with TRCC to take advantage of unfilled elective classes at no cost. This agreement is continued into the 2023-2024 school year.
- **Capital Plan:** The Three Rivers Middle College Magnet High School is owned by Three Rivers Community College. Minimal capital improvements are required for this building. Capital improvements are completed after consultation with the college. Due to this agreement, TRMC budgets minimal (if any) capital contributions. As of June 2022, the TRMC’s capital fund balance was -\$7,695. On March 9, 2023, the Board of Directors approved a contribution of \$10,000. There are no capital expenditures planned for 2023-2024 for TRMC (see Appendix C).

LEARN 2023-2024 BUDGET PROPOSAL
THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 406,690	\$ 410,777	\$ 418,951	\$ 493,987	\$ 510,240	\$ 91,289	21.8%
State Funds	\$ 539,886	\$ 539,886	\$ 539,886	\$ 636,582	\$ 644,640	\$ 104,754	19.4%
Grants, Fees, and Contributions	\$ 13,306	\$ -	\$ 11,891	\$ 16,770	\$ 16,770	\$ 4,879	41.0%
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ 5,668	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 965,550	\$ 950,664	\$ 970,728	\$ 1,147,339	\$ 1,171,650	\$ 200,922	20.7%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 454,789	\$ 465,295	\$ 497,149	\$ 492,022	\$ 506,808	\$ 9,659	1.9%
Salaries, Non Certified	\$ 59,463	\$ 53,471	\$ 55,574	\$ 55,482	\$ 47,552	\$ (8,022)	(14.4%)
Employee Benefits	\$ 128,399	\$ 105,302	\$ 95,288	\$ 101,816	\$ 81,621	\$ (13,667)	(14.3%)
Professional Services	\$ 4,920	\$ 12,445	\$ 11,900	\$ 15,168	\$ 15,718	\$ 3,818	32.1%
Administration/Management	\$ 108,431	\$ 89,299	\$ 103,616	\$ 117,194	\$ 114,221	\$ 10,605	10.2%
Property Services/Utilities	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	-
Maintenance	\$ 1,736	\$ 928	\$ 3,300	\$ 2,800	\$ 2,800	\$ (500)	(15.2%)
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 713	\$ 3,917	\$ 8,650	\$ 10,100	\$ 10,100	\$ 1,450	16.8%
Advertising	\$ -	\$ 2,135	\$ 2,000	\$ 15,000	\$ 2,000	\$ -	-
Other Purchased Services	\$ 166,765	\$ 153,795	\$ 151,500	\$ 232,570	\$ 232,570	\$ 81,070	53.5%
Insurance	\$ 5,603	\$ 5,210	\$ 5,750	\$ 6,700	\$ 6,700	\$ 950	16.5%
Phone, Postage & Printing	\$ 4,484	\$ 2,929	\$ 3,150	\$ 3,700	\$ 3,700	\$ 550	17.5%
Books & Supplies	\$ 23,926	\$ 21,235	\$ 23,850	\$ 32,300	\$ 33,300	\$ 9,450	39.6%
Software & Small Equipment	\$ -	\$ 7,535	\$ 4,250	\$ 8,000	\$ 8,000	\$ 3,750	88.2%
Food For Programs	\$ 1,432	\$ 4,175	\$ 3,891	\$ 7,000	\$ 7,000	\$ 3,109	79.9%
Organizational Dues	\$ 860	\$ 860	\$ 860	\$ 860	\$ 860	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 4,030	\$ 8,780	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ 21,127	\$ 73,200	\$ 73,200	-
TOTAL EXPENDITURES	\$ 965,550	\$ 937,311	\$ 970,728	\$ 1,147,339	\$ 1,171,650	\$ 200,922	20.7%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ 13,353	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2023-2024

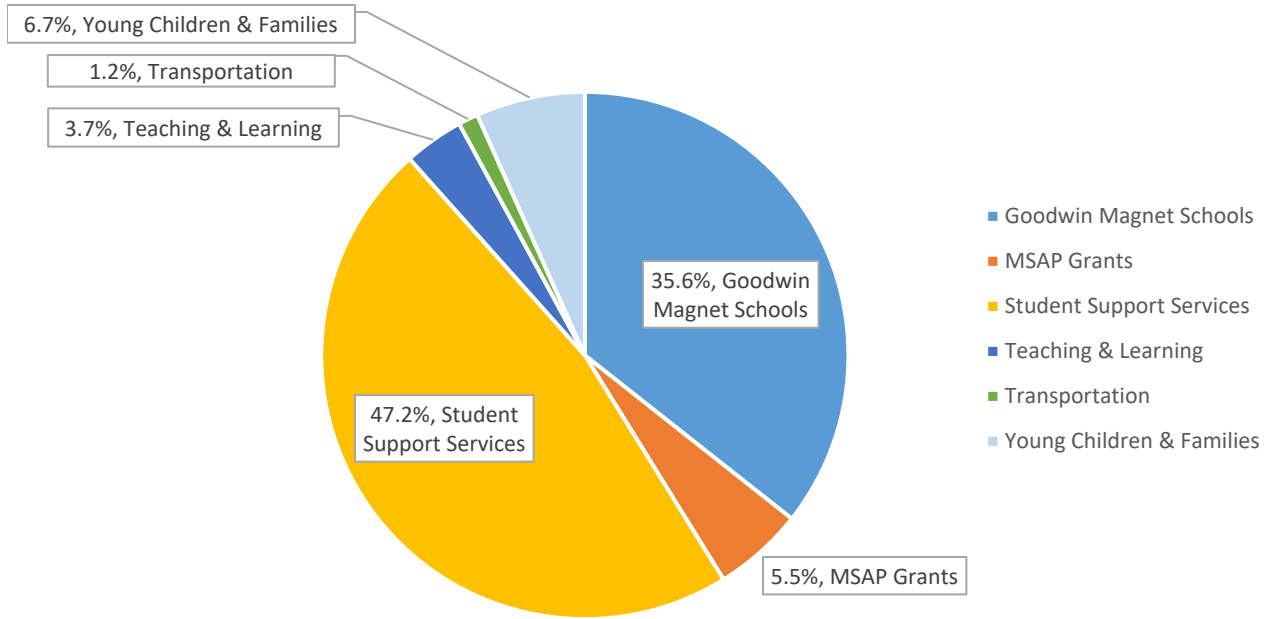
APPROVED BUDGET



PROGRAMS & SERVICES

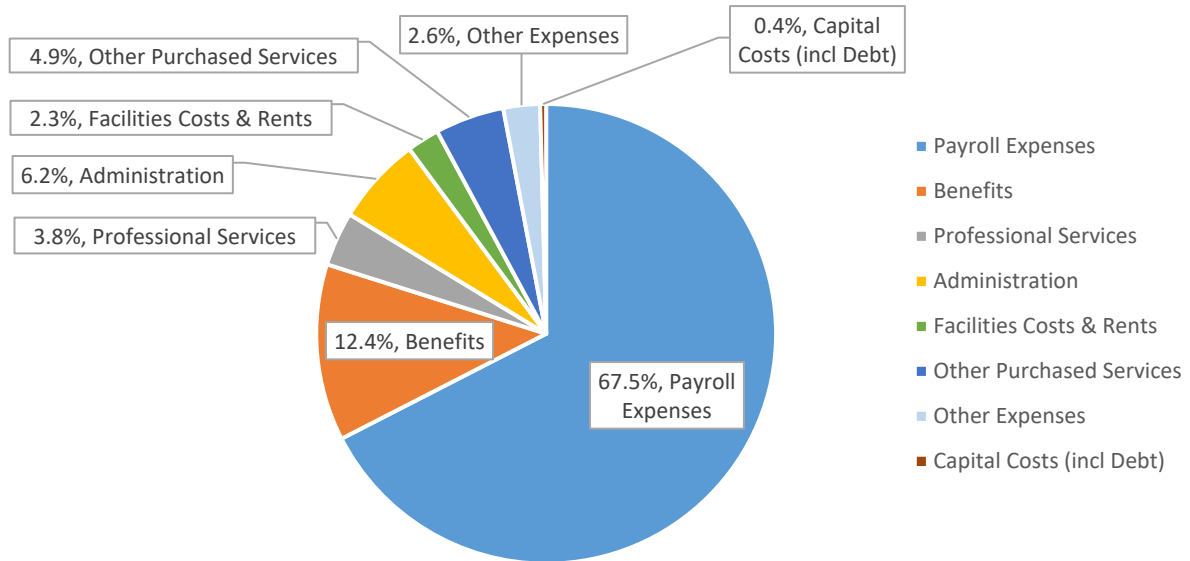
TOTAL BUDGET: \$34,615,114

Programs & Services: 2023-2024 Revenues



	Participation & Program	State Funds	Grants, Fees	Use of Fund Balance	Total	%
Goodwin Magnet Schools			12,334,180		12,334,180	35.6%
MSAP Grants		1,917,610			1,917,610	5.5%
Student Support Services	16,352,820				16,352,820	47.2%
Teaching and Learning	318,240		184,638	767,812	1,270,690	3.7%
Transportation		178,425		243,070	421,495	1.2%
Young Children and Families	31,175	1,856,275	404,350	26,519	2,318,319	6.7%
Total Revenue	16,702,235	3,952,310	12,923,168	1,037,401	34,615,114	
Percentage	48.3%	11.4%	37.3%	3%	100%	

Programs & Service: Expenses



	Programs & Services Total	%
Salaries, Certified	14,446,781	41.9%
Salaries, Non-Certified	8,834,006	25.6%
Total Payroll	23,280,787	67.5%
Employee Benefits	4,290,967	12.4%
Total Benefits	4,290,967	12.4%
Professional Services	1,311,989	3.8%
Total Professional Services	1,311,989	3.8%
Administration/Management	2,129,278	6.2%
Total Administration	2,129,278	6.2%
Other Purchased Services	1,675,881	4.9%
Total Other Purchases Services	1,675,881	4.9%
Property Services/Utilities	466,500	1.4%
Maintenance	152,840	0.4%
Rent/Internal Rent	169,169	0.5%
Total Facility Costs & Rents	788,509	2.3%
Transportation/Travel	475,733	1.4%
Advertising	15,850	0.0%
Insurance	64,400	0.2%
Phone, Postage & Printing	84,535	0.2%
Books & Supplies	194,756	0.6%
Software & Small Equipment	29,177	0.1%
Food For Programs	23,300	0.1%
Organizational Dues	3,000	0.0%
Total Other Expenses	745,404	2.3%
Technology & Equipment	143,805	0.4%
Total Capital Costs (incl Debt)	143,805	0.4%

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS AND SERVICES**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 16,929,631	\$ 16,095,650	\$ 17,561,825	\$ 18,813,887	\$ 16,702,235	\$ (859,590)	(4.9%)
State Funds	\$ 4,713,513	\$ 4,434,800	\$ 2,704,750	\$ 3,597,701	\$ 3,952,310	\$ 1,247,560	46.1%
Grants, Fees, and Contributions	\$ 9,337,451	\$ 11,585,066	\$ 12,132,313	\$ 12,600,490	\$ 12,923,168	\$ 790,855	6.5%
Use of Fund Balance	\$ 16,899	\$ 201,107	\$ 49,364	\$ 261,565	\$ 1,037,401	\$ 988,037	2001.5%
TOTAL REVENUES	\$ 30,997,494	\$ 32,316,623	\$ 32,448,252	\$ 35,273,643	\$ 34,615,114	\$ (658,529)	6.7%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 10,897,885	\$ 12,545,465	\$ 13,062,499	\$ 13,894,845	\$ 14,446,781	\$ 1,384,282	10.6%
Salaries, Non Certified	\$ 6,003,247	\$ 5,819,262	\$ 7,933,602	\$ 8,070,026	\$ 8,834,006	\$ 900,404	11.3%
Employee Benefits	\$ 4,976,481	\$ 4,534,752	\$ 4,972,651	\$ 4,927,467	\$ 4,290,967	\$ (681,684)	(13.7%)
Professional Services	\$ 2,134,556	\$ 2,662,547	\$ 1,232,673	\$ 1,594,663	\$ 1,311,989	\$ 79,316	6.4%
Administration/Management	\$ 1,719,509	\$ 1,775,089	\$ 1,935,856	\$ 1,953,205	\$ 2,129,278	\$ 193,422	10.0%
Property Services/Utilities	\$ 306,060	\$ 346,134	\$ 362,900	\$ 388,365	\$ 466,500	\$ 103,600	28.5%
Maintenance	\$ 100,906	\$ 56,208	\$ 143,365	\$ 128,365	\$ 152,840	\$ 9,475	6.6%
Rent/Internal Rent	\$ 168,719	\$ 130,210	\$ 137,687	\$ 96,684	\$ 169,169	\$ 31,482	22.9%
Transportation/Travel	\$ 367,404	\$ 347,427	\$ 393,079	\$ 456,713	\$ 475,733	\$ 82,654	21.0%
Advertising	\$ 14,658	\$ 5,523	\$ 8,171	\$ 7,615	\$ 15,850	\$ 7,679	94.0%
Other Purchased Services	\$ 1,520,090	\$ 1,519,811	\$ 1,544,417	\$ 1,678,424	\$ 1,675,881	\$ 131,465	8.5%
Insurance	\$ 108,900	\$ 51,602	\$ 52,000	\$ 59,400	\$ 64,400	\$ 12,400	23.8%
Phone, Postage & Printing	\$ 79,111	\$ 75,936	\$ 72,900	\$ 81,191	\$ 84,535	\$ 11,635	16.0%
Books & Supplies	\$ 207,762	\$ 244,540	\$ 123,709	\$ 196,456	\$ 194,756	\$ 71,047	57.4%
Software & Small Equipment	\$ -	\$ 157,774	\$ 68,716	\$ 99,007	\$ 29,177	\$ (39,539)	(57.5%)
Food For Programs	\$ 4,073	\$ 9,999	\$ 22,195	\$ 21,755	\$ 23,300	\$ 1,105	5.0%
Organizational Dues	\$ 12,688	\$ 11,307	\$ 4,634	\$ 3,906	\$ 3,000	\$ (1,634)	(35.3%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ 254,288	\$ 255,255	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 160,872	\$ 187,578	\$ 91,590	\$ 322,059	\$ 143,805	\$ 52,215	57.0%
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ 285,608	\$ 1,293,497	\$ 103,146	\$ (182,462)	(63.9%)
TOTAL EXPENDITURES	\$ 29,037,208	\$ 30,736,419	\$ 32,448,252	\$ 35,273,643	\$ 34,615,114	\$ 2,166,862	6.7%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 1,960,286	\$ 1,580,204	\$ -	\$ -	\$ -		

LEARN 2023-2024 BUDGET PROPOSAL PROGRAMS & SERVICES

The Programs & Services budget includes the entrepreneurial arm of LEARN's operations.

- **Goodwin Magnet Schools:** LEARN has a contract with Goodwin University to hire and manage the staff of CT River Academy (grades 9-12), CT River Middle Grades (grades 6-8) and Riverside Magnet School (PreK - 5). Goodwin fully covers the costs related to the staff and pays a fee to LEARN to cover administrative costs. For 2023-2024, the contract with LEARN has been modified to reflect a reduction in student services.
- **Magnet Schools Assistance Program Grants (MSAP):** The MSAP ("EXPECT") federal grant was awarded to LEARN in October 2017 and ended March 2023 (after a 6th year extension). Beginning in October 2022, LEARN was awarded MSAP ("LEAP"). Given the size and complexity of the grant (\$9.8 million in five years), for operating reasons, its budget is presented as a stand-alone.
- **Teaching and Learning (OTL):** The Office of Teaching & Learning Department provides professional development services to the region and hosts a broad array of professional networks and roundtables for educators. In addition, this department manages the fiscal agent responsibilities for several grants benefiting member districts and RESCs. For 2023-2024, LEARN and Goodwin University have a new contract for services. This reduction in service fees represents the decrease in OTL revenue.
- **Student Support Services (SSS):** The Office of Student Support Services is LEARN's largest department, providing support services throughout the region and hosting specialized programs for students with specialized needs. In 2018-2019, SSS opened its Ocean Avenue LEARNing Academy in New London, which allows LEARN to consolidate services and achieve efficiencies in a more permanent location.
- **Transportation:** In 2021-2022, LEARN ended its largest contract with Colchester Special Education Transportation Services. Presented in this budget are operational costs of a mail courier, maintenance of vans, School Choice transportation grant, and cost associated with outside vendor providing transportation for students at RMMS, TRMC and MSMHS.
- **Young Children & Families (YCF):** YCF serves member districts and their communities, children, and their families through Early Care and Education programs. YCF works on behalf of the Connecticut Office of Early Childhood and in conjunction with non-profit agencies in Connecticut and similar agencies to support quality improvement in early care and education across all settings. YCF is fiscal agent of a series of School Readiness grants that support several area agencies.

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS AND SERVICES - BY DEPARTMENT**

	Goodwin Magnet Schools	Magnet Schools Assistance Program Grants (MSAP)	Student Support Services	Teaching & Learning	Transportation	Young Children & Families	PROGRAMS & SERVICES 2023-2024 PROPOSED
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ 16,352,820	\$ 318,240	\$ -	\$ 31,175	\$ 16,702,235
State Funds	\$ -	\$ 1,917,610	\$ -	\$ -	\$ 178,425	\$ 1,856,275	\$ 3,952,310
Grants, Fees, and Contributions	\$ 12,334,180	\$ -	\$ -	\$ 184,638	\$ -	\$ 404,350	\$ 12,923,168
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 767,812	\$ 243,070	\$ 26,519	\$ 1,037,401
TOTAL REVENUES	\$ 12,334,180	\$ 1,917,610	\$ 16,352,820	\$ 1,270,690	\$ 421,495	\$ 2,318,319	\$ 34,615,114
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 9,231,579	\$ 379,600	\$ 4,175,681	\$ 627,782	\$ 24,465	\$ 7,674	\$ 14,446,781
Salaries, Non Certified	\$ 1,421,171	\$ 162,108	\$ 6,718,641	\$ 133,549	\$ 9,799	\$ 388,738	\$ 8,834,006
Employee Benefits	\$ 1,644,030	\$ 77,773	\$ 2,381,069	\$ 93,793	\$ -	\$ 94,302	\$ 4,290,967
Professional Services	\$ 10,000	\$ 893,617	\$ 265,800	\$ 95,994	\$ 5,000	\$ 41,578	\$ 1,311,989
Administration/Management	\$ -	\$ 247,912	\$ 1,684,309	\$ 120,153	\$ 7,660	\$ 69,244	\$ 2,129,278
Property Services/Utilities	\$ -	\$ -	\$ 466,500	\$ -	\$ -	\$ -	\$ 466,500
Maintenance	\$ -	\$ -	\$ 146,340	\$ -	\$ 6,500	\$ -	\$ 152,840
Rent/Internal Rent	\$ -	\$ -	\$ 83,148	\$ 45,000	\$ -	\$ 41,021	\$ 169,169
Transportation/Travel	\$ -	\$ 40,100	\$ 42,950	\$ 22,333	\$ 354,000	\$ 16,350	\$ 475,733
Advertising	\$ 1,500	\$ 8,000	\$ 6,000	\$ -	\$ -	\$ 350	\$ 15,850
Other Purchased Services	\$ 4,500	\$ -	\$ 14,500	\$ 19,150	\$ 3,000	\$ 1,634,731	\$ 1,675,881
Insurance	\$ 11,900	\$ -	\$ 44,500	\$ -	\$ 8,000	\$ -	\$ 64,400
Phone, Postage & Printing	\$ 9,500	\$ -	\$ 56,700	\$ 6,300	\$ 2,571	\$ 9,464	\$ 84,535
Books & Supplies	\$ -	\$ 57,950	\$ 80,535	\$ 42,771	\$ 500	\$ 13,000	\$ 194,756
Software & Small Equipment	\$ -	\$ -	\$ -	\$ 27,610	\$ -	\$ 1,567	\$ 29,177
Food For Programs	\$ -	\$ -	\$ 20,000	\$ 3,000	\$ -	\$ 300	\$ 23,300
Organizational Dues	\$ -	\$ -	\$ 2,000	\$ 1,000	\$ -	\$ -	\$ 3,000
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:							
Technology & Equipment	\$ -	\$ 50,550	\$ 61,000	\$ 32,255	\$ -	\$ -	\$ 143,805
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ 103,146	\$ -	\$ -	\$ -	\$ 103,146
TOTAL EXPENDITURES	\$ 12,334,180	\$ 1,917,610	\$ 16,352,820	\$ 1,270,690	\$ 421,495	\$ 2,318,319	\$ 34,615,114
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

GOODWIN UNIVERSITY MAGNET SCHOOLS

Goodwin University Magnet Schools Demographics

- **Grades Served:**
 - Connecticut River Academy: 9-12
 - Connecticut River Middle Grades: 6-8 (Grade 8 added 2022-2023)
 - Riverside Magnet School: PreK – 5
- **2023-2024 Enrollment Estimate:**
 - Connecticut River Academy: 471 students
 - Connecticut River Middle Grades: 193 students
 - Riverside Magnet School: 476 students
- **2023-2024 Staff FTE Estimate:**
 - Connecticut River Academy: 52.0 FTE
 - Connecticut River Middle Grades: 20.1 FTE
 - Riverside Magnet School: 58.9 FTE
- **2022-2023 Tuition:**
 - **Local Tuition** \$6,068
 - **State Tuition** \$10,652
 - **Total:** \$16,720

Budget Narrative

- **For 2023-2024, LEARN’s contract with Goodwin University** to hire and manage the staff of CT River Academy, CT Middle Grades and Riverside Magnet School has been modified to reflect a reduction in student services. Goodwin fully covers the costs related to the staff (shown here) and pays a fee to LEARN to cover administrative costs shown in Organizational Support and Food Service budgets.
- **The Goodwin budget** represents the costs related to magnet school staffing, and some small operational costs paid by LEARN. The 2023-2024 budget has an increase in certified salaries of 10.6%, and non-certified salaries increase of 11.3%. These large increases are based on current projected salary expenditures for 2022-2023 and a proposed increase of 5%. The salary increases also include the hiring of three Assistant Superintendents for school year 2023-2024.
- Since LEARN is reimbursed only for actual expenditures, there will be no surplus or deficit to this budget.
- **Local tuitions** are billed to districts and turned over to Goodwin for school operating costs. Magnet Interdistrict Grant funds are received directly by Goodwin. LEARN invoices Goodwin University for reimbursement of expenses paid by LEARN.
- In October 2022, a new **MSAP “LEAP”** grant was award to LEARN. The grant will provide approximately \$3.2 million to two Goodwin Magnet Schools over the five-year period. The Goodwin Magnet Schools have been and continue to be a recipient under our MSAP grants. The 2017 “EXPECT” grant provided approximately \$2 million to CT River Academy over a five-year period. This grant ended in March 2023.

**LEARN 2023-2024 BUDGET PROPOSAL
GOODWIN MAGNET SCHOOLS**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ 8,616,587	\$ 10,061,242	\$ 11,147,743	\$ 12,036,047	\$ 12,334,180	\$ 1,186,437	10.6%
Use of Fund Balance	\$ 16,899	\$ 11,170	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 8,633,486	\$ 10,072,412	\$ 11,147,743	\$ 12,036,047	\$ 12,334,180	\$ 1,186,437	10.6%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 5,756,798	\$ 7,135,952	\$ 8,160,222	\$ 8,794,311	\$ 9,231,579	\$ 1,071,357	13.1%
Salaries, Non Certified	\$ 1,029,975	\$ 1,083,130	\$ 1,128,174	\$ 1,371,195	\$ 1,421,171	\$ 292,997	26.0%
Employee Benefits	\$ 1,761,130	\$ 1,728,117	\$ 1,814,847	\$ 1,772,541	\$ 1,644,030	\$ (170,817)	(9.4%)
Professional Services	\$ 11,887	\$ 25,052	\$ 5,000	\$ 10,000	\$ 10,000	\$ 5,000	100.0%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	-
Other Purchased Services	\$ 14,283	\$ 8,500	\$ 5,000	\$ 4,500	\$ 4,500	\$ (500)	(10.0%)
Insurance	\$ 9,871	\$ 10,643	\$ 4,500	\$ 11,900	\$ 11,900	\$ 7,400	164.4%
Phone, Postage & Printing	\$ 6,960	\$ 7,211	\$ 5,000	\$ 9,500	\$ 9,500	\$ 4,500	90.0%
Books & Supplies	\$ 12,000	\$ 10,819	\$ -	\$ -	\$ -	\$ -	-
Software & Small Equipment	\$ -	\$ 62,990	\$ 25,000	\$ 60,600	\$ -	\$ (25,000)	(100.0%)
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 30,582	\$ -	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 8,633,486	\$ 10,072,412	\$ 11,147,743	\$ 12,036,047	\$ 12,334,180	\$ 1,186,437	10.6%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)

MSAP Grants

- **Leaders for Equity & Achievement through Partnerships (LEAP):**
 - Award Period: October 1, 2022, through September 30, 2027
 - Award Amount: \$9,820,260

- **Equity, eXcellence & Pride across Eastern Connecticut (EXPECT):**
 - Award Period: October 1, 2022, through March 30, 2023
 - Award Amount: \$14,991,098
 - Total Amount Spent/Requested: \$14,944,786

Budget Narrative

- In October 2022, LEARN was awarded the **MSAP-LEAP** grant, a five-year \$9.8 million grant including schools from LEARN (The Friendship School and Marine Science Magnet High School) and Goodwin University Magnet Schools (Magnet Industry 5.0 High School and Early Childhood Learning Center).
- In September 2017, LEARN was awarded the **MSAP-EXPECT** grant, a five-year, \$15 million grant including schools from LEARN (Regional Multicultural Magnet School), Goodwin (Connecticut River Academy), Norwich and Groton. MSAP-EXPECT ended as of March 2023.
- **The MSAP budget**, activities, and results are closely monitored. The budget amount shown reflects approved yearly expenditures as of the 2022 award date, which are revised over time through communication with federal staff. In addition, unspent amounts may be carried forward and applied differently than originally planned. Therefore, actual expenditures may vary significantly in comparison to original budget amounts.
- The Magnet Schools Assistance Program grant operates on a federal fiscal year (Oct 1- Sept 30) and may therefore make purchases over the summer which might not fall into LEARN's fiscal year. Funds which are not expended in the budget year are generally allowed to carry-forward, at the discretion of the Federal agency overseeing the grant.
- Since LEARN is reimbursed only for actual expenditures, there will be no surplus or deficit to this budget.

**LEARN 2023-2024 BUDGET PROPOSAL
MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ 2,694,398	\$ 2,668,947	\$ 721,521	\$ 1,667,719	\$ 1,917,610	\$ 1,196,089	165.8%
Grants, Fees, and Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 2,694,398	\$ 2,668,947	\$ 721,521	\$ 1,667,719	\$ 1,917,610	\$ 1,196,089	165.8%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 358,505	\$ 254,480	\$ 71,007	\$ 92,737	\$ 379,600	\$ 308,593	434.6%
Salaries, Non Certified	\$ 167,375	\$ 146,232	\$ 28,705	\$ 105,387	\$ 162,108	\$ 133,403	464.7%
Employee Benefits	\$ 102,762	\$ 67,562	\$ 17,205	\$ 35,406	\$ 77,773	\$ 60,568	352.0%
Professional Services	\$ 1,804,771	\$ 1,690,418	\$ 462,655	\$ 1,183,425	\$ 893,617	\$ 430,962	93.1%
Administration/Management	\$ 117,772	\$ 213,020	\$ 65,034	\$ 52,396	\$ 247,912	\$ 182,878	281.2%
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 1,096	\$ 2,881	\$ 4,636	\$ 33,912	\$ 40,100	\$ 35,464	765.0%
Advertising	\$ 12,082	\$ 4,742	\$ 2,171	\$ 3,765	\$ 8,000	\$ 5,829	268.5%
Other Purchased Services	\$ 149	\$ 9,110	\$ 1,367	\$ -	\$ -	\$ (1,367)	(100.0%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Books & Supplies	\$ 53,066	\$ 101,751	\$ 19,869	\$ 54,064	\$ 57,950	\$ 38,081	191.7%
Software & Small Equipment	\$ -	\$ 42,372	\$ 7,405	\$ 6,690	\$ -	\$ (7,405)	(100.0%)
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ 9,220	\$ 8,520	\$ 1,278	\$ -	\$ -	\$ (1,278)	(100.0%)
DEBT SERVICE:						\$ -	-
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 67,601	\$ 127,858	\$ 40,190	\$ 99,937	\$ 50,550	\$ -	25.8%
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 2,694,398	\$ 2,668,947	\$ 721,521	\$ 1,667,719	\$ 1,917,610	\$ 1,196,089	165.8%
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

TEACHING & LEARNING (OTL)

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$318,240**
 - \$285,000 Estimated revenue from contracts and workshops
 - \$33,240 Online learning revenue
- **Grants, Fees, and Other Contributions: \$184,638**
 - \$2,500 Title I McKinney-Vento set-aside (estimate)
 - \$28,556 Title II (estimate)
 - \$40,550 Title III Consortium (estimate)
 - \$22,755 Title IV (estimate)
 - \$90,277 Perkins
- **Use of Fund Balance: \$767,812**
 - **\$767,812** Use of fund Balance

Budget Narrative

- Through professional development and direct consultation, **The Office of Teaching & Learning (OTL)** supports the improvement of teaching skills and the exploration of new insights in the learning environment. OTL enables LEARN to work closely with professional networks, roundtables, and communities of practice that better informs our professional development programs within the region and in our own schools.
- For 2023-2024, **Goodwin University and LEARN** have a new contract for services. Previously, the OTL budget included the per student service fee Goodwin paid LEARN for services (minus 12% admin fee). For 2023-2024, the service fee will be presented in the Organizational Support budget for Business Office and Human Resource work and Food Service budget. This reduction and change in service fees represents the decrease in OTL revenue.
- In 2023-2024, **OTL is staffed** by 1 FTE Director, 6.0 FTE Educational Consultants, and a 0.5 FTE Office Manager. Occasional staff and consultants are added when specific needs arise, predominantly in relation to grants.
- OTL provides several workshops and learning options for districts and for LEARN staff. Newly added staff are creating new offerings and partnerships with districts and other agencies.
- OTL also works closely with the RESC Alliance to build training and PD opportunities and manages several larger grants such as Perkins and Title III grants.

LEARN 2023-2024 BUDGET PROPOSAL
TEACHING & LEARNING

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,133,664	\$ 1,209,728	\$ 1,294,348	\$ 1,480,295	\$ 318,240	\$ (976,108)	(75.4%)
State Funds	\$ 199,720	\$ -	\$ -	\$ -	\$ -	\$ 184,638	-
Grants, Fees, and Contributions	\$ 86,451	\$ 846,047	\$ 664,979	\$ 240,022	\$ 184,638	\$ (664,979)	(72.2%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 767,812	\$ 767,812	-
TOTAL REVENUES	\$ 1,419,835	\$ 2,055,775	\$ 1,959,327	\$ 1,720,317	\$ 1,270,690	\$ (688,637)	(35.1%)
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 460,740	\$ 466,640	\$ 495,146	\$ 591,919	\$ 627,782	\$ 132,636	26.8%
Salaries, Non Certified	\$ 288,965	\$ 290,311	\$ 245,463	\$ 231,866	\$ 133,549	\$ (111,914)	(45.6%)
Employee Benefits	\$ 134,021	\$ 136,281	\$ 136,076	\$ 133,790	\$ 93,793	\$ (42,283)	(31.1%)
Professional Services	\$ 85,772	\$ 504,605	\$ 515,390	\$ 133,414	\$ 95,994	\$ (419,396)	(81.4%)
Administration/Management	\$ 66,735	\$ 91,545	\$ 96,466	\$ 110,105	\$ 120,153	\$ 23,687	24.6%
Property Services/Utilities	\$ 301	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 37,281	\$ 39,989	\$ 45,965	\$ 45,000	\$ 45,000	\$ (965)	(2.1%)
Transportation/Travel	\$ 760	\$ 9,029	\$ 29,693	\$ 28,433	\$ 22,333	\$ (7,360)	(24.8%)
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 46,255	\$ 32,369	\$ 30,693	\$ 26,193	\$ 19,150	\$ (11,543)	(37.6%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 7,760	\$ 8,916	\$ 6,629	\$ 7,629	\$ 6,300	\$ (329)	(5.0%)
Books & Supplies	\$ 67,116	\$ 74,411	\$ 32,794	\$ 45,379	\$ 42,771	\$ 9,977	30.4%
Software & Small Equipment	\$ -	\$ 48,692	\$ 34,653	\$ 27,718	\$ 27,610	\$ (7,043)	(20.3%)
Food For Programs	\$ 422	\$ 2,069	\$ 3,145	\$ 3,645	\$ 3,000	\$ (145)	(4.6%)
Organizational Dues	\$ 1,379	\$ 298	\$ 1,606	\$ 1,606	\$ 1,000	\$ (606)	(37.7%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 70,675	\$ 16,136	\$ -	\$ 38,033	\$ 32,255	\$ 32,255	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ 285,608	\$ 295,587	\$ -	\$ (285,608)	(100.0%)
TOTAL EXPENDITURES	\$ 1,268,181	\$ 1,721,292	\$ 1,959,327	\$ 1,720,317	\$ 1,270,690	\$ (688,637)	(35.1%)
EXCESS OF REVENUE OVER EXPENDITURES	\$ 151,654	\$ 334,483	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

STUDENT SUPPORT SERVICES (SSS)

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$16,352,820**
 - \$8,347,078 Estimated revenue for Ocean Avenue Learning Academy
 - \$1,201,321 Estimated revenue for Boston Post Road Programs
 - \$632,655 Estimated revenue for Extended School Year
 - \$606,924 Estimated revenue for new PreK to K Outplacement Program at TFS
 - \$3,300,963 Estimated revenue from Magnet School Special Education Programs
 - \$341,877 Estimated revenue from district service contracts
 - \$811,602 Estimated revenue from contracts with Groton Public Schools
 - \$1,110,400 Estimated revenue from State Contract Work

Budget Narrative

- **Student Support Services** is the largest division of LEARN, with an employee count of 206.8 (estimated for 2023-2024). SSS continues to experience significant growth, responding to needs within our member districts and at our schools. The reduction in staff compared to prior year is due to Goodwin Magnet Schools no longer being a part of Student Support Services.
- **Salaries** increased for 2023-2024 due to annual staff increases, additional staffing for potential number of students in the Ocean Avenue LEARNing Academy (OALA) along with higher salaries for additional Job Coaches and Registered Behavior Techs to support student needs. Benefits decreased due to lower workers' compensation and health insurance allocations.
- **Capital Outlay** in 2022-2023 included the purchase of one student van for Ocean Avenue LEARNing Academy and Boston Post Road sites. Several SSS staff were able to obtain Van Driver licenses to drive purchased SSS vans, which reduces the need to outsource school trips. For 2023-2024, the capital outlay is \$61,000 for the purchase of one additional van due to additional students at OALA and Boston Post Road site.
- The \$10 million project (**Project #2**) is complete with minor punch list items remaining. This project will increase student capacity and add additional classroom space on the second floor of Ocean Avenue LEARNing Academy.
- Due to this department's complexity and scope, additional detailed information is provided on the pages following the SSS budget.

LEARN 2023-2024 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 14,760,357	\$ 14,690,338	\$ 16,184,812	\$ 17,170,713	\$ 16,352,820	\$ 168,008	1.0%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ 228,602	\$ 517,767	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 14,988,959	\$ 15,208,105	\$ 16,184,812	\$ 17,170,713	\$ 16,352,820	\$ 168,008	1.0%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 4,283,628	\$ 4,632,141	\$ 4,321,187	\$ 4,385,425	\$ 4,175,681	\$ (145,506)	(3.4%)
Salaries, Non Certified	\$ 3,914,067	\$ 4,022,920	\$ 6,184,073	\$ 6,000,348	\$ 6,718,641	\$ 534,568	8.6%
Employee Benefits	\$ 2,712,179	\$ 2,536,607	\$ 2,920,577	\$ 2,886,971	\$ 2,381,069	\$ (539,508)	(18.5%)
Professional Services	\$ 193,269	\$ 415,968	\$ 211,350	\$ 223,950	\$ 265,800	\$ 54,450	25.8%
Administration/Management	\$ 1,425,354	\$ 1,444,142	\$ 1,722,936	\$ 1,714,643	\$ 1,684,309	\$ (38,627)	(2.2%)
Property Services/Utilities	\$ 305,205	\$ 344,234	\$ 361,000	\$ 354,000	\$ 466,500	\$ 105,500	29.2%
Maintenance	\$ 46,740	\$ 50,995	\$ 127,865	\$ 121,865	\$ 146,340	\$ 18,475	14.4%
Rent/Internal Rent	\$ 48,780	\$ 50,232	\$ 51,684	\$ 51,684	\$ 83,148	\$ 31,464	60.9%
Transportation/Travel	\$ 34,177	\$ 7,431	\$ 46,850	\$ 34,083	\$ 42,950	\$ (3,900)	(8.3%)
Advertising	\$ 67	\$ 331	\$ 6,000	\$ 2,000	\$ 6,000	\$ -	-
Other Purchased Services	\$ 4,403	\$ 6,590	\$ 13,750	\$ 13,000	\$ 14,500	\$ 750	5.5%
Insurance	\$ 37,841	\$ 40,959	\$ 39,500	\$ 39,500	\$ 44,500	\$ 5,000	12.7%
Phone, Postage & Printing	\$ 44,404	\$ 54,355	\$ 51,250	\$ 54,450	\$ 56,700	\$ 5,450	10.6%
Books & Supplies	\$ 51,229	\$ 46,220	\$ 55,890	\$ 86,763	\$ 80,535	\$ 24,645	44.1%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Food For Programs	\$ 3,651	\$ 7,930	\$ 17,750	\$ 17,732	\$ 20,000	\$ 2,250	12.7%
Organizational Dues	\$ 1,989	\$ 2,489	\$ 1,750	\$ 2,300	\$ 2,000	\$ 250	14.3%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ 254,288	\$ 255,255	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 26,469	\$ 43,585	\$ 51,400	\$ 184,089	\$ 61,000	\$ 9,600	18.7%
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ 997,910	\$ 103,146	\$ 103,146	-
TOTAL EXPENDITURES	\$ 13,387,740	\$ 13,962,383	\$ 16,184,812	\$ 17,170,713	\$ 16,352,820	\$ 168,008	1.0%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 1,601,219	\$ 1,245,721	\$ -	\$ -	\$ -		

**LEARN - 2023-2024 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES - BY PROGRAM**

Student Counts

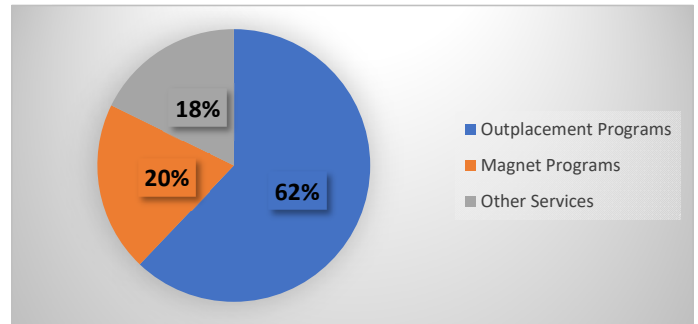
Outplacement Programs	Projected SY23-24	Current SY22-23
Autism/Developmental Delay @ Ocean Ave	57.0	47.0
Emotional/Behavioral Disability @ Ocean Av	28.0	20.0
TFS Outplacement	6.0	-
Autism/Developmental Delay @ BPR East Ly	6.0	6.0
18-21 Transition @ BPR East Lyme	6.0	6.0
Total Students	103.0	79.0

Magnet Programs	Projected SY23-24	Current SY22-23
The Friendship School	34	34
Goodwin Magnet - Riverside	-	77
Goodwin Magnet - CT River	-	76
Marine Science Magnet High School	25	25
Regional Multicultural Magnet School	71	72
Three Rivers Middle College	7	6
Goodwin Magnet - CT River Middle	-	34
Total Students	137	324

Staff Counts

Position	Projected S	Current SY22-23
Intervention Specialists	76	81
Special Education Teacher	33.85	37.95
Board Cert. Behavioral Analysts (BCBA)	11.4	9.4
Occupational Therapists	11.2	10.2
Speech Language Pathologists	9.9	10
Job Coach	6	6
Social Workers	5.52	6.7
Assistant Directors/Supervisor	5.1	7.2
Registered Behavior Technician (RBT)	5	4
Coordinators	5	5
Nurses	5	5
Medical Assistant Specialist	5	5
Psychologists	2.9	2.2
Director	2.45	2.25
Office Manager	2	3
Speech Language Pathologists Asst.	1.8	1.8
Transition Specialist	1	1
Operations Assistant	1	1
Accountant	1	1
Physical Therapists	0.75	0.6
Grand Total	191.87	200.3

Funding Sources



**LEARN - 2023-2024 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES - BY PROGRAM**

	SY23-24 Proposed Budget			
	Outplacement Programs	Magnet Programs	Other Services	Total
REVENUES				
Tuition & Program Fees	\$ 10,155,323	\$ 3,300,963	\$ 2,896,534	\$ 16,352,820
State Funds	\$ -	\$ -	-	\$ -
Grants, Fees, and Contributions	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 10,155,323	\$ 3,300,963	\$ 2,896,534	\$ 16,352,820
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ 2,136,023	\$ 1,191,701	\$ 847,957	\$ 4,175,681
Salaries, Non Certified	\$ 3,845,005	\$ 862,428	\$ 2,011,208	\$ 6,718,641
Employee Benefits	\$ 1,632,045	\$ 485,660	\$ 263,364	\$ 2,381,069
Professional Services	\$ 27,450	\$ 1,000	\$ 237,350	\$ 265,800
Administration/Management	\$ 1,089,358	\$ 363,071	\$ 231,880	\$ 1,684,309
Property Services/Utilities	\$ 466,500	\$ -	\$ -	\$ 466,500
Maintenance	\$ 140,140	\$ -	\$ 6,200	\$ 146,340
Rent/Internal Rent	\$ 63,719	\$ -	\$ 19,429	\$ 83,148
Transportation/Travel	\$ 21,250	\$ 850	\$ 20,850	\$ 42,950
Advertising	\$ -	\$ -	\$ 6,000	\$ 6,000
Other Purchased Services	\$ 10,500	\$ 2,250	\$ 1,750	\$ 14,500
Insurance	\$ 44,500	\$ -	\$ -	\$ 44,500
Phone, Postage & Printing	\$ 44,000	\$ -	\$ 12,700	\$ 56,700
Books & Supplies	\$ 53,385	\$ -	\$ 27,150	\$ 80,535
Food For Programs	\$ 8,250	\$ -	\$ 11,750	\$ 20,000
Organizational Dues	\$ -	\$ -	\$ 2,000	\$ 2,000
Allocated Expenses	\$ 639,313	\$ 481,704	\$ (1,121,017)	\$ -
DEBT SERVICE:				
Principal Retirement	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:				
Technology & Equipment	\$ 19,500	\$ -	\$ 41,500	\$ 61,000
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 10,240,938	\$ 3,388,664	\$ 2,620,071	\$ 16,249,673
USE OF FUND BALANCE	\$ (85,615)	\$ (87,701)	\$ 276,463	\$ 103,146

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

TRANSPORTATION

Budget Narrative

- **The Transportation budget** includes funding under magnet transportation grant (School Choice), which allows for transportation to magnet schools. M&J Bus provides transportation for students attending RMMS, MSMHS, and TRMC.
- For 2023-2024 we are estimating the **School Choice grant** to be approximately \$178,425. We estimate the expense of transporting students to be \$354,000 resulting in a use of fund balance of \$243,070.
- In 2021-2022 LEARN did not submit a bid for the Colchester Special Education Transportation Services (approximately \$1.2 million in revenue).
- Remaining in this budget are operational costs of a mail courier, maintenance of vans and M&J Bus transportation for students at RMMS, MSMHS and TRMC.

LEARN 2023-2024 BUDGET PROPOSAL
TRANSPORTATION (incl TRANSPORTATION CHOICE)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 820,545	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ 278,700	\$ 205,827	\$ 300,000	\$ 178,425	\$ 178,425	\$ (121,575)	(40.5%)
Grants, Fees, and Contributions	\$ 168,307	\$ 3,744	\$ 15,000	\$ -	\$ -	\$ (15,000)	(100.0%)
Use of Fund Balance	\$ -	\$ 122,815	\$ 49,364	\$ 235,611	\$ 243,070	\$ 193,706	392.4%
TOTAL REVENUES	\$ 1,267,552	\$ 332,385	\$ 364,364	\$ 414,036	\$ 421,495	\$ 57,131	15.7%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ 23,002	\$ 24,465	\$ 24,465	-
Salaries, Non Certified	\$ 348,191	\$ 2,603	\$ 25,558	\$ 11,258	\$ 9,799	\$ (15,759)	(61.7%)
Employee Benefits	\$ 199,969	\$ 249	\$ 2,339	\$ -	\$ -	\$ (2,339)	(100.0%)
Professional Services	\$ 1,498	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	-
Administration/Management	\$ 88,112	\$ 1,733	\$ 6,896	\$ 7,300	\$ 7,660	\$ 764	11.1%
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ 54,166	\$ 4,321	\$ 13,500	\$ 6,500	\$ 6,500	\$ (7,000)	(51.9%)
Rent/Internal Rent	\$ 29,736	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 330,584	\$ 321,257	\$ 302,000	\$ 349,905	\$ 354,000	\$ 52,000	17.2%
Advertising	\$ 150	\$ 133	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 5	\$ 2,068	\$ 3,000	\$ -	\$ 3,000	\$ -	-
Insurance	\$ 61,187	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	-
Phone, Postage & Printing	\$ 13,477	\$ 20	\$ 2,571	\$ 2,571	\$ 2,571	\$ -	-
Books & Supplies	\$ 113	\$ -	\$ 500	\$ 500	\$ 500	\$ -	-
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ (40,563)	\$ -	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,086,624	\$ 332,385	\$ 364,364	\$ 414,036	\$ 421,495	\$ 57,131	15.7%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ 180,928	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

YOUNG CHILDREN & FAMILIES (YCF)

2023-2024 Revenue Sources

- **Tuition and Program Fees: \$31,175**
 - \$31,175 Estimated revenue for program consultations
- **State Funds: \$1,856,275**
 - \$221,944 School Readiness (estimate)
 - \$1,634,331 School Readiness Pass Thru (estimate)
- **Grants, Fees and Other Contributions: \$404,350**
 - \$54,090 GEER2 (estimate)
 - \$9,125 GO NAPSACC (estimate)
 - \$302,135 QIS Activity 1 (estimate)
 - \$39,000 QIS Activity 2 (estimate)
- **Use of Fund Balance: \$26,520**
 - **\$26,520** Use of fund Balance

Budget Narrative

- The **Early Childhood Education team** supports contractual work with New London, Groton, and other member districts. The Early Childhood Education team also supports some of LEARN's PreK programs with National Association for the Education of Young Children accreditation (NAEYC).
- **School Readiness grants**, approximately \$1.6 million each year, are included in the YCF budget, which in turn are managed by staff on behalf of numerous districts in the region.
- The **current staff** consists of 0.05 FTE Director, 1 FTE Assistant Director, 4.3 FTE education coordinators, and 0.2 FTE Office Manager.
- As part of the RESC Alliance, YCF has been working strategically with the Connecticut State Department of the Office of Early Childhood (OEC) to provide private and public PreK programs with NAEYC Accreditation support and **Quality Improvement services (AQIS)**. This agreement adds an additional revenue of \$341,135 for 2023-2024.
- Now in its second year, the **Governor's Emergency Education Resources (GEER)** project was enacted in mid-2020. As part of the RESC Alliance, The GEER Online Learning Hub will centralize learning for families and programs, LEARN created a Parent Academy which included short, family-friendly, tech-online resources. For 2023-2024, we estimate \$54,090 in GEER revenue.
- In partnership with Connecticut Department of Public Health, the Early Childhood Education team supports local childcare programs using **Go NAPSACC** to improve the health of young children through practices, policies, and environments that instill habits supporting lifelong health and well-being. For 2023-2024, we estimate \$9,125 in revenue.

**LEARN 2023-2024 BUDGET PROPOSAL
YOUNG CHILDREN AND FAMILIES**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 215,065	\$ 195,584	\$ 82,665	\$ 162,879	\$ 31,175	\$ (51,490)	(62.3%)
State Funds	\$ 1,540,695	\$ 1,560,027	\$ 1,683,229	\$ 1,751,557	\$ 1,856,275	\$ 173,046	10.3%
Grants, Fees, and Contributions	\$ 237,504	\$ 156,266	\$ 304,591	\$ 324,421	\$ 404,350	\$ 99,759	32.8%
Use of Fund Balance	\$ -	\$ 67,123	\$ -	\$ 25,954	\$ 26,519	\$ 26,519	-
TOTAL REVENUES	\$ 1,993,264	\$ 1,979,000	\$ 2,070,485	\$ 2,264,811	\$ 2,318,319	\$ 247,834	12.0%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 38,214	\$ 56,252	\$ 14,938	\$ 7,451	\$ 7,674	\$ (7,264)	(48.6%)
Salaries, Non Certified	\$ 254,675	\$ 274,065	\$ 321,629	\$ 349,972	\$ 388,738	\$ 67,109	20.9%
Employee Benefits	\$ 66,420	\$ 65,935	\$ 81,607	\$ 98,759	\$ 94,302	\$ 12,695	15.6%
Professional Services	\$ 37,360	\$ 26,504	\$ 38,278	\$ 38,874	\$ 41,578	\$ 3,300	8.6%
Administration/Management	\$ 21,536	\$ 24,648	\$ 44,524	\$ 68,761	\$ 69,244	\$ 24,720	55.5%
Property Services/Utilities	\$ 554	\$ 1,900	\$ 1,900	\$ 34,365	\$ -	\$ (1,900)	(100.0%)
Maintenance	\$ -	\$ 892	\$ 2,000	\$ -	\$ -	\$ (2,000)	(100.0%)
Rent/Internal Rent	\$ 52,922	\$ 39,989	\$ 40,038	\$ -	\$ 41,021	\$ 983	2.5%
Transportation/Travel	\$ 787	\$ 6,829	\$ 9,900	\$ 10,380	\$ 16,350	\$ 6,450	65.2%
Advertising	\$ 2,359	\$ 316	\$ -	\$ 350	\$ 350	\$ 350	-
Other Purchased Services	\$ 1,454,995	\$ 1,461,174	\$ 1,490,607	\$ 1,634,731	\$ 1,634,731	\$ 144,124	9.7%
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 6,509	\$ 5,435	\$ 7,450	\$ 7,041	\$ 9,464	\$ 2,014	27.0%
Books & Supplies	\$ 24,239	\$ 11,340	\$ 14,656	\$ 9,750	\$ 13,000	\$ (1,656)	(11.3%)
Software & Small Equipment	\$ -	\$ 3,720	\$ 1,658	\$ 3,999	\$ 1,567	\$ (91)	(5.5%)
Food For Programs	\$ -	\$ -	\$ 1,300	\$ 378	\$ 300	\$ (1,000)	(76.9%)
Organizational Dues	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 6,108	\$ -	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,966,778	\$ 1,979,000	\$ 2,070,485	\$ 2,264,811	\$ 2,318,319	\$ 247,834	12.0%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 26,485	\$ -	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

COVID-19 RELIEF FUNDS

Total Awarded: \$5,461,303

Total Budgeted for 2023-2024: \$840,068

CRF: \$1,151,329

ESSER I: \$317,365

ESSER II: \$1,407,056

ARP: \$2,568,834

Subtotal Awarded: \$5,444,584

New (for 23-24) ARP HCY: \$16,719

Total Awarded: \$5,461,303

**LEARN 2023-2024 BUDGET PROPOSAL
PROGRAMS & SERVICES**

COVID-19 RELIEF FUNDS

- **Coronavirus Relief Funds (CRF):** cover increased costs due to Covid-19. Some expenditures include academic staff to reduce classroom sizes, substitute coverage for educators, additional sanitizing supplies needed, and PPE.
 - Award Period: March 1, 2020, through December 30, 2020
 - Award Amount: \$1,151,329

- **Elementary and Secondary School Emergency Relief Fund I (ESSER I):** address the impact Covid-19 has had and continues to have on schools. Expenses include salary and benefits for a Coordinator of Online Learning, stipends for online learning and prioritizing instruction work groups made up of educators from across the LEARN schools, and technology to help bring schools 1:1 technology capacity.
 - Award Period: March 13, 2020, through October 30, 2022
 - Award Amount: \$317,365

- **Elementary and Secondary School Emergency Relief Fund II (ESSER II):** offset cost related to preventing, preparing for, and responding to Covid-19 with an additional focus of addressing learning loss, preparing schools for reopening, and testing. Expenses include creation of Social and Emotional Learning scope and sequence curriculum and implementation guide, developing curriculum across all LEARN magnet schools, additional stipends for clubs and connection activities, continuation of committee work, Restorative Practices Training at MSMHS and TRMC, and summer resources and activities.
 - Award Period: March 13, 2020, through October 30, 2023
 - Award Amount: \$1,407,056

- **American Rescue Plan Elementary and Secondary School Emergency Relief Fund (ARP ESSER):** Continued priorities of learning acceleration, student enrichment, family and community connections, social, emotional, and mental health of students, and strategic use of technology. Expenses include community activities, professional development for staff, and summer learning opportunities.
 - Award Period: March 13, 2020, through September 30, 2024
 - Award Amount: \$2,568,834

- **ARP ESSER Homeless Children and Youth (HCY) II:** funds are intended to provide wraparound services needed in light of the recent pandemic and to provide assistance needed for homeless children and youth to attend and participate fully in school activities. ARP ESSER Homeless is included as part of the ARP budget.
 - Award Period: March 13, 2020, through September 30, 2024
 - Award Amount: \$16,719

**LEARN 2023-2024 BUDGET PROPOSAL
COVID-19 RELIEF FUNDS**

	Coronavirus Relief Funds (CRF)	ESSER I	ESSER II	American Rescue Plan (ARP)	Total Covid-19 Relief Funds
	ACTUAL	ACTUAL	PROJECTED	PROPOSED	
Award Period	3/1/2020 - 12/30/2020	3/13/2020 - 9/30/2022	3/13/2020 - 9/30/2023	3/13/2020 - 9/30/2024	
REVENUES:					
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grants, Fees, and Contributions	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,585,553	\$ 5,461,303
TOTAL REVENUES	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,585,553	\$ 5,461,303
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 138,961	\$ 46,087	\$ 403,090	\$ 432,442	\$ 1,020,580
Salaries, Non Certified	\$ 96,428	\$ -	\$ 265,565	\$ 485,891	\$ 847,885
Employee Benefits	\$ 41,978	\$ 9,078	\$ 119,018	\$ 139,818	\$ 309,892
Professional Services	\$ 301,015	\$ 5,000	\$ 39,596	\$ 328,215	\$ 673,826
Administration/Management	\$ -	\$ -	\$ 104,073	\$ 297,441	\$ 401,514
Property Services/Utilities	\$ 110,800	\$ -	\$ -	\$ -	\$ 110,800
Maintenance	\$ 62,967	\$ -	\$ -	\$ 14,131	\$ 77,098
Rent/Internal Rent	\$ 13,600	\$ -	\$ -	\$ -	\$ 13,600
Transportation/Travel	\$ -	\$ -	\$ 9,351	\$ -	\$ 9,351
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ 2,145	\$ -	\$ 107,208	\$ 166,719	\$ 276,073
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ 2,733	\$ 2,733
Books & Supplies	\$ 224,353	\$ -	\$ 29,830	\$ 118,202	\$ 372,385
Software & Small Equipment	\$ -	\$ -	\$ 329,324	\$ 599,960	\$ 929,284
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:					
Technology & Equipment	\$ 159,082	\$ 257,200	\$ -	\$ -	\$ 416,282
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,585,553	\$ 5,461,303
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -

LEARN 2023-2024 BUDGET PROPOSAL
ELEMENTARY AND SECONDARY SCHOOL EMERGENCY RELIEF FUND II (ESSER II)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	TOTAL ESSER II
REVENUES:					
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grants, Fees, and Contributions	\$ 57,775	\$ 595,037	\$ 463,684	\$ 754,243	\$ 1,407,056
TOTAL REVENUES	\$ 57,775	\$ 595,037	\$ 463,684	\$ 754,243	\$ 1,407,056
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ -	\$ 97,410	\$ 178,433	\$ 305,680	\$ 403,090
Salaries, Non Certified	\$ -	\$ 92,252	\$ 167,477	\$ 173,313	\$ 265,565
Employee Benefits	\$ -	\$ 26,922	\$ 81,527	\$ 92,096	\$ 119,018
Professional Services	\$ -	\$ 2,127	\$ -	\$ 37,469	\$ 39,596
Administration/Management	\$ 362	\$ 46,644	\$ 36,247	\$ 57,067	\$ 104,073
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation/Travel	\$ -	\$ 1,289	\$ -	\$ 8,062	\$ 9,351
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ 8,076	\$ 54,179	\$ -	\$ 44,953	\$ 107,208
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ -	\$ -
Books & Supplies	\$ 12,587	\$ 5,860	\$ -	\$ 11,383	\$ 29,830
Software & Small Equipment	\$ 36,751	\$ 268,353	\$ -	\$ 24,220	\$ 329,324
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:					
Technology & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 57,775	\$ 595,037	\$ 463,684	\$ 754,243	\$ 1,407,056
EXCESS OF REVENUE OVER EXPENDITURES					
	\$ -	\$ -	\$ -	\$ -	\$ -

LEARN 2023-2024 BUDGET PROPOSAL
AMERICAN RESCUE PLAN ELEMENTARY AND SECONDARY SCHOOL EMERGENCY RELIEF FUND (ARP ESSER)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	TOTAL ARP ESSER
REVENUES:						
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants, Fees, and Contributions	\$ -	\$ 774,444	\$ 1,456,383	\$ 971,041	\$ 840,068	\$ 2,585,553
TOTAL REVENUES	\$ -	\$ 774,444	\$ 1,456,383	\$ 971,041	\$ 840,068	\$ 2,585,553
EXPENDITURES:						
CURRENT:						
Salaries, Certified	\$ -	\$ 99,330	\$ 314,159	\$ 202,328	\$ 130,784	\$ 432,442
Salaries, Non Certified	\$ -	\$ 394,276	\$ 30,000	\$ 66,683	\$ 24,932	\$ 485,891
Employee Benefits	\$ -	\$ 65,144	\$ 58,933	\$ 51,508	\$ 23,166	\$ 139,818
Professional Services	\$ -	\$ 44,060	\$ 101,000	\$ 154,515	\$ 129,640	\$ 328,215
Administration/Management	\$ -	\$ 51,780	\$ 200,525	\$ 94,050	\$ 151,611	\$ 297,441
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ 6,515	\$ -	\$ 7,616	\$ -	\$ 14,131
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation/Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ -	\$ 22,666	\$ 99,000	\$ 77,834	\$ 66,219	\$ 166,719
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ 1,048	\$ -	\$ 1,685	\$ -	\$ 2,733
Books & Supplies	\$ -	\$ 3,982	\$ 369,599	\$ 58,873	\$ 55,347	\$ 118,202
Software & Small Equipment	\$ -	\$ 85,642	\$ 283,167	\$ 255,949	\$ 258,369	\$ 599,960
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:						
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:						
Technology & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ 774,444	\$ 1,456,383	\$ 971,041	\$ 840,068	\$ 2,585,553
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

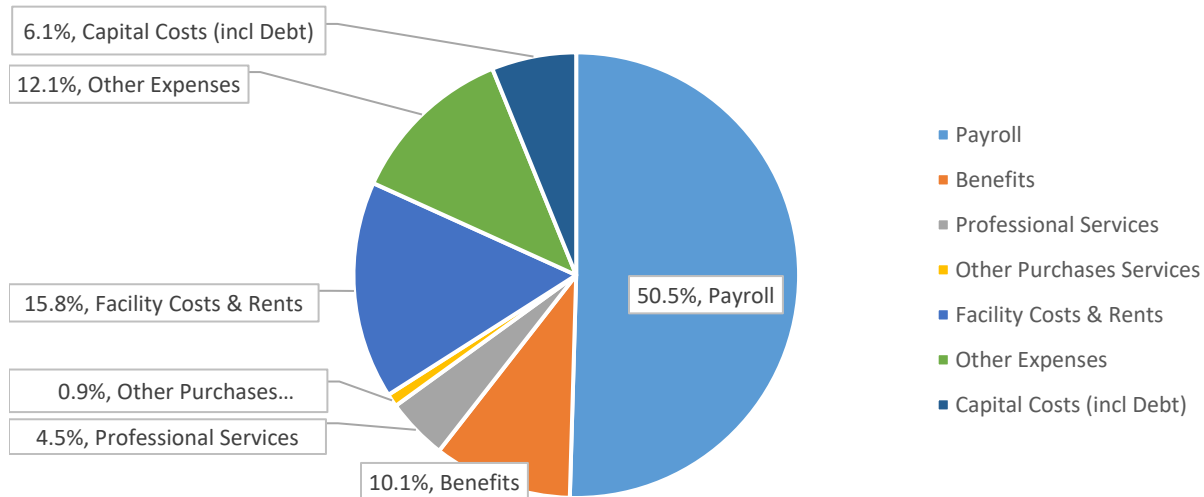


ORGANIZATIONAL SUPPORT

Net Organizational Support: \$2,268,957

*Expenditures funded through Admin Fees: \$4,107,909

Organizational Support: 2023-2024 Expenses



	Communications/ Marketing and Special Projects	Information Technology	Executive Services	Total	%
Salaries, Certified			488,017	488,017	7.7%
Salaries, Non-Certified	468,084	914,110	1,347,704	2,729,898	42.8%
Total Payroll	468,084	914,110	1,835,721	3,217,915	50.5%
Employee Benefits	104,933	189,753	348,945	643,631	10.1%
Total Benefits	104,933	189,153	348,945	643,631	10.1%
Professional Services	43,453	7,000	234,800	285,253	4.5%
Total Professional Services	43,453	7,000	234,800	285,253	4.5%
Other Purchased Services	36,100	500	23,887	60,487	0.9%
Total Other Purchases Services	36,100	500	23,887	60,487	0.9%
Property Services/Utilities			400,000	400,000	6.3%
Maintenance			358,867	358,867	5.6%
Rent/Internal Rent	38,107	59,000	151,410	248,517	3.9%
Total Facility Costs & Rents	38,107	59,000	910,277	1,007,384	15.8%
Transportation/Travel	1,000	17,000	40,990	58,990	0.9%
Advertising	1,500		20,000	21,500	0.3%
Insurance		22,754	155,795	178,549	2.8%
Phone, Postage & Printing	39,250	15,166	171,762	226,178	3.5%
Books & Supplies	11,766	1,600	26,785	40,151	0.6%
Software & Small Equipment	4,062	86,327	97,453	187,842	2.9%
Food For Programs	5,500	500	13,275	19,275	0.3%
Organizational Dues	2,135		36,041	38,176	0.6%
Total Other Expenses	65,213	143,347	562,101	770,661	12.1%
Interest & Principal Payments			379,535	379,535	6.0%
Technology & Equipment	2,000	10,000		12,000	0.2%
Total Capital Costs (incl Debt)	2,000	10,000	379,535	391,535	6.1%

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 198,634	\$ 260,060	\$ 457,008	\$ 570,766	\$ 649,970	\$ 79,204	42.2%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ 500,020	\$ 579,126	\$ 648,464	\$ 585,964	\$ 598,379	\$ 12,415	(7.7%)
Interest Income	\$ 35,633	\$ 37,153	\$ 50,000	\$ 80,000	\$ 360,000	\$ 280,000	620.0%
Use of Fund Balance	\$ 603,146	\$ 496,351	\$ 600,519	\$ 458,662	\$ 660,608	\$ 201,946	10.0%
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 1,337,433	\$ 1,372,691	\$ 1,755,991	\$ 1,695,392	\$ 2,268,957	\$ 512,966	29.2%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 542,008	\$ 457,916	\$ 394,084	\$ 396,500	\$ 488,017	\$ 93,933	23.8%
Salaries, Non Certified	\$ 1,650,494	\$ 1,969,851	\$ 2,340,801	\$ 2,444,105	\$ 2,729,898	\$ 389,097	16.6%
Employee Benefits	\$ 1,591,069	\$ 557,835	\$ 623,514	\$ 653,711	\$ 643,631	\$ 20,117	3.2%
Professional Services	\$ 307,340	\$ 298,634	\$ 264,808	\$ 274,382	\$ 285,253	\$ 20,445	7.7%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ 384,147	\$ 377,300	\$ 377,000	\$ 400,000	\$ 400,000	\$ 23,000	6.1%
Maintenance/Rental Equip	\$ 324,291	\$ 330,864	\$ 334,267	\$ 358,867	\$ 358,867	\$ 24,600	7.4%
Rent/Internal Rent	\$ 266,962	\$ 213,273	\$ 251,275	\$ 242,240	\$ 248,517	\$ (2,758)	(1.1%)
Transportation/Travel	\$ 4,876	\$ 33,401	\$ 29,990	\$ 48,990	\$ 58,990	\$ 29,000	96.7%
Advertising	\$ 4,191	\$ 6,244	\$ 6,375	\$ 9,963	\$ 21,500	\$ 15,125	237.3%
Other Purchased Services	\$ 82,186	\$ 79,412	\$ 136,537	\$ 92,087	\$ 60,487	\$ (76,050)	(55.7%)
Insurance	\$ 136,229	\$ 140,373	\$ 155,795	\$ 178,550	\$ 178,549	\$ 22,754	14.6%
Phone, Postage & Printing	\$ 136,122	\$ 158,823	\$ 171,394	\$ 208,573	\$ 226,178	\$ 54,784	32.0%
Books & Supplies	\$ 13,556	\$ 13,492	\$ 27,933	\$ 34,149	\$ 40,151	\$ 12,218	43.7%
Software & Small Equipment	\$ -	\$ 157,948	\$ 187,811	\$ 168,369	\$ 187,842	\$ 31	0.0%
Food For Programs	\$ 5,857	\$ 10,272	\$ 18,757	\$ 19,257	\$ 19,275	\$ 518	2.8%
Organizational Dues	\$ 34,706	\$ 35,989	\$ 37,540	\$ 37,041	\$ 38,176	\$ 636	1.7%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ 125,247	\$ 124,280	\$ 379,534	\$ 379,534	\$ 379,535	\$ 1	0.0%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 164,999	\$ -	\$ 17,000	\$ 28,290	\$ 12,000	\$ (5,000)	(29.4%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (4,436,848)	\$ (3,593,217)	\$ (3,998,424)	\$ (4,279,216)	\$ (4,107,909)	\$ (109,485)	2.7%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,337,433	\$ 1,372,691	\$ 1,755,991	\$ 1,695,392	\$ 2,268,957	\$ 512,966	29.2%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

About Organizational Support

- **Communications/Marketing and Special Projects:** In addition to supporting external customers this department supports LEARN by serving as a “Research & Development” department; seeking new partnerships and supporting strategic initiatives. We will be referring to this cost center throughout this budget as Special Projects.
 - Communications/Marketing Team – In July 2019, we expanded our existing marketing effort into a more broadly based Communications Team to better address marketing, advertising, and outreach across all stakeholders. Communications/Marketing and Special Projects are combined in this budget document in the interest of comparability.
 - Special Projects – Supports the region and agency in the design and development of new programming.
- **Information Technology:** IT provides the backbone of the technology infrastructure of LEARN. The unit provides support not only to Hatchetts Hill but also to LEARN schools and programs.
 - In 2023-2024, revenues and expenses for the Technology and PowerSchool Consortium will be presented in this budget. The Technology Consortium provides IT support to the RESC region. We currently have contracts with Salem, Preston, New London, and Integrated Day Charter School (IDCS).
- **Executive Services:** Includes the Office of the Executive Director, Offices of the Deputy Director and the Associate Executive Director, Magnet Office, Business Office, Human Resources, Investments, Fingerprinting, and copy/postage costs related to 44 Hatchetts Hill Road.
 - In 2023-2024, the Business Office continues to provide back-office support for schools in the region. The Business Office is currently supporting Region 17 (Haddam/Killingworth), Integrated Day Charter School (IDCS), and the EASTCONN RESC.
- All expenses related to Organizational Support are charged back to schools, programs, and grants, in the form of administrative or management fees/costs.

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

	Communications/ Marketing and Special Projects	Information Technology	Executive Services	ORGANIZATIONAL SUPPORT 2023-2024 PROPOSED
REVENUES:				
Tuition & Program Fees	\$ -	\$ 299,775	\$ 500,195	\$ 799,970
State Funds	\$ -	\$ -	\$ -	\$ -
Grants, Fees, and Contributions	\$ 7,114	\$ 145,600	\$ 445,665	\$ 598,379
Interest Income	\$ -	\$ -	\$ 360,000	\$ 360,000
Use of Fund Balance	\$ -	\$ -	\$ 510,608	\$ 510,608
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 7,114	\$ 445,375	\$ 1,816,468	\$ 2,268,957
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -	\$ -	\$ 488,017	\$ 488,017
Salaries, Non Certified	\$ 468,084	\$ 914,110	\$ 1,347,704	\$ 2,729,898
Employee Benefits	\$ 104,933	\$ 189,753	\$ 348,945	\$ 643,631
Professional Services	\$ 43,453	\$ 7,000	\$ 234,800	\$ 285,253
Administration/Management	\$ -	\$ -	\$ -	\$ -
Property Services/Utilities	\$ -	\$ -	\$ 400,000	\$ 400,000
Maintenance/Rental Equip	\$ -	\$ -	\$ 358,867	\$ 358,867
Rent/Internal Rent	\$ 38,107	\$ 59,000	\$ 151,410	\$ 248,517
Transportation/Travel	\$ 1,000	\$ 17,000	\$ 40,990	\$ 58,990
Advertising	\$ 1,500	\$ -	\$ 20,000	\$ 21,500
Other Purchased Services	\$ 36,100	\$ 500	\$ 23,887	\$ 60,487
Insurance	\$ -	\$ 22,754	\$ 155,795	\$ 178,549
Phone, Postage & Printing	\$ 39,250	\$ 15,166	\$ 171,762	\$ 226,178
Books & Supplies	\$ 11,766	\$ 1,600	\$ 26,785	\$ 40,151
Software & Small Equipment	\$ 4,062	\$ 86,327	\$ 97,453	\$ 187,842
Food For Programs	\$ 5,500	\$ 500	\$ 13,275	\$ 19,275
Organizational Dues	\$ 2,135	\$ -	\$ 36,041	\$ 38,176
DEBT SERVICE:				
Principal Retirement	\$ -	\$ -	\$ -	\$ -
Interest Paid	\$ -	\$ -	\$ 379,535	\$ 379,535
CAPITAL OUTLAY:				
Technology & Equipment	\$ 2,000	\$ 10,000	\$ -	\$ 12,000
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
Use of 12% Admin Fee	\$ (750,776)	\$ (878,335)	\$ (2,478,798)	\$ (4,107,909)
Potential Surplus	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 7,114	\$ 445,375	\$ 1,816,468	\$ 2,268,957
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

COMMUNICATIONS/MARKETING AND SPECIAL PROJECTS

- **In 2023-2024, Communications/Marketing and Special Projects** is made up of: the Communications and Special Projects Departments, and Internal Food Service.

2023-2024 Revenue Sources

- **Grants, Fees, and Other Contributions: \$7,114**
 - \$7,114 Internal food service

Budget Narrative

- **Supports** provided by Communications and Special Projects include:
 - Strategic planning and exploration of new avenues of service to districts and other partners;
 - Varied work with LEARN’s departments and schools to enhance operations;
 - Oversight of LEARN’s social media efforts; and
 - Spearheading regular business manager and other roundtables as districts work to find areas of overlap which might benefit from regional solutions.
- **Communications:** In July 2019, we expanded our existing marketing effort into a more broadly-based Communications Team. This shift is intended to better address marketing, advertising, and outreach across all stakeholders. In 2023-2024, expenses related to communications include event organization, printing of agency wide materials, and purchased services related to communications and marketing.
- **Special Projects:** The department of Special Projects oversees the implementation of unique projects at the LEARN agency and across the Southeastern Region. Current projects include Ocean Avenue LEARNing Academy’s second phase of renovation (Project #2) and newly established Technology Consortium. In 2022-2023, the Special Projects department welcomed a new Director of Development.

**LEARN 2023-2024 BUDGET PROPOSAL
COMMUNICATIONS/ MARKETING AND SPECIAL PROJECTS**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ -	\$ -	\$ 7,114	\$ 7,114	\$ 7,114	\$ -	-
Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ -	\$ -	\$ 7,114	\$ 7,114	\$ 7,114	\$ -	-
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 227,391	\$ 220,356	\$ 306,501	\$ 330,648	\$ 468,084	\$ 161,583	52.7%
Employee Benefits	\$ 66,122	\$ 60,696	\$ 66,689	\$ 87,023	\$ 104,933	\$ 38,244	57.3%
Professional Services	\$ 43,004	\$ 21,265	\$ 40,953	\$ 38,653	\$ 43,453	\$ 2,500	6.1%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 25,240	\$ 33,324	\$ 25,240	\$ 36,240	\$ 38,107	\$ 12,867	51.1%
Transportation/Travel	\$ 44	\$ 183	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	-
Advertising	\$ 3,140	\$ 589	\$ 1,375	\$ 1,375	\$ 1,500	\$ 125	9.1%
Other Purchased Services	\$ 2,225	\$ 42,929	\$ 66,600	\$ 66,600	\$ 36,100	\$ (30,500)	(45.8%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 10,792	\$ 10,630	\$ 23,712	\$ 21,950	\$ 39,250	\$ 15,538	65.5%
Books & Supplies	\$ 1,146	\$ -	\$ 4,864	\$ 5,864	\$ 11,766	\$ 6,902	141.9%
Software & Small Equipment	\$ -	\$ 132	\$ 3,900	\$ 3,900	\$ 4,062	\$ 162	4.2%
Food For Programs	\$ 524	\$ 3,735	\$ 5,500	\$ 5,500	\$ 5,500	\$ -	-
Organizational Dues	\$ 285	\$ 295	\$ 1,000	\$ 1,000	\$ 2,135	\$ 1,135	113.5%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 1,959	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (381,872)	\$ (394,135)	\$ (542,220)	\$ (594,639)	\$ (750,776)	\$ (90,818)	38.5%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ 7,114	\$ 7,114	\$ 7,114	\$ -	-
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

INFORMATION TECHNOLOGY

- **Information Technology** – The IT Department oversees the health and capacity of all LEARN’s technology infrastructure and software for LEARN schools and programs. For 2023-2024 this department also includes revenues and expenditures for the Technology and PowerSchool Consortiums.

2023-2024 Revenue Sources

- **Tuition & Program Fees: \$299,775**
 - \$283,625 Technology Consortium
 - \$16,150 PowerSchool Consortium
- **Grants, Fees, and Other Contributions: \$145,600**
 - \$145,600 per student fee paid by schools

Budget Narrative

- **Support:** Information technology provides support to LEARN magnet schools, expanded needs at SSS, and all departments at 44 Hatchetts Hill, in addition to over-arching infrastructure and procedures.
- **Per student fee:** Information Technology receives internal funding from LEARN magnet schools and Student Support Services for dedicated on-site tech support. Magnet schools pay \$100 per student based on October 1 enrollment. This internal funding is included in Grants, Fees, and Other Contributions for FY 2022-2023. It was previously included as part of Administration/Management.
- **Technology and PowerSchool Consortium:** For FY 2023-2024, the revenues and expenses for the Technology and PowerSchool Consortiums are presented in this budget. The Technology Consortium provides IT support to the RESC region. We currently have contracts with Salem, Preston, New London, and Integrated Day Charter School (IDCS). Through the PowerSchool Consortium, LEARN will be able to provide a cost-effective solution for PowerSchool support. We currently have contracts with Old Saybrook and Salem.
- **Capital Plan:** As of June 2022, IT’s (not including Hatchetts Hill) capital fund balance was \$119,500. On March 9, 2023, the Board of Directors approved a contribution of \$50,000. IT capital expenditures planned for 2023 – 2024, include Fortinet firewall and server replacements. Additional details included in Appendix C.

**LEARN 2023-2024 BUDGET PROPOSAL
INFORMATION TECHNOLOGY**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ 129,855	\$ 253,800	\$ 299,775	\$ 169,920	130.9%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ -	\$ 134,300	\$ 178,300	\$ 142,500	\$ 145,600	\$ (32,700)	(18.3%)
Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ -	\$ 134,300	\$ 308,155	\$ 396,300	\$ 445,375	\$ 137,220	44.5%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 423,401	\$ 627,255	\$ 634,997	\$ 743,350	\$ 914,110	\$ 279,113	44.4%
Employee Benefits	\$ 117,173	\$ 163,636	\$ 162,372	\$ 182,549	\$ 189,753	\$ 27,381	16.9%
Professional Services	\$ 64	\$ 689	\$ 4,000	\$ 5,700	\$ 7,000	\$ 3,000	75.0%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 46,327	\$ 66,648	\$ 47,000	\$ 59,000	\$ 59,000	\$ 12,000	25.5%
Transportation/Travel	\$ 225	\$ 854	\$ 4,000	\$ 5,000	\$ 17,000	\$ 13,000	325.0%
Advertising	\$ -	\$ 40	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ -	\$ 334	\$ 500	\$ 500	\$ 500	\$ -	-
Insurance	\$ -	\$ -	\$ -	\$ 22,755	\$ 22,754	\$ 22,754	-
Phone, Postage & Printing	\$ 10,376	\$ 17,219	\$ 14,750	\$ 15,167	\$ 15,166	\$ 416	2.8%
Books & Supplies	\$ 227	\$ 1,062	\$ 1,100	\$ 1,600	\$ 1,600	\$ 500	45.5%
Software & Small Equipment	\$ -	\$ 73,020	\$ 105,208	\$ 67,016	\$ 86,327	\$ (18,881)	(17.9%)
Food For Programs	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 65,247	\$ -	\$ 15,000	\$ 26,290	\$ 10,000	\$ (5,000)	(33.3%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (663,040)	\$ (816,456)	\$ (681,272)	\$ (733,127)	\$ (878,335)	\$ 120,492	28.9%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ -	\$ 134,300	\$ 308,155	\$ 396,300	\$ 445,375	\$ 137,220	44.5%
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -		

*In 2022-2023 the per student fee paid by schools is included in Grants, Fees and Contributions. This fee was previously included as part of Administration/Management.

**LEARN 2023-2024 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

EXECUTIVE SERVICES

- **In 2023-2024, Executive Services** is made up of: the Office of the Executive Director, Offices of the Deputy Director and the Associate Executive Director, a portion of the Magnet Office, Business Office, Human Resources, Investments, ParaPro testing, Fingerprinting, building expenses, and copy/postage costs related to 44 Hatchedts Hill Road.

2023-2024 Revenue Sources

- **Tuition & Program Fees: \$500,195**
 - \$168,500 Business Office sale of service
 - \$300,745 Goodwin University Magnet Schools fee
 - \$30,950 Other sale of service (including ThoughtExchange, Fingerprinting and ParaPro)
- **Grants, Fees, and Other Contributions: \$445,665**
 - \$9,850 Membership fees & dues
 - \$319,815 Internal rent revenue
 - \$116,000 Internal copy/postage revenue
- **Interest Income: \$360,000**
 - \$360,000 Interest income
- **Use of Fund Balance: \$510,608**
 - **\$510,608** Use of Fund Balance

2023-2024 Revenue Sources

- **Admin Fee:** Each magnet school and department is charged an Administrative Fee to cover the costs of Organizational Support. The Admin Fee is shown as an expense in the respective school and departmental budgets, and as a credit to the same line in Executive Services.
- **Goodwin University Fee:** Goodwin University pays a fee to LEARN. The portions related to Business Office and Human Resources are included in this budget.
- **Business Office:** In 2020 - 2021, LEARN's Business Office began providing back-office support to districts and other school partners. This work is expected to continue and grow in 2023-2024. The Business Office is currently supporting Region 17 (Haddam/Killingworth), Integrated Day Charter School (IDCS), Hartford Public Schools, and EASTCONN RESC.
- **Internal Rent & Copy/Postage:** Departments housed at 44 Hatchedts Hill Road are charged an internal rent amount to offset costs related to the office building, which is credited to Executive Services. Internal copy and postage charges are offset in a similar way and include the magnet schools and programs.
- **Principal Payment:** In FY 2022-2023, the full interest and principal of the Ocean Avenue LEARNING Academy loan will be paid by Organizational Support, and it is presented in this budget. In prior years, Student Support Services has paid 2/3rd and Admin 1/3rd of the total loan payments.
- **Interest Income:** Interest rates have significantly increased in the past year. LEARN has worked with lead bank to maximize safety security risk. Due to this increase in rates, interest earned is budgeted at \$360,000 for 2023-2024.

LEARN 2023-2024 BUDGET PROPOSAL
EXECUTIVE SERVICES (incl Business Office, HR, and portion of Magnet Office)

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 198,634	\$ 260,060	\$ 327,153	\$ 316,966	\$ 500,195	\$ 173,042	52.9%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees, and Contributions	\$ 500,020	\$ 444,826	\$ 463,050	\$ 436,350	\$ 445,665	\$ (17,385)	(3.8%)
Interest Income	\$ 35,633	\$ 37,153	\$ 50,000	\$ 80,000	\$ 360,000	\$ 310,000	620.0%
Use of Fund Balance	\$ 603,146	\$ 496,351	\$ 600,519	\$ 458,662	\$ 510,608	\$ (89,911)	(15.0%)
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 1,337,433	\$ 1,238,391	\$ 1,440,722	\$ 1,291,978	\$ 1,816,468	\$ 375,746	26.1%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 542,008	\$ 457,916	\$ 394,084	\$ 396,500	\$ 488,017	\$ 93,933	23.8%
Salaries, Non Certified	\$ 999,702	\$ 1,122,240	\$ 1,399,303	\$ 1,370,107	\$ 1,347,704	\$ (51,599)	(3.7%)
Employee Benefits	\$ 1,407,774	\$ 333,503	\$ 394,453	\$ 384,139	\$ 348,945	\$ (45,508)	(11.5%)
Professional Services	\$ 264,272	\$ 276,681	\$ 219,855	\$ 230,029	\$ 234,800	\$ 14,945	6.8%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ 384,147	\$ 377,300	\$ 377,000	\$ 400,000	\$ 400,000	\$ 23,000	6.1%
Maintenance/Rental Equip	\$ 324,291	\$ 330,864	\$ 334,267	\$ 358,867	\$ 358,867	\$ 24,600	7.4%
Rent/Internal Rent	\$ 195,395	\$ 113,301	\$ 179,035	\$ 147,000	\$ 151,410	\$ (27,625)	(15.4%)
Transportation/Travel	\$ 4,607	\$ 32,364	\$ 24,990	\$ 42,990	\$ 40,990	\$ 16,000	64.0%
Advertising	\$ 1,051	\$ 5,615	\$ 5,000	\$ 8,588	\$ 20,000	\$ 15,000	300.0%
Other Purchased Services	\$ 79,961	\$ 36,149	\$ 69,437	\$ 24,987	\$ 23,887	\$ (45,550)	(65.6%)
Insurance	\$ 136,229	\$ 140,373	\$ 155,795	\$ 155,795	\$ 155,795	\$ -	-
Phone, Postage & Printing	\$ 114,954	\$ 130,973	\$ 132,932	\$ 171,456	\$ 171,762	\$ 38,830	29.2%
Books & Supplies	\$ 12,183	\$ 12,430	\$ 21,969	\$ 26,685	\$ 26,785	\$ 4,816	21.9%
Software & Small Equipment	\$ -	\$ 84,797	\$ 78,703	\$ 97,453	\$ 97,453	\$ 18,750	23.8%
Food For Programs	\$ 5,333	\$ 6,537	\$ 12,757	\$ 13,257	\$ 13,275	\$ 518	4.1%
Organizational Dues	\$ 34,421	\$ 35,694	\$ 36,540	\$ 36,041	\$ 36,041	\$ (499)	(1.4%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ 125,247	\$ 124,280	\$ 379,534	\$ 379,534	\$ 379,535	\$ 1	0.0%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 97,793	\$ -	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (3,391,936)	\$ (2,382,626)	\$ (2,774,932)	\$ (2,951,450)	\$ (2,478,798)	\$ 296,134	(10.7%)
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,337,433	\$ 1,238,391	\$ 1,440,722	\$ 1,291,978	\$ 1,816,468	\$ 524,490	26.1%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ -	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

—

NON-OPERATING ITEMS

Total Budget: \$30,246,591

LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS

Non-operating items include monies that are not considered to be part of LEARN's operating expenses. These funds must be reported separately for auditing purposes. LEARN staff manage these monies. Additional information on each is included in the following pages.

Non-Operating Items include:

- Eastern CT Health and Medical Cooperative (ECHMC)
- Capital Projects
- Food Service

LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS: SUMMARY BY PROGRAM

	ECHMC	Capital Projects	Food Service	TOTAL 2023-2024 PROPOSED
REVENUES:				
Premiums Paid (ECHMC)	\$ 27,163,921	\$ -	\$ -	\$ 27,163,921
Transfers In - Programs	\$ -	\$ 107,338	\$ -	\$ 107,338
Transfers In - Fund Balance	\$ -	\$ 799,217	\$ -	\$ 799,217
Intergovernmental Revenues	\$ -	\$ -	\$ 1,129,000	\$ 1,129,000
Breakfast/Lunch Fees Collected	\$ -	\$ -	\$ 335,000	\$ 335,000
Service Fees	\$ -	\$ -	\$ 59,394	\$ 59,394
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -
Potential Defecit	\$ 652,721	\$ -	\$ -	\$ 652,721
TOTAL REVENUES	\$ 27,816,642	\$ 906,555	\$ 1,523,394	\$ 30,246,591
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -	\$ -	\$ -	\$ -
Salaries, Non Certified	\$ -	\$ -	\$ 92,363	\$ 92,363
Employee Benefits	\$ -	\$ -	\$ 16,883	\$ 16,883
Professional Services	\$ 27,816,642	\$ -	\$ 70,000	\$ 27,886,642
Administration/Management	\$ -	\$ -	\$ -	\$ -
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ -	\$ -	\$ 690,000	\$ 690,000
Insurance	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ -	\$ 8,000	\$ 8,000
Books & Supplies	\$ -	\$ -	\$ 7,000	\$ 7,000
Food For Programs	\$ -	\$ -	\$ 548,000	\$ 548,000
Organizational Dues	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:				
Capital Projects	\$ -	\$ 906,555	\$ 53,000	\$ 959,555
Potential Surplus	\$ -	\$ -	\$ 37,148	\$ 37,148
	\$ 27,816,642	\$ 906,555	\$ 1,523,394	\$ 30,246,591
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -

**LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS**

EASTERN CT HEALTH AND MEDICAL COOPERATIVE (ECHMC)

Budget Narrative

- **Eastern CT Health and Medical Cooperative (ECHMC):** a health and medical consortium designed to mitigate health care costs. LEARN is the fiscal agent. For 2022-2023, the consortium includes Old Saybrook, North Stonington, Region 18 (Lyme/Old Lyme), and LEARN.
- 2023-2024 New Members, effective July 1, 2023:
 - Region 17 (Haddam/Killingworth): 285 Members
 - Town of Westbrook & Board of Education: 178 Members
- Past Members:
 - Clinton Board of Education, exited June 30, 2019
 - Town of Clinton, exited June 30, 2020
- As of June 30, 2022, the consortium fund balance is \$7,319,311.
- See chart below for allocation rate changes:

Summary of Medical and Dental Allocation Rates

FY	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
LEARN – Medical					
% Change	9.90%	9.00%	5.00%	-15.0%	-10.0%
LEARN – Dental					
% Change	0.0%	0.0%	5.00%	-15.0%	0.0%

**LEARN 2023-2024 BUDGET PROPOSAL
EASTERN CT HEALTH & MEDICAL COOPERATIVE (ECHMC)**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
Cash Inflows (Premiums Paid)	\$ 16,755,064	\$ 13,894,709	\$ 16,584,219	\$ 12,441,830	\$ 27,163,921	\$ 10,579,702	63.8%
Cash Outlays (Expenses)	\$ 13,026,512	\$ 15,605,443	\$ 16,063,919	\$ 13,063,469	\$ 27,816,642	\$ 11,752,723	73.2%
Potential Surplus (Deficit)	\$ -		\$ 520,300	\$ (621,639)	\$ (652,721)	\$ (1,173,021)	(225.5%)
Net Addition/(Deduction)	\$ 3,728,552	\$ (1,710,734)	\$ -	\$ -	\$ -		

* ECHMC Reserve Fund Balance as of 6/30/22, is \$7,319,311

* Town of Clinton exited ECHMC effective 6/30/20, Clinton Board of Education exited effective 6/30/19

* New members for 2023-2024: Region 17 (285 Members) Town and Board of Education of Westbrook (178 Members) effective 7/1/23

**LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS**

CAPITAL PROJECTS

Budget Narrative

- **Capital Projects:** As LEARN does not have taxing authority to fund major repairs and upgrades, the agency established a Capital Improvement line in the budget a few years ago. LEARN has established a 5-year Capital Improvement Plan detailed in Appendix C.
 - For 2021-2022, completed projects include boiler/chamber replacements (RMMS), garden level flooring and staff lounge furniture (HH), shed design and build (HH), playground shade coverings (TFS), and new furniture (IT).
 - Planned for 2022-2023, are completion of roof and HVAC units (HH), laptop and desktop replacements (IT), Smartboard and technology replacements (RMMS), painting throughout the building (RMMS), staff laptop replacements (TFS), phone system update (MSMHS), purchase of a van (OALA) and building renovations (BPR).
 - Planned for 2023-2024, are second floor carpet replacement (HH), technology replacement for staff and students (RMMS), Fortinet Firewall Replacement (IT), technology replacements (TFS), and staff laptop replacement (MSMHS and OALA).
- A detailed list of completed and future capital plan expenditures is included in Appendix C.

**LEARN 2023-2024 BUDGET PROPOSAL
CAPITAL PROJECTS**

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
CAPITAL PROJECTS - SCHOOLS & PROGRAMS							
Cash Inflows (Loans/Grants)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transfers In - Programs	\$ 150,000	\$ 155,988	\$ 150,258	\$ 85,000	\$ 107,338	\$ (42,920)	(28.6%)
Transfers In - Fund Balance	\$ 20,974	\$ 600,000	\$ 282,592	\$ 610,000	\$ 799,217	\$ 516,625	182.8%
Cash Outlays (Expense)	\$ (170,974)	\$ (414,038)	\$ (432,850)	\$ (1,339,312)	\$ (906,555)	\$ (473,705)	109.4%
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 644,312	\$ -	\$ -	-
Net Addition/(Deduction)	\$ -	\$ 341,950	\$ -	\$ -	\$ -		

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
CAPITAL PROJECTS - PROJECT #2							
Revenue	\$ -	\$ 3,247,688	\$ 840,051	\$ 3,935,745	\$ -	\$ (840,051)	(100.%)
Expense	\$ (121,818)	\$ (3,125,870)	\$ (840,051)	\$ (5,731,604)	\$ -	\$ 840,051	(100.%)
Net Addition/(Deduction)	\$ (121,818)	\$ 121,818	\$ -	\$ (1,795,858)	\$ -		

Project #2 estimated to be completed prior to 6/30/23

**LEARN 2023-2024 BUDGET PROPOSAL
NON-OPERATING ITEMS**

FOOD SERVICE

Budget Narrative

- **Food Service:** LEARN provides food services for LEARN’s five magnet schools. In addition, LEARN provides food services for Goodwin University through an interdistrict school agreement. LEARN is in the process of choosing a food service management company for the next five years through an RFP process.
- For 2021-2022, participation and revenue dramatically increased due to the Federal Government providing free meals for all students. In 2022-2023, LEARN received SMART food grant in the amount of \$135,790.50 that provided free meals for all students through November 2022. Starting December 1, 2022, we began collecting lunch and breakfast payment by status until February 28, 2023. On March 1, 2023, through the end of the school year, the Federal Government provided additional funds for free meals for all students. For 2023-2024, no determination has been made for governmental assistance. Our budget reflects students will be charged for all meals according to lunch status.
- LEARN anticipates providing food services, to Goodwin University for 2023-2024, through an interschool agreement. A service fee of \$59,394 is included in the 2023-2024 budget.
- For 2022-2023, and 2023-2024, a portion of LEARN staff has been allocated through the food service budget to support food service operations.
- In 2023-2024, LEARN will continue to strengthen relationships with local farmers through our partnership with Healthy PlanEat.
- In 2022-2023, to offset the challenges to provide school breakfast and lunch meal components due to shortages in many food groups, LEARN received a Supply Chain Grant in the amount of \$118,522.10. Food substitutes were needed at a much higher replacement cost.

Lunch Prices

2022-2023 Lunch Prices	Goodwin University Schools							
	MSMHS	TRMC	OALA	RMMS	TFS	CTRA	CTRM	RMS
Breakfast	\$ 1.50	\$ 1.50	\$ 1.45	\$ 1.45	\$ 1.45	\$ 1.50	\$ 1.50	\$ 1.45
Lunch	\$ 3.00	\$ 3.00	\$ 2.85	\$ 2.85	\$ 2.85	\$ 3.00	\$ 3.00	\$ 2.85
Reduced - Breakfast	\$ 0.30	\$ 0.30	\$ 0.30	\$ 0.30	\$ 0.30	\$ 0.30	\$ 0.30	\$ 0.30
Reduced – Lunch	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40	\$ 0.40
Milk Only	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75

LEARN 2023-2024 BUDGET PROPOSAL
FOOD SERVICE

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Intergovernmental Revenues	\$ 819,653	\$ 2,042,068	\$ 835,847	\$ 1,382,625	\$ 1,129,000	\$ 293,153	35.1%
Breakfast/Lunch Fees Collected	\$ 5,287	\$ 4,705	\$ 290,843	\$ 70,000	\$ 335,000	\$ 44,157	15.2%
Service Fees	\$ -	\$ -	\$ -	\$ -	\$ 59,394	\$ 59,394	-
TOTAL REVENUES	\$ 824,940	\$ 2,046,773	\$ 1,126,690	\$ 1,452,625	\$ 1,523,394	\$ 396,704	35.2%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ -	\$ -	\$ -	\$ 89,673	\$ 92,363	\$ 92,363	-
Employee Benefits	\$ -	\$ -	\$ -	\$ 18,892	\$ 16,883	\$ 16,883	-
Professional Services	\$ 34,297	\$ 63,103	\$ 99,372	\$ 70,000	\$ 70,000	\$ (29,372)	(29.6%)
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 100	\$ 641	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	-
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 358,357	\$ 629,637	\$ 498,304	\$ 450,000	\$ 690,000	\$ 191,696	38.5%
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 5,716	\$ 4,250	\$ 5,211	\$ 6,000	\$ 8,000	\$ 2,789	53.5%
Books & Supplies	\$ 6,066	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	-
Food For Programs	\$ 229,943	\$ 525,745	\$ 511,803	\$ 525,000	\$ 548,000	\$ 36,197	7.1%
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Capital Projects	\$ 665	\$ -	\$ 5,000	\$ 5,000	\$ 53,000	\$ 48,000	960.%
Potential Surplus	\$ -	\$ -	\$ -	\$ 280,060	\$ 37,148	\$ 37,148	-
TOTAL EXPENDITURES	\$ 635,144	\$ 1,223,375	\$ 1,126,690	\$ 1,452,625	\$ 1,523,394	\$ 396,704	35.2%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 189,796	\$ 823,398	\$ -	\$ -	\$ -	\$ -	



LEARN

FISCAL YEAR 2023-2024

APPROVED BUDGET

APPENDICES

A: Fund Balance Information

B: List of Grants

C: Capital Plan

D: Staffing Summaries Proposed 2023-2024

E: Staffing Summaries 2022-2023

F: Tuition Rates: Schools

G: Tuition Rates: Student Support Services

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX A: GOVERNMENTAL FUND BALANCES

	Fiscal Year Ending June 30,			Increase
	2020	2021	2022	(Decrease)
General Fund	\$ 18,480,955	\$ 20,305,951	\$ 23,122,417	\$ 2,816,466
Special Revenue Fund	88,487	143,418	214,537	71,119
Capital Projects Fund	1,786,025	1,649,162	(1,890,747)	(3,539,909)
Nonmajor Governmental Funds:				
Special Revenue Funds	24,764	24,764	24,764	-
Student Activities	120,312	126,449	122,076	(4,373)
School Lunch Fund	681,692	869,432	1,692,829	823,397
Total	<u>\$ 21,182,235</u>	<u>\$ 23,119,176</u>	<u>\$ 23,285,876</u>	<u>\$ 166,700</u>

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX A: GOVERNMENTAL FUND BALANCES

Governmental Fund Balances as of June 30, 2022

	General Fund	Special Revenue Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Government Funds
Nonspendable	\$ 6,350	\$ 3,730			\$ 10,080
Restricted				\$ 146,840	\$ 146,840
Committed		\$ 210,807		\$ 1,692,829	\$ 1,903,636
Assigned	\$ 736,466				\$ 736,466
Unassigned	\$ 22,379,601		\$ (1,890,747)		\$ 20,488,854
Total Fund Balances	\$ 23,122,417	\$ 214,537	\$ (1,890,747)	\$ 1,839,669	\$ 23,285,876

Nonspendable

This category presents amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted

This category presents amounts that can be spent only for specific purposes because of enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed

This category presents amounts that can be used only for specific purposes determined by a formal action of the highest level of decision-making authority for LEARN. Commitments may be established, modified or rescinded only through resolutions approved by the Board of Directors.

Assigned

This category presents amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. Intent can be expressed by the Board of Directors.

Unassigned

This category presents amounts that do not meet the criteria above and are available for any purpose. This category is only reported in the general fund for positive amounts and in any other fund that has a fund balance deficit.

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX B: LIST OF GRANTS

		2020-2021 ACTUAL	2021-2022 ACTUALS	2022-2023 BUDGET	2022-2023 PROJECTED	2023-2024 PROPOSED
RMMS	Interdistrict Magnet Grants	\$ 3,932,304	\$ 3,893,325	\$ 4,045,116	\$ 4,037,058	\$ 4,045,116
TFS	Interdistrict Magnet Grants	\$ 3,634,158	\$ 4,053,174	\$ 4,053,174	\$ 3,900,072	\$ 4,029,000
MSMHS	Interdistrict Magnet Grants	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718
TRMC	Interdistrict Magnet Grants	\$ 539,886	\$ 539,886	\$ 539,886	\$ 636,582	\$ 644,640
	TOTAL Interdistrict Magnet Grants	\$ 10,290,066	\$ 10,670,103	\$ 10,821,894	\$ 10,757,430	\$ 10,902,474
RMMS	Magnet Title Grants	\$ 169,484	\$ 151,086	\$ 153,800	\$ 157,923	\$ 157,923
TFS	Magnet Title Grants	\$ 168,728	\$ 249,207	\$ 147,805	\$ 135,164	\$ 135,164
MSMHS	Magnet Title Grants	\$ -	\$ -	\$ -	\$ -	\$ -
TRMC	Magnet Title Grants	\$ 13,306	\$ -	\$ 11,891	\$ 16,770	\$ 16,770
	TOTAL Magnet Title Grants	\$ 351,518	\$ 400,293	\$ 313,496	\$ 309,857	\$ 309,857
RMMS/TFS	Bilingual Grant	\$ 6,556	\$ 3,199	\$ 4,340	\$ 9,554	\$ 9,607
RMMS	OEC Child Care Stabilization	\$ -	\$ 13,374	\$ 20,626	\$ 35,631	\$ -
TFS	United Way: Books Beyond	\$ -	\$ 22,476	\$ -	\$ -	\$ -
MSAP	MSAP - EXPECT	\$ 2,694,398	\$ 1,765,367	\$ 721,521	\$ 1,163,788	\$ -
MSAP	MSAP - LEAP	\$ -	\$ -	\$ -	\$ 503,931	\$ 1,917,610
TRANSPORTATION	School Choice Grant					
OTL	Title Grants	\$ 97,796	\$ 113,199	\$ 129,447	\$ 147,245	\$ 91,861
OTL	Perkins	\$ 98,439	\$ 85,397	\$ 85,397	\$ 90,277	\$ 90,277
OTL	McKinney-Vento	\$ 2,263	\$ 2,928	\$ 2,500	\$ 2,500	\$ 2,500
YCF	School Readiness	\$ 1,540,695	\$ 1,491,239	\$ 1,683,229	\$ 1,620,294	\$ 1,620,811
YCF	School Readiness COLA	\$ -	\$ 55,268	\$ -	\$ 131,263	\$ 131,263
YCF	Birth To Three	\$ 9,516	\$ -	\$ -	\$ -	\$ -
YCF	OEC RESC Alliance (AQUIS)	\$ 227,324	\$ 156,266	\$ 197,003	\$ 270,626	\$ 341,135
YCF	GEER/ GEER 2	\$ -	\$ 34,383	\$ 107,588	\$ 53,794	\$ 54,090
FOOD SERVICE	SMART Food Grant	\$ -	\$ -	\$ -	\$ 135,791	\$ -
FOOD SERVICE	Supply Chain Grant	\$ -	\$ -	\$ -	\$ 118,522	\$ -
VARIOUS	Covid Relief: CRF	\$ 1,151,329	\$ -	\$ -	\$ -	\$ -
VARIOUS	Covid Relief: ESSER I	\$ 317,365	\$ -	\$ -	\$ -	\$ -
VARIOUS	Covid Relief: ESSER II	\$ 57,775	\$ 595,037	\$ 463,684	\$ 745,243	\$ -
VARIOUS	Covid Relief: ARP	\$ -	\$ 774,444	\$ 1,456,383	\$ 971,041	\$ 823,349
VARIOUS	Covid Relief: ARP HCY	\$ -	\$ -	\$ -	\$ -	\$ 16,719
	TOTAL Covid Relief Funds	\$ 1,526,469	\$ 1,369,481	\$ 1,920,067	\$ 1,716,284	\$ 840,068
	Summary Total of Listed Grants:	\$ 16,908,585	\$ 15,431,819	\$ 16,062,108	\$ 16,062,108	\$ 16,062,108

**LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX C: 5 YEAR CAPITAL PLAN**

5 YEAR CAPITAL PLAN

Description	22-23	23-24	24-25	25-26	26-27
HATCHETTS HILL CAMPUS (HH)					
Inside Security Camera Upgrades	5,000				
New Furniture - Executive Director Office	20,000				
Remodel Director of Development Office	6,000				
Parking Lot - Asphalt crack seal, sealcoat, restripe -				13,500	
Update Main Level Entrance area	15,000				
Digital upgrades / signage at LEARN HH	10,000				
Replace carpeting on main level with Luxury Vinyl Tile flooring (LVT)	40,000				
Replace carpeting on 2nd level with Luxury Vinyl Tile flooring (LVT)		40,000			
New Roof	381,941				
HH Desktop / Laptop replacement program	18,000	18,000	18,000	18,000	
Asphalt crack seal, sealcoat, restripe	25,405				
Agency-wide HVAC Maintenance	25,000	25,000	25,000	25,000	25,000
Replace ductless split in server room	15,000				
TOTAL	561,346	83,000	43,000	56,500	25,000

INFORMATION TECHNOLOGY (IT)					
Fortinet Firewall Renewal			16,000		
Fortinet Firewall Replacement		36,000			
Wireless Controller and access points					18,000
Rapid Recovery Backup Software			2,600		
UPS Battery Backups 2/year	2,000	2,000	2,000	2,000	2,000
Loaner Laptop Replacement	2,500	2,500	2,500	2,500	2,500
Mersive Solstice Replacements for HH	5,000				
IT Department and Laptop Replacement Program	15,000	5,000	5,000	5,000	5,000
Server Replacements	16,000	16,000	16,000	16,000	16,000
Cisco Switches	-		30,000	-	
TOTAL	40,500	61,500	74,100	25,500	43,500

REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)					
Asphalt crack seal, sealcoat, restripe		5,000		5,275	
Classroom Smartboards (\$8,000 per board)	32,000	32,000	32,000	32,000	32,000
Teacher desks - replacement program (\$1,000 per desk)	6,000	5,000	5,000		
Painting throughout school building	25,000				
Painting outside railings (sandblast)	4,000				
Roll coat of playground surface (every 5 years)	6,000				
Outside landscaping/ fencing/ shrub beds		10,000			
Parking Lot - Asphalt crack seal, sealcoat, restripe	15,000				
4th floor - Replace carpet with Luxury Vinyl Tile (LVT) Flooring		35,900			
3rd floor - Replace carpet with Luxury Vinyl Tile (LVT) Flooring		48,000			
1st floor - Replace carpet with Luxury Vinyl Tile (LVT) Flooring	35,400				
New Phone System		70,000			
Fortinet Firewall Renewal	5,800		5,800		
Cisco Switches	19,000	19,000			
Wireless Controller	20,000				
Server Replacements		5,000	5,000	5,000	
Rapid Recovery Backup Software			2,600		
Battery Backup (UPS) Replacement	2,000		2,000		
IP Cameras	3,000	3,000	3,000	3,000	3,000
Chromebook Replacements	29,050	29,050	29,050	29,050	
iPad Replacements	24,480	24,480	24,480	24,480	
MacBook Pros	28,500	28,500	28,500	28,500	
SMART Learning Suite	1,600	1,600	1,600	1,600	
AirWatch MDM Subscription (for iPads and MacBook management)	4,800	4,800	4,800	4,800	
TOTAL	261,630	321,330	143,830	133,705	35,000

5 YEAR CAPITAL PLAN (CONTINUED)

Description	22-23	23-24	24-25	25-26	26-27
THE FRIENDSHIP SCHOOL (TFS)					
Firewall Renewal	5,800			5,800	
Switch Replacement		63,000			
IP Cameras	5,000				
I-Pads - 1:1		43,000	43,000	43,000	
Staff Laptop Replacements	45,000	45,000			
Heater replacement		12,000			
Wrapping of playground poles	7,000				
Classroom/office/hallway - carpet - A wing		18,600			
Playscape surface roll coat		7,400		7,600	
Classroom/office/hallway - carpet B Wing			63,600		
Classroom/office/hallway - carpet C Wing				72,200	
Classroom/office/hallway - carpet D Wing				40,800	
Classroom/office/hallway - carpet Atrium/Entrance				52,200	
TOTAL	66,300	305,900	144,200	261,100	-

MARINE SCIENCE HIGH SCHOOL (MSMHS)					
Phone system replacement	35,000				
Firewall Renewal	5,800			5,800	
CISCO - switch stack	19,984				
Wireless Controller	16,702			5,500	
Server Replacements			5,000	5,000	
Rapid Recovery Backup Software			2,600		
UPS Backup Battery Replacements	1,000	1,000	1,000	1,000	
IP Cameras		10,000	10,000		
MSMHS - Student Laptop replacements	19,500	39,000	39,000	39,000	
Staff Laptop Replacement	29,750	29,750			
TV Displays			8,000	8,000	
Mersive Solstice Replacements	3,600				
HVAC Heat Pump	15,000	15,000	15,000	17,000	17,000
Classroom Carpeting				32,875	
Principal's Office (siding leak)	25,000				
Partition in school counseling office	25,000				
Room 128 (back of library) additional entrance	15,000				
Partition in library to create additional classroom space	35,000				
TOTAL	246,336	115,425	80,600	136,644	17,000

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)					
1: 1 Student Laptops - maintenance Program	7,000		7,000		
TOTAL	7,000	-	7,000	-	-

OCEAN AVENUE LEARNING ACADEMY (OALA)					
Phone system replacement	1,000	1,000	1,000	1,000	1,000
Wireless Controller					
Server Replacements				5,000	
Rapid Recovery Backup Software	400	400	400	400	
IP Cameras					
Student Laptop Replacements			4,200	4,200	
iPads - replacement program	10,000			15,000	
Staff Laptop Replacement program	18,000	18,000	18,000	18,000	18,000
Playground					
Transportation - Van	46,000				
Upgrades for outside camera system	20,000				
TOTAL	101,200	19,400	29,600	55,400	19,000

BOSTON POST ROAD (BPR)					
Renovation of building	50,000				
Upgrades to outside camera system	5,000				
TOTAL	55,000	-	-	-	-

TOTAL ALL LOCATIONS	1,339,312	906,555	522,330	668,849	139,500
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LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX C: CAPITAL PROJECTS COMPLETED

CAPITAL PROJECTS COMPLETED

2021-2022		
Location	Description	Total
HH	Garden level flooring	26,925
HH	Garden level lounge furniture	20,739
HH	Shed design and build	18,282
HH	Hot water tank replacement	11,451
HH	HH Desktop/Laptop replacement	19,558
IT	New phone system	17,290
IT	IT Department furniture	58,000
IT	Fortinet Firewall Renewal	15,374
IT	Wireless Controller and Aps	17,055
IT	Technical Equipment Work	24,692
IT	IT Desktop/Laptop replacement	12,072
RMMS	Boiler/chamber replacement	12,990
TFS	Playground shade panels	10,144

**LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX C: CAPITAL FUND BALANCE**

CAPITAL FUND BALANCE

HATCHETTS HILL CAMPUS (HH)

2022-2023	Balance as of 6/30/22	1,408,489
2022-2023	Board Approved Contribution 3/9/23	310,000
2022-2023	Estimated expenses	(561,346)
2022-2023 Balance		1,157,143

2023-2024	Estimated expenses	(83,000)
2023-2024 Balance		1,074,143

INFORMATION TECHNOLOGY (IT)

2022-2023	Balance as of 6/30/22	119,500
2022-2023	Board Approved Contribution 3/9/23	50,000
2022-2023	Estimated expenses	(40,500)
2022-2023 Balance		129,000

2023-2024	Estimated expenses	(61,500)
2023-2024 Balance		67,500

REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)

2022-2023	Balance as of 6/30/22	318,141
2022-2023	RMMS Budgeted Contribution	20,000
2022-2023	Board Approved Contribution (3/9/23)	75,000
2022-2023	Estimated expenses	(261,630)
2022-2023 Balance		151,511

2023-2024	RMMS Budgeted Contribution	25,338
2023-2024	Estimated expenses	(321,330)
2023-2024 Balance		(144,481)

THE FRIENDSHIP SCHOOL (TFS)

2022-2023	Balance as of 6/30/22	205,286
2022-2023	TFS Budgeted Contribution	5,000
2022-2023	Board Approved Contribution (3/9/23)	10,000
2022-2023	Estimated expenses	(66,300)
2022-2023 Balance		153,986

2023-2024	TFS Budgeted Contribution	22,000
2023-2024	Estimated expenses	(305,900)
2023-2024 Balance		(129,914)

CAPITAL FUND BALANCE (CONTINUED)

MARINE SCIENCE MAGNET HIGH SCHOOL (MSMHS)

2022-2023	Balance as of 6/30/22	517,526
2022-2023	MSMHS Budgeted Contribution	65,586
2022-2023	Board Approved Contribution (3/9/23)	50,000
2022-2023	Estimated expenses	(246,336)
	2022-2023 Balance	386,776

2023-2024	MSMHS Budgeted Contribution	60,000
2023-2024	Estimated expenses	(115,425)
	2023-2024 Balance	331,351

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)

2022-2023	Balance as of 6/30/22	(7,695)
2022-2023	TRMC Budgeted Contribution	-
2022-2023	Board Approved Contribution (3/9/23)	10,000
2022-2023	Estimated expenses	(7,000)
	2022-2023 Balance	(4,695)

2023-2024	TRMC Budgeted Contribution	-
2023-2024	Estimated expenses	-
	2023-2024 Balance	(4,695)

OCEAN AVENUE LEARNING ACADEMY (OALA)

2022-2023	Balance as of 6/30/22	-
2022-2023	Board Approved Contribution (3/9/23)	50,000
2022-2023	Estimated expenses	(101,200)
	2022-2023 Balance	(51,200)

2023-2024	Estimated expenses	(19,400)
	2023-2024 Balance	(70,600)

BOSTON POST ROAD (BPR)

2022-2023	Balance as of 6/30/22	-
2022-2023	Board Approved Contribution (3/9/23)	55,000
2022-2023	Estimated expenses	(55,000)
	2022-2023 Balance	-

2023-2024	Estimated expenses	-
	2023-2024 Balance	-

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - PROPOSED FOR 2023-2024

LEARN MAGNET SCHOOLS

	RMMS	TFS	MSMHS	TRMC	TOTAL
Principal	Mariana Reyes	Jessica Silvestro	Tara Amatrudo	Brad Columbus	4
Assistant Principal	1	1.2	1		3.20
Certified Teachers	29	31.6	23	4.75	88.35
Magnet Theme Coach	6	2	1.45		9.45
Instructional Staff	13	33			46.00
Nurse & Health Aide	2	2	0.85		4.85
School Counselor			2	1	3.00
School Psychologist/Social Worker	0.5	1.4	0.4	0.3	2.60
SRBI/Special Education Coordinator					0.00
Speech & Language Pathologists/Occup Therapist	0.6	0.5			1.10
Secretary/Receptionist		1			1.00
Managers (includes Office, Budget and Enrichment Managers)	4.5	2.5	2	1	10.00
Before/After School Program Staff	1.4				1.40
Playground/Cafeteria Assistants	0.8	5.2			6.00
	59.8	81.4	31.7	8.05	180.95

PROGRAMS & SERVICES

Goodwin Schools: CT River Academy (53.2)

- 1.0 Principal: JT Foster
- 1.0 Assistant Principal
- 2.0 Behavior Intervention Coordinator
- 0.6 Bilingual/ELL Coordinator
- 36.6 Certified Teachers
- 1.0 Community Outreach & Engagement Coordinator
- 1.0 Director of Ed/Tech Services
- 1.0 Instructional Staff/Intervention
- 1.0 Library/Media Specialist
- 3.0 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)
- 4.0 School Counselor
- 1.0 STEM/CTE Cert Coordinator

Goodwin Schools: Riverside Magnet School (61.4)

- 1.0 Principal: Kimberlee Matthews
- 1.0 Assistant Principal
- 1.0 Superintendent of Magnet Schools
- 1.0 Behavior Intervention Coordinator
- 0.4 Bilingual/ELL Coordinator
- 38.0 Certified Teachers
- 11.0 Instructional Staff
- 1.0 Intervention Coordinator
- 1.0 Library/Media Specialist
- 1.0 Magnet Theme Coach
- 4.0 Office Staff (Receptionist, Office Mgr)
- 1.0 Studio Coordinator

Goodwin Schools: CT River Middle Grades (20.0)

- 1.0 Director: Sheri Tanner
- 1.0 Behavior Intervention Coordinator
- 15.0 Certified Teachers
- 3.0 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)

MSAP: EXPECT & LEAP Grants

The EXPECT & LEAP grants include several positions for each participating school. For TFS, MSMHS and Organizational Support, the positions are listed with those respective areas. Positions generally include Magnet Theme Coaches/Coordinators; specialized Teacher positions; and some support roles.

Teaching & Learning: Program & Services (7.5)

- 1 Curriculum Director: Linda Darcy
- 6 Educational Consultants
- 0.5 Office/Budget Manager

Transportation (1)

- 1 Van Drivers

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - PROPOSED FOR 2023-2024

Student Support Services (193.87)

- 0.6 Deputy Director: Bridgette Gordon-Hickey
- 1.65 Directors
 - 6.3 Assistant Directors/Supervisors
 - 5 SSS Coordinators
- 33.85 Teachers
 - 2.9 Psychologist/Social Worker
 - 5.52 Social Workers
 - 11.7 Speech Language Pathologists
 - 11.2 Occupational Therapists
 - 0.75 Physical Therapists
 - 11.4 Board Certified Behavioral Analysts
 - 5.0 Nurses
 - 76.0 Intervention Specialists
 - 5.0 Medical Assistant Specialist
 - 6.0 Job Coach
 - 5.0 Registered Behavior Technician
 - 1.0 Transition Specialist
 - 5.0 Office Staff

Young Children & Families (4.7)

- 0.05 Director: Sarah Moon
 - 1 Assistant Director
- 4.3 Early Care & Education Coordinators
- 0.2 Office/Budget Manager

ORGANIZATIONAL SUPPORT

Communications/Marketing and Special Projects (6.6)

- 0.6 Director of Innovation and Development: Jack Cross
- 1 Director of Special Projects: Terrance Cunningham
- 1 Secretary (supports all of Executive Services)
- 1 Program Development Coordinator
- 1 School Marketing/Student Applications Coordinator
- 1 Digital Marketing Manager
- 1 EXPECT/LEAP Grant Project Lead (MSAP)

Information Technology (12)

- 1 Director: Lance Hagen
- 1 Assistant Director
- 4 IT Coordinators
- 6 IT Technicians

Executive Services (20)

- 1 Executive Director: Kate Ericson
- 0.4 Deputy Director: Bridgette Gordon-Hickey
 - 1 Associate Director: Ryan Donlon
 - 1 Director of Human Resources: Christine Pemberton
- 0.8 Chief Financial Officer: Michael Belden
 - 1 Assistant Director of Accounting and Projects
- 0.2 Magnet Office Coordinators
 - 4 Business Office Accounting/Budgeting
 - 6 Human Resources/Personnel/Payroll Staff/Payroll
- 0.3 Hatchetts Hill Office Manager
 - 1 Executive Office Coordinator
- 2.5 Business Office Clerical Staff (A/P, A/R, Office Support)
- 0.8 Part-time Fingerprinting Specialists

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - AS PLANNED FOR 2022-2023

LEARN MAGNET SCHOOLS

	RMMS	TFS	MSMHS	TRMC	TOTAL
Principal	Mariana Reyes	Tricia Lee	Tara Amatrudo	Brad Columbus	4
Assistant Principal	1	1	1		3.00
Certified Teachers	34	34.6	21.6	3.75	93.95
Magnet Theme Coach			0.45		0.45
Instructional Staff	13	32	3	1	49.00
Nurse & Health Aide	2	1.8	0.85		4.65
School Counselor			2	1	3.00
School Psychologist/Social Worker	0.5	0.8	0.6	0.2	2.10
SRBI/Special Education Coordinator					0.00
Speech & Language Pathologists/Occup Therapist		1.2			1.20
Secretary/Receptionist	1	1			2.00
Managers (includes Office, Budget and Enrichment Managers)	3.5	2.5	2	1	9.00
Before/After School Program Staff	2				2.00
Playground/Cafeteria Assistants		7.2			7.20
	58	83.1	32.5	7.95	181.55

PROGRAMS & SERVICES

Goodwin Schools: CT River Academy (52)

- 1 Principal: JT Foster
- 1 Assistant Principal
- 0.4 Superintendent of Mangnet Schools
- 1 Assitant Superintendent of Pathways and Partnerships (MSAP)
- 34 Certified Teachers
- 2 Academic Support Coordinators
- 3 Instructional Staff/Intervention
- 3 School Counselor
- 1 Library/Media Specialist
- 0.6 Bilingual/ELL Coordinator
- 1 Community Outreach & Engagement Coordinator
- 3 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)
- 1 Grant Manager (MSAP)

Goodwin Schools: Riverside Magnet School (58.9)

- 1 Principal: Tonja Kelly
- 1 Assistant Principal
- 0.5 Superintendent of Mangnet Schools
- 40 Certified Teachers
- 1 Magnet Theme Coach
- 11 Instructional Staff
- 1 Studio Coordinator
- 3 Office Staff (Receptionist, Office Mgr)
- 0.4 Bilingual/ELL Coordinator

Goodwin Schools: CT River Middle Grades (20.1)

- 1 Director: Sheri Tanner
- 0.1 Superintendent of Mangnet Schools
- 15 Certified Teachers
- 1 School Counselor
- 1 Instructional Staff/Intervention
- 2 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)

MSAP-EXPECT Grant

The EXPECT grant includes several positions for each participating school. For RMMS, CTRA, and Organizational Support, the positions are listed with those respective areas. For Groton and Norwich schools, the positions are hired by the districts and reimbursed from MSAP funds. Positions generally include Magnet Theme Coaches/Coordinators; specialized Teacher positions; and some support roles.

Teaching & Learning: Program & Services (7.5)

- 1 Curriculum Director: Linda Darcy
- 4 Educational Consultants
- 0.2 Digital Resource Coordinator (Online Learning)
- 0.5 Office/Budget Manager
- 0.45 Associate Director: Ryan Donlon
- 1.35 Magnet Office Coordinators

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - AS PLANNED FOR 2022-2023

Student Support Services (220.2)

- 0.6 Deputy Director: Bridgette Gordon-Hickey
- 1.9 Directors
- 5.8 Assistant Directors/Supervisors
- 5.3 SSS Coordinators
- 38.55 Teachers
- 3.6 Psychologist/Social Worker
- 7.25 Social Workers
- 10.2 Speech Language Pathologists
- 10 Occupational Therapists
- 0.7 Physical Therapists
- 8.8 Board Certified Behavioral Analysts
- 4.0 Nurses
- 109.0 Intervention Specialists
- 3.0 Medical Assistant Specialist
- 4.0 Job Coach
- 3.0 Registered Behavior Technician
- 0.5 Transition Specialist
- 4.0 Office Staff

Transportation (1)

- 1 Van Drivers

Young Children & Families (4.7)

- 0.1 Director: Sarah Moon
- 1 Assistant Director
- 3.4 Early Care & Education Coordinators
- 0.2 Office/Budget Manager

ORGANIZATIONAL SUPPORT

Communications/Marketing and Special Projects (4.4)

- 0.6 Director: Jack Cross
- 1 Secretary (supports all of Executive Services)
- 1 Program Development Coordinator
- 0.8 Web, Lottery & Magnet Support
- 1 EXPECT Grant Project Lead (MSAP)

Information Technology (11)

- 1 Director: Lance Hagen
- 1 Informing Technology Thought Partner
- 4 IT Coordinators
- 5 IT Technicians

Executive Services (20.9)

- 1 Executive Director: Kate Ericson
- 0.4 Deputy Director: Bridgette Gordon-Hickey
- 0.55 Associate Director: Ryan Donlon
- 1 Director of Human Resources: Christine Pemberton
- 1 Chief Financial Officer: Michael Belden
- 1 Assistant Director of Accounting and Projects
- 1.65 Magnet Office Coordinators
- 4 Business Office Accounting/Budgeting
- 5 Human Resources/Personnel/Payroll Staff/Payroll
- 0.3 Human Resources Office Manager
- 1 Executive Office Coordinator
- 3 Business Office Clerical Staff (A/P, A/R, Office Support)
- 1 Part-time Fingerprinting Specialists

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX E: HISTORICAL TUITION RATES & STUDENT POPULATION

HISTORICAL TUITION RATES & STUDENT POPULATION: LEARN

LEARN Magnet Tuitions	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Regional Multicultural Magnet School	\$ 2,999 2.5% increase	\$ 3,074 2.5% increase	\$ 3,074	\$ 3,120 1.5% increase	\$ 3,167 1.51% increase	\$ 3,230 1.99% increase	\$ 3,319 Additional 2.76%
Marine Science Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070 1.5% increase	\$ 6,131 1.0% increase	\$ 6,253 2.0% increase	\$ 6,409 Additional 2.49%
Three Rivers Middle College Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070 1.5% increase	\$ 6,131 1.0% increase	\$ 6,253 2.0% increase	\$ 6,378 Additional 2.00%
The Friendship School	\$ 3,960	\$ 3,960	\$ 3,960	\$ 4,053 2.3% increase	\$ 4,053	\$ 4,053	\$ 4,053 No change
State contribution to each school	\$ 7,489 1.5% decrease	\$ 7,900 5.5% increase	\$ 8,058 2.0% increase	\$ 8,058	\$ 8,058	\$ 8,058	\$ 8,058 Anticipated

Total Per-Pupil Tuitions	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Regional Multicultural Magnet School	\$ 10,488	\$ 10,974	\$ 11,132	\$ 11,178	\$ 11,225	\$ 11,288	\$ 11,377
Marine Science Magnet High School	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311	\$ 14,467
Three Rivers Middle College Magnet High School	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311	\$ 14,436
The Friendship School	\$ 11,449	\$ 11,860	\$ 12,018	\$ 12,111	\$ 12,111	\$ 12,111	\$ 12,111
Statewide Average Net Current Expenditures per Pupil (NCEP)	\$ 16,988	\$ 17,438	\$ 17,748	Not Available	Not Available	Not Available	Not Available

STUDENT COUNT @ 10/1	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Regional Multicultural Magnet School	473 of 535	468 of 520 reduc in class	464 of 505 reduc in class	463 of 488	500 of 502	495 of 501	502
<i>* shows number of tuition paying students vs full student count (difference due to tuition caps)</i>							
Marine Science Magnet High School	271	271	272	271	271	271	271
Three Rivers Middle College Magnet High School	67	67	67	67	67	79	80
The Friendship School	503 plus 2 1076-E	503 plus 3 1076-E	503	451 plus 2 1076-E	503	484	500
Magnet Student Total	1,526	1,507	1,495	1,277	1,343	1,335	1,353

- LEARN schools are funded through three primary sources:
 - State tuition (anticipated at \$8,058 for 2023-2024);
 - Local tuition (2.49% increase for MSMHS, 2.00% for TRMC, 2.76% for RMMS in 2023-2024, and no increase at TFS which is at the maximum for Pre-K); and
 - Additional grants or other contributions

LEARN 2023-2024 BUDGET PROPOSAL
APPENDIX F: HISTORICAL TUITION RATES

HISTORICAL TUITION RATES: GOODWIN UNIVERSITY MAGNET SCHOOLS

Goodwin University Magnet Schools	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Connecticut River Academy	\$ 5,450	\$ 5,832 7.01% increase	\$ 5,832	\$ 5,832	\$ 5,949 2.01% increase	\$ 6,068 2.01% increase	TBD
Riverside Magnet School	\$ 5,450	\$ 5,832 7.01% increase	\$ 5,832	\$ 5,832	\$ 5,949 2.01% increase	\$ 6,068 2.01% increase	TBD



LEARN
Student Support Services
SY 2023-2024 Tuition Rates

SERVICE/PROGRAM	Current 2023-2024
Emotional/Behavioral Disability (ED) (without a 1:1 Para)	\$ 81,755
Emotional/Behavioral Disability (ED) (includes 1:1 para)	\$ 98,383
Autism/Developmental Delay (without a 1:1 Para)	\$ 87,297
Autism/Developmental Delay (includes 1:1 para)	\$ 103,925
18-21 / Transition Program (without a 1:1 para)	\$ 56,789
18-21 / Transition Program - per student hour	\$ 63.11
Diagnostic 45 day placements (ED Program - without a 1:1 Para) \$409.72/day	\$ 20,439
Diagnostic 45 day placements (ED Program - includes a 1:1 Para) \$493.06/day	\$ 24,596
Summer - (without a 1:1 para) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 7,713
Summer - (includes a 1:1 para) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 9,376
Summer - 1:1 para (not included in tuition) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 2,975
BCBA/Professional Staff Services per hour	\$ 152
Related Services (SLP, COUNS, OT, PT) per hour (group rate of 2 or more = \$71.00/hour)	\$ 142
1:1 Para Full Time (if not included in tuition)	\$ 42,258
1:1 Para Full Time (Daily rate)	\$ 234.77
Tutoring Hourly Rate	\$ 45.94
RN Hourly Rate	\$ 87.06
LPN Hourly Rate	\$ 62.19
<i>MAGNET-SpecEd TUITION - based on academic hours per week:</i>	
<i>The Friendship School</i>	
<i>up to 0.5 hrs/wk</i>	\$ 2,353
<i>0.51 to 2 hrs/wk</i>	\$ 4,705
<i>2.01-4.00</i>	\$ 7,646
<i>4.01-10.00</i>	\$ 14,324
<i>10.01-15.00</i>	\$ 17,396
<i>15.01 and over</i>	\$ 19,824
<i>LEARN DISTRICTS (SOUTHEASTERN CT) MAGNETS</i>	
<i>up to 0.5 hrs/wk</i>	\$ 2,353
<i>0.51 to 2 hrs/wk</i>	\$ 4,705
<i>2.01-3.99</i>	\$ 7,646
<i>4-6.99</i>	\$ 10,588
<i>7-9.99</i>	\$ 13,524
<i>10-13.99</i>	\$ 16,466
<i>14-16.99</i>	\$ 19,408
<i>17-19.99</i>	\$ 22,349
<i>20 and over</i>	\$ 27,054
<i>GOODWIN MAGNETS</i>	
<i>minimum fee (students receive only Related/BCBA Services)</i>	\$ 1,422
<i>up to 0.5 hrs/wk</i>	\$ 2,704
<i>0.51 to 2 hrs/wk</i>	\$ 5,408
<i>2.01-3.99</i>	\$ 8,793
<i>4-6.99</i>	\$ 12,172
<i>7-9.99</i>	\$ 15,552
<i>10-13.99</i>	\$ 18,937
<i>14-16.99</i>	\$ 22,322
<i>17-19.99</i>	\$ 25,702
<i>20 and over</i>	\$ 31,114

PLEASE NOTE

Related Services beyond that included in tuition (which varies based on the program) will be separately billed based on monthly service logs. For 2023-2024, the related services rate is \$142/hour (\$152 for BCBA and professional staff).



Exhibit "A"
LEARN – Student Support Services
2023-2024

Autism/Developmental Delay Programs – School Year Tuition Fees include the following:

- Certified Special Education Teacher
- 1:1 Instructional Specialist (if required)
- Combination of Behavior Supports/ABA services {1 hour/week} and Related Services {2.5 hours/week} *up to 3.5 hours total per week **
- Individualized Instruction
- Additional group therapies as appropriate (e.g., adapted PE, music therapy)
- Transition Services (as appropriate per grade)
- Shared School Nurse
- Education Program Oversight, Training, Supervision and Coordination of staff
- Data Based Decision Making
- IEP Development and Case Management
- PPT Meeting Attendance
- Instructional Supplies
- Safety-Care Trained Staff
- RBT Certified Staff Member in each classroom
- Comprehensive Evaluations (SLP, Psych, PT, OT)

Emotional/Behavioral Programs – School Year Tuition Fees include the following:

- Certified Special Education Teacher
- 1:1 Instructional Specialist (if required)
- Combination of Behavior Supports/ABA services {1 hour/week} and Related Services {1.5 hours/week} *up to 2.5 hours total per week **
- Individualized Instruction
- Additional group therapies as appropriate (e.g., adapted PE, music therapy)
- Transition Services (as appropriate per grade)
- Shared School Nurse
- Education Program Oversight, Training, Supervision and Coordination of staff
- Data Based Decision Making
- IEP Development and Case Management
- PPT Meeting Attendance
- Instructional Supplies
- Safety-Care Trained Staff
- RBT Certified Staff Member in each classroom
- Comprehensive Evaluations (SLP, Psych, PT, OT)

Notes:

- The 18-21 / Secondary Transition Program operates slightly different, see below.
- Related services hours included in tuition, any combination: speech therapy, occupational therapy, physical therapy, and/or counseling.
- Tuitions include a psychiatrist consult, extensive evaluations completed by the psychiatrist will be billed separately

18-21/Secondary Transition:

- For our 18-21 program, 1:1 Instructional Specialist and all ABA/Related Services are separately billed
- Tuition includes job site development, shared job coach support, a nominal student stipend (\$500) and most transportation between job sites.

Diagnostic Placements:

- Includes cost of all comprehensive evaluations including psychiatric evaluations
- Includes programming specific to student needs

The following items are separately billed as needed:

- Behavior support/ABA services (\$152/hour) and related services (\$142/hour) beyond threshold hours shown above
- Psychiatric services (other than consultation) and specialized evaluations (fees based on type of evaluation)
- Additional 1:1 Instructional Specialists, beyond the first assigned
- Additional LPN/RN Services specifically assigned to individual student

